

**Rothesay Life Plc** Annual report and accounts 2023

## Our purpose We are dedicated to securing the future for every one of our policyholders.



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Rothesay Life Plc Annual Report and Accounts 2023 Overview

## Rothesay refers to Rothesay Life Plc (RLP) and its subsidiaries, together, the Group.

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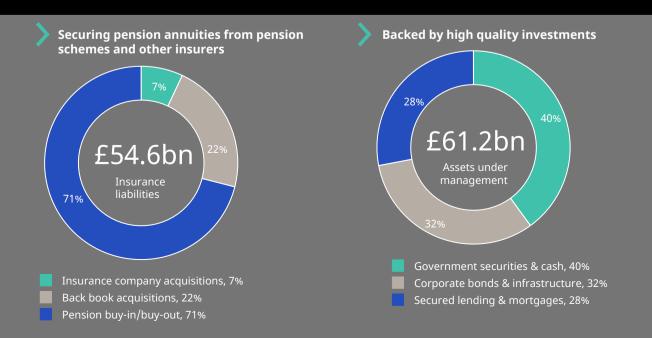
## At a glance

## Purpose-built to protect pension schemes and their members' pensions

Rothesay is a leading UK specialist pensions insurer, purpose-built to protect pension schemes and their members' pensions. Our singular focus is to secure pension annuities for the future, providing certainty as well as service excellence for our policyholders.

Our careful approach to investment and prudent underwriting mean we are trusted to provide pension solutions by the pension schemes of some of the UK's best known companies including British Airways, Cadbury, the Civil Aviation Authority, the Co-Operative, Morrisons, Smiths Industries and Telent. Underpinned by sophisticated risk management, our expert in-house investment team is continually developing new ways to drive predictable, dependable returns that reduce risk and create real security.

Today, we manage over £61bn in assets, secure the pensions of over 930,000 people, and pay out, on average, over £200m in pension payments each month. We are safeguarding the future for every one of our clients and policyholders, and providing long-term value to our shareholders.



## 2023 performance

£913m

IFRS profit before  $tax^1$  of £913m (2022: loss of £(1,048)m).

## £12.7bn

New business premiums **APM** of £12.7bn (2022: £3.3bn).

276%

Solvency capital requirement (SCR) **APM** coverage of 276% (2022: 258%), giving us significant capital for future growth opportunities.

## £1,364m

Adjusted operating profit<sup>1</sup> **APM** of £1,364m (2022: £582m).

## Over £3bn

Invested over £3bn (2022: £8bn) of assets according to our long-term investment strategy including new lifetime mortgages of £0.7bn (2022: £1.6bn).

## 13% reduction

Our annual Climate report shows a 13% overall reduction in the Carbon Intensity (CI) in Rothesay's investment portfolio since 2020.

## FIM

Our application to use a Full Internal Model (FIM) was approved by the Prudential Regulation Authority (PRA).

## 2023 awards

Risk Management Firm of the Year, Insurance Company of the Year and Impact on Customer Experience award.

## Gold standard

Re-accredited with the Gold standard by the Pensions Administration Standards Association.

ESG

Maintained

Carbon Neutral<sup>®</sup>

company certification 50%

Added a target of 50% reduction in the Carbon Intensity of our publicly traded corporate debt portfolio by 2030 (vs our 2020 baseline)

1 Restated 2022 due to the implementation of IFRS 17. See application of IFRS 17 section.

## Performance at a glance





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## Section



# Strategic report

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Every decision that we make is informed by our cautious approach to risk management, conservative investment philosophy and sophisticated technology platform. We challenge ourselves to think originally and creatively so that our business model is best placed to meet the needs of our clients and policyholders. 8



Throughout the year we successfully capitalised on the substantial opportunities in our market.

> Tom Pearce Chief Executive Officer

## Chief Executive's statement

## 2023 was one of our strongest ever years, creating very positive momentum going forward.

Improved pension scheme funding as a result of the rise in interest rates relative to 2022, contributions from sponsors and the run-off of closed schemes mean that pension scheme buy-out is increasingly affordable, creating very positive conditions within the Bulk Purchase Annuity (BPA) market. Pension scheme risk transfer volumes in 2023 are estimated to have exceeded £50bn, which is the highest in the history of the market. This momentum is set to only grow, with analysts suggesting that pension risk transfer volumes will continue to increase over the years ahead.

We assisted 12 pension schemes to de-risk in 2023 (2022: 9), generating £12.7bn of new business premiums (2022: £3.3bn), and £913m of IFRS pre-tax profits (2022: restated loss of  $\pounds(1,048)$ m). This included transactions with six existing clients. Our performance throughout the year was one of our strongest ever, with 2024 having the potential to be even busier given our record new business pipeline.

With such positive improvements in scheme funding levels, a key focus has been to ensure that we are able to provide schemes with the simplest path to locking in those funding levels quickly and safely through a risk transfer transaction. To this end, we have developed solutions that offer price certainty from early on in the process by "locking" pricing to the schemes' assets, providing a means for transitioning or transferring schemes' existing asset holdings in full, including illiquid assets, and have prepared our business to provide capacity for even the largest risk transfer transactions. We are proud of our developments in these areas and will continue to put these to use in 2024 and beyond to address the evolving demands of the market.

Outside of the BPA market we continued to see significant changes in financial markets throughout 2023 as rising interest rates began to impact the wider economy, including the failure of Silicon Valley Bank and Signature Bank, and the rescue by UBS of Credit Suisse. While there had been modest improvements in credit markets over the second half of the year, the full impact of the higher rates environment on the economy remains uncertain and so we remain cautious in our underwriting.

Rothesay's business model is designed to protect pensions and deliver growth through all market conditions. These volatile market conditions are demonstrating once again the value of our purposebuilt risk management systems and focus on operational excellence. Regular stress testing and live monitoring of the financial, solvency and liquidity position of Rothesay allows us to respond dynamically as the market evolves. This ensured that we ended the year with a very strong SCR coverage **(APM)** of 276% (2022: 258%), substantially above our target operating range, giving us significant excess capital to write further new business and capitalise on the opportunities we are seeing in the market.

IFRS<br/>pre-tax profitsRLP SCR<br/>coverage (APM)£913m276%<br/>2022: £(1,048)m

New business premium **(APM)**:

2022: £3.3bn

## Chief Executive's statement continued

In July 2023, we were delighted to receive the European Pensions Award for Risk Management Firm of the Year and in November Rothesay was awarded Insurance Company of the Year at the Insurance Asset Management awards, and the Impact on Customer Experience Award at the Pensions Management Institute Pinnacle Awards.

#### **Group performance**

From 1 January 2023, our industry was required to report our financial statements under IFRS 17, the new international insurance contract accounting standard. Adoption of the new standard has not materially impacted Rothesay's solvency position and will not change the ultimate profitability of new business. As a result, changes to IFRS accounting did not impact new business pricing, our dividend policy or our business strategy.

Adjusted operating profits **(APM)** for the year were £1,364m (2022 restated: £582m), driven by profit on new business in addition to release of margins as the business runs off. Operating profits were reduced by the net increase in the Contractual Service Margin (CSM) **(APM)** on new business, as well as borrowing costs, to arrive at IFRS pre-tax profits of £913m (2022 restated loss:  $\pounds(1,048)m$ ).

Under IFRS 17, the release of profit is spread over the lifetime of the contract and its implementation therefore led to a significant reduction in total equity and lower restated comparative profits for 2022. We have reflected this change in our restated 2022 position. Further details can be found on page 36 and in note A.4.

The increase in assets from new business was partly offset by the run-off of in-force business, with the Group's assets under management still increasing to  $\pounds 61.2$ bn (2022 restated:  $\pounds 47.1$ bn).

Following the end of the first half of the year, we approved an interim dividend of 68.83p per share or  $\pm$ 351m.

#### **Risk and capital management**

As noted above, 2023 continued to see very volatile markets, particularly in the first half of the year. The duration of our liabilities means that Rothesay's assets and liabilities are particularly sensitive to long-term interest rates and our sophisticated in-house risk management systems again proved vital in managing this and responding quickly to a changing economic environment.

Our investment portfolio is focused on highly rated assets, many of which benefit from high quality collateral. The quality of our investment portfolio, combined with active monitoring and management of our credit portfolio, means that we continue to be wellpositioned to withstand adverse market conditions.

We continue to hedge market and longevity risk exposures and benefit from robust collateral arrangements which mitigate counterparty risk. All of our longevity reinsurance agreements are unfunded, i.e. we retain the assets and pay a series of reinsurance premiums based on expected longevity and receive a series of reinsurance claim amounts based on actual experience. This allows us to hedge longevity risk whilst minimising counterparty risk exposure. We entered into additional longevity reinsurance agreements in 2023 and have now reinsured 87% of our longevity exposure **(APM)** (2022: 89%).

Rothesay's application to use a full internal model (FIM) was approved by the Prudential Regulation Authority (PRA) during 2023 so we are now using our own model to cover all risk components. The SCR coverage quoted above allows for adoption of the FIM.

In May 2023, we successfully raised a further £500m of Tier 2 debt in recognition of the new business opportunity we are seeing, further adding to our significant capital surplus. In November 2022, HM Treasury announced the introduction of the new Solvency UK regime which is, in part, designed to facilitate increased investment in UK infrastructure, clean energy and other forms of productive finance. The first part of these reforms was implemented on 31 December 2023 and related to the Risk Margin, with all relevant 2023 numbers throughout this report reflecting these changes. We continue to engage thoughtfully on key issues with external stakeholders including the PRA, government and wider industry in order to help shape future reforms. We also participate in other relevant regulatory and government consultations, including responding to the government's consultation on residential leasehold ground rents that was published alongside the Leasehold and Freehold Reform Bill.

#### **Our policyholders**

Providing over 934,000 policyholders with a safe and secure pension is at the heart of what we do. We pride ourselves on the level of service we provide and I am glad to report that we maintained high service standards during the year, with over 94% (2022: 95%) of customers rating the quality of service received **(APM)** as good or excellent. Significant work has been undertaken to ensure that Rothesay is compliant with the new Consumer Duty regulations which came into effect on 31 July 2023.

In February 2023, the administration of the former Prudential policies transferred from Diligenta, Prudential's third party administrator, and I am pleased to say that a seamless transition was achieved through the hard work of all involved.

We were extremely disappointed that the personal data of around 50,000 of our policyholders was impacted by a cyber incident at Capita, one of our third party administrators, in May. All impacted individuals were contacted by Rothesay to reassure them that their pension policies and payments were unaffected and to provide them with guidance on what steps they should take to protect their data. They were also offered access to a specialist fraud monitoring service, free of charge.

We continue to develop our in-house policyholder administration offering which uses Rothesay's technology platform to supplement the services of our administration partners.

#### **Our people**

Our people are a key strength of Rothesay. During 2023, we continued to recruit, particularly in our US and Australian offices, as well as to support the continuing development of our technology platform.

As our headcount nears 500 permanent employees, we were pleased to take on the lease of two additional floors in our office in The Post Building. This extra space will allow colleagues to continue to collaborate easily across all parts of the business, supporting our cultural values of excellence in everything we do, innovation and teamwork.

#### Environmental, social and governance matters

At Rothesay, we see embedding sustainability principles across our business as a fundamental part of our commitment to providing our policyholders with security for the future. We are therefore obsessive in our focus on creating a positive impact through all of our operations and for all of our stakeholders, including our policyholders, our suppliers, our people, our community and our investors.

We are proud of the progress we have made this year and of the transparency with which we communicate our goals and the programmes of activity designed to deliver them.

Highlights of this progress include our new commitment to a 50% reduction in the carbon intensity of our publicly traded corporate debt portfolio by 2030, an upgrade of our ESG rating from MSCI to AA, our acceptance as a signatory to the Financial Reporting Council's UK Stewardship Code in February 2023 and our range of new employee benefits designed to foster an inclusive company culture which actively values difference.

For more information, please see both our 2022 Sustainability Report and Climate Report, the latter of which is aligned with the Task Force on Climate-related Financial Disclosures.

#### **Charitable donations**

In response to current global conflicts we are encouraging our people to make monetary donations to support relief efforts by matching donations on a 4to-1 basis to the increased amount of up to £1,000.

Following last year's successful 'Summer Cheer' campaign where the Rothesay Foundation gave £2m worth of Iceland Foods vouchers to pensioners living in need, the Rothesay Foundation has now launched a pilot with Age UK under which pensioners were provided with a free, confidential benefits check to ensure that they are claiming all of the benefits to which they are entitled. Feedback from the pilot indicates that a total of more than 2,400 pensioners have been supported, both in person and through a dedicated line, including over 450 who were identified through the Summer Cheer campaign. On average, an Age UK benefits check identifies entitlement to an extra £5,000 benefits per person per annum.

## Chief Executive's statement continued

We have also continued our relationship with the Alzheimer's Society in a number of ways: through sponsoring their annual conference, helping people living with dementia to complete lasting powers of attorney and matching donations to the charity.

#### **Changes to the Board and Management**

At the beginning of 2023, each of the shareholders appointed a second Non-Executive Director to the Board, with Arjun Gupta being appointed by GIC and Geoff Craddock by MassMutual.

Lisa Arnold and Sophie O'Connor were appointed to the Board as new independent Non-Executive Directors on 10 July 2023 and 1 October 2023, respectively. These appointments broaden the knowledge and experience of the Board and I am pleased to be working with them both.

On 30 September 2023, Bill Robertson stepped down from the Board, having first been appointed in January 2016. During his time with Rothesay, Bill chaired the Audit Committee. On 1 October 2023, Stan Beckers stepped down from his position on the Board. In April 2023, Jackie Hunt also stepped down from the Board. I thank them all for their excellent service to Rothesay during their time here.

After almost nine years as Chief Financial Officer (CFO), Andrew Stoker announced his intention to step down from the Board and as CFO with effect from 30 September 2023. I would like to thank Andrew for the huge contribution he has made to Rothesay over his time with us. He has supported the phenomenal growth of our business, providing expert and trusted counsel at every step of our journey. We wish him the very best for the future.

I am pleased to say that from 1 October 2023, Graham Butcher, Rothesay's previous Head of Strategy and Chief Underwriting Officer, joined the Board and took on the role of CFO.

After 13 years leading Rothesay's legal team, James Dickson decided to step down as General Counsel. James continues to support the business as a senior legal advisor along with his role as a trustee of the Rothesay Foundation. Following James' decision, we were pleased to welcome Lorna Tennent as our new General Counsel in January. Lorna knows our business incredibly well having supported us on a number of transactions over recent years while a Partner at global law firm Linklaters. Following Jonathan Sarkar's decision to retire as our Chief Operating Officer (COO), David Cox was promoted as our new COO in September 2023 following a carefully planned succession process which began with David's previous appointment as our Deputy COO in 2022. I am also very pleased that Jonathan continues to support the business in a new part time role as a senior adviser to the firm so that we can continue to benefit from his over 35 years of experience in the UK pensions industry.

#### Looking forward

Improved pension scheme funding levels driven by the rising interest rates environment are making de-risking increasingly affordable for pension schemes, creating very positive conditions in the BPA market. Many sponsors are also considering the benefit of pension de-risking in the light of recent market conditions. This is generating exciting new business opportunities which we have converted extremely well over 2023, delivering one of our strongest ever performances.

With the market continuing to be very buoyant, we are fortunate in having two long-term, supportive shareholders and this, combined with our track record of executing large complex transactions and having a very robust financial position, means that we have been able to capitalise on the growth opportunities in our market while preparing for a potentially even busier time in the years ahead. This includes continuing to innovate within our market to respond to the evolving needs of our pension scheme clients, for instance through our new Board-approved Illiquid Asset Transition team which is supporting the increasing number of schemes coming to market with a greater exposure to illiquid assets.

I am confident as we look forward that Rothesay will continue to build on its significant growth over the past 16 years, delivering market-leading transactions while providing pension security and service excellence for our policyholders and long-term value to our shareholders.

**Tom Pearce** Chief Executive Officer 9 February 2024

## Our market

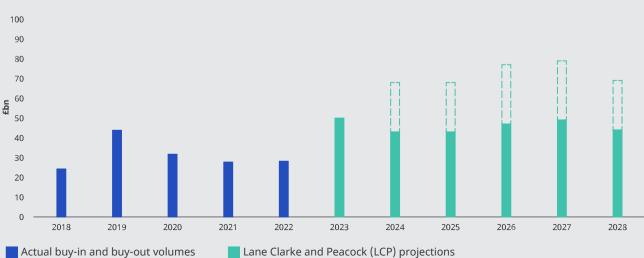
## Providing pensions is Rothesay's sole purpose and we are fully committed to the UK bulk annuity market.

We have seen unprecedented growth in market volumes recently, with 2023 having been the biggest year yet in the history of the market.

Rothesay's core market is the UK pension scheme Bulk Purchase Annuity (BPA) market, which facilitates pension schemes de-risking uncertain asset and liability cashflows through securing a BPA policy with an insurer such as Rothesay. These BPA may take the form of a "buy-in", where Rothesay makes annuity payments in bulk to the ceding pension scheme which then makes onward payment to its members, or a "buy-out" where the pension scheme members become direct policyholders of Rothesay.

Significant recent improvements in pension scheme solvency have meant that BPA policies have become increasingly affordable for pension schemes, and commentators forecast that this demand will not slow down any time soon. It is clear that buy-ins and buyouts will continue to become an increasingly important de-risking tool for trustees and sponsors of UK defined benefit pension schemes.

## Buy-in and buy-out volumes for the UK market over the next 5 years



Dashed areas indicate potential range in demand

## Our market continued

Pension schemes were already becoming increasingly well-funded with deficit recovery contributions being paid in by sponsors over recent years to meet funding targets, so insurers have been expecting a wave of demand for bulk annuities for some time.

However, a key catalyst for the recent spike in demand in this market has been the shift in interest rate environment, which has resulted in significant funding gains for many defined benefit schemes. For some schemes, this meant that they were left with a surplus after completing a bulk annuity transaction during 2023. We're also seeing sponsors accelerating contributions already committed in order to fund their scheme's de-risking, locking down the pension risks on their corporate balance sheet. The market has needed to adapt to the requirements of schemes which have reached their funding targets earlier than anticipated:

- Full Scheme Solutions: Most bulk annuity transactions that took place in the market over 2023 involved deferred members, i.e., trustees and sponsors decided to secure the whole pension scheme in one go whilst it is affordable within the scheme's assets, in contrast to previous years where longer-term pensioner buy-ins were more prevalent. Ultimately, most schemes we complete transactions with will buy-out and scheme members will become policyholders of Rothesay.
- Accommodating Scheme Asset Holdings: Many such schemes have found that whilst they can afford a bulk annuity transaction within their asset value, some of their investments are illiquid in nature and often do not achieve full value when sold on the secondary market. These illiquid assets can prove challenging to pass to an insurer as part of premium payment. The ability for insurers to provide solutions in respect of illiquid investments has become increasingly important to enable schemes with these assets to transact in full and take advantage of their improved funding position. Deferred premium structures can also provide an alternative solution to allow pension funds to lock in their funding position and manage the sale of their illiquid assets over a longer period, should they choose. Harnessing the expertise of Rothesay's inhouse asset management team, we have been able to offer and provide highly bespoke solutions to schemes with illiquid assets.



## The UK market DB scheme funding levels

Surplus or Deficit
 Funding target

Source: XPS DB:UK Funding tracker

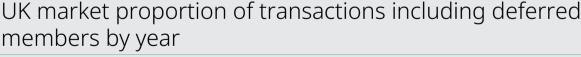
Rothesav Life Plc 15 Annual Report and Accounts 2023 **Strategic report** 

- "Jumbo" Transactions: We are also seeing larger pension schemes coming to market for a single transaction, where trustees previously considered their schemes too big to fully insure in one go. Rothesay has a particular interest in these transactions. Transaction size is rarely a constraint for us - we are able to execute large, full scheme solutions and we are well placed to cope with the complexities that these larger transactions often bring.
- Tailored Risk Cover: With many more schemes approaching the market with a surplus funding position, trustees are often requesting residual risk cover for their schemes as a use of this surplus. We have worked with our clients to tailor solutions to the desired level of risk coverage, and increasingly we are seeing significant attention paid to data cleansing requirements.
- Asset Transition: With such volatile market conditions experienced over the last year, it has become of the utmost importance for schemes to lock in their insurance pricing by linking the

50% 40% 30% 20% 10% 0% premium closely to the scheme's assets during the transaction execution process, locking down market and investment risk in the run up to premium payment. We have seen asset transition requirements become a key feature of bulk annuity transactions over the last year, and insurers' ability to take on a scheme's assets as part of a transaction is critical. At Rothesay, we have set up an in-house asset transition team which is responsible for this part of the process, focusing on the transfer process for liquid assets and derivatives, as well as illiquid investments.

This increased demand from pension schemes has led to higher numbers of bulk annuity transactions in the market, as well as larger transaction sizes. Insurers continue to have a strong appetite to win new business and pricing continues to remain competitive which, when combined with improvements in pension scheme funding levels, means that BPA pricing is highly affordable for pension schemes. We expect the market to remain buoyant for the foreseeable future.

### members by year 100% 90% 80% 70% 60%



2019

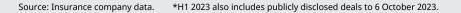
2020

% deals pensioner only

2021

2022

H1 2023\*



2018

2017

% deals including deferred members

2016

## Our business model

## Securing the future for our policyholders.



## Underwriting and execution

We provide execution certainty for trustees and pension scheme members through our meticulous underwriting and due diligence.

At the start of a pension de-risking transaction, we model the benefits of every single policyholder and project them to maturity. Using our purpose-built systems, we are able to measure, monitor and manage the risks associated with the annuity liabilities throughout the transaction lifecycle.

We scrutinise all new business opportunities to ensure we minimise the risks to which we are exposed, whilst achieving appropriate risk-adjusted returns for our investors.

We are committed to offering pricing and execution certainty to scheme trustees during the transaction process through a transparent pricing mechanism and are able to tailor the level of risk cover to meet the individual requirements of each situation.

## Deliver the pension benefits

We have strategic partnerships with wellestablished pension administrators: WTW, Mercer, and Capita Pension Solutions, as well as an expanding in-house administration platform. We use our own record of all member benefits and future payments to ensure a data transition to our administration partners that is seamless to our new policyholders. High levels of automation and sophisticated technology ensures that our partners are fully integrated with our own systems in order to eliminate discrepancies and deliver excellent customer service. Our in-house administration solution draws on our own technology base to further streamline the administration process and improve the customer experience, and is a growing feature of our offering.

We welcome new policyholders by giving them peace of mind that a Rothesay annuity provides them with the highest level of security, and we work closely with the trustees of the pension scheme to ensure absolute continuity of benefits from those previously provided by the pension scheme.

We are focused on comprehensive, responsive, and efficient policyholder service during the transition and beyond. We are proud that 94% of our policyholders rate our service as 'good' or 'excellent'. 17 Rothesay Life Plc Annual Report and Accounts 2023 Strategic report

## 3

## Transition and invest the assets

At the point of execution, premium payment for the bulk annuity is typically satisfied via in-specie transfer of the existing assets of the pension fund. These assets commonly consist of government and corporate bonds that broadly match the profile of the liabilities being transferred and, as is increasingly typical of recent transactions, can also comprise certain illiquid assets held by the pension fund. Following receipt of these assets, we would carefully transition out of those assets that do not form part of our long-term strategy, and into our target allocation. We seek to ultimately invest in assets which match our liability cash flows and liquidity requirements, meet our environmental, social and governance objectives and provide an appropriate risk-adjusted return.

Our portfolio is focused on highly-rated assets and is split in the following approximately equally weighted categories:

- 1. Cash and government bonds
- 2. Corporate bonds and other infrastructure
- 3. Secure, illiquid assets.

We can safely capture the illiquidity premium of longdated assets because of the long-dated nature of our pension liabilities. We own a large portion of cash and liquid bonds to ensure that we retain substantial liquidity buffers to fulfil collateral calls and meet all contractual cashflows as they fall due.

## 4

## Long-term risk management

Meticulous risk management is one of the key foundations of Rothesay's success and is a focus throughout the transaction lifecycle. Our technology platform allows us to monitor our risks and report our key financial metrics to stakeholders on a daily basis. This includes being able to monitor in a bespoke way the prospective impact of potential future activities or scenarios on those risks and financial metrics so that we are aware in advance of the precise impact, and able to react to this where needed.

These risks are monitored and managed in accordance with defined risk appetites, and close coordination of underwriting, reinsurance, investment and risk hedging functions ensures risk management is central to all aspects of the business.

Our risk management capabilities allow us to do what we do best: securing the pensions of our policyholders.

#### 1. Underwriting and execution

Deliver the pension benefits
 Transition and invest the assets

Pension de-risking timeline

4. Long-term risk management

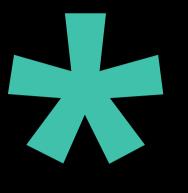
Our business model continued

# Why we are successful

Rothesay is a purpose-built specialist business, with a unique culture and set of capabilities that continue to drive our growth and market leadership.



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## Purpose-built

We were founded with a single purpose: to provide the best platform for securing UK pensions at scale.

We are designed from the ground up with modern systems, processes and capabilities to protect and deliver pensions effectively and with the greatest level of security.

## Careful investment

Our investment philosophy has been designed to match the nature of the liabilities we take on, and is based on making stable, low risk long-term investments with predictable cashflows. Our approach to investment is patient and measured given the long-term nature of the business we are in, and we continually analyse potential risks associated with those investments, including all relevant ESG considerations.

## Unique integration

Most of our core operations are in-house and based in a single location, which allows our teams to collaborate effectively with one another. We have teams of experts across a range of disciplines who think diversely but act as one, enabling us to act nimbly and deliver the best solutions for our clients.

## Financial strength

We focus on maintaining a robust level of surplus solvency capital to offer an exceptional level of security for our policyholders and to provide the capital we need to continue to grow the business. We rigorously analyse and quantify every risk and monitor these risks alongside all of our key financial metrics on a daily basis using our purpose-built systems.

## Sophisticated technology

Our industry-leading, purposebuilt technology platform underpins the whole business, so that our decision-making is fully informed and we can adapt in real time to market changes. These systems are fully integrated, with all assets and liabilities of the business risk managed daily on the same platform.

Our engineers drive the evolution of our technology so that it develops with the business.

## Original thinking

We continuously bring creative and innovative ways of delivering for our clients and develop bespoke solutions for every pension scheme.

We pride ourselves on working collaboratively with our clients to find the best possible solution for them, and have a strong track record of delivering on these solutions.

## Service excellence

We support clients through every step of the process and leave no stone unturned from initial proposal to buy-in to buy-out. And once policies are issued, we provide excellent customer service.

Our straightforward and collaborative approach helps us build clarity and trust in every interaction.

## Rothesay culture

We always seek to do better in all aspects of our business: providing the best outcomes for our clients, managing existing and emerging risks to deliver the greatest level of security for our policyholders, continually developing technology to keep pace with the business, and providing an excellent level of policyholder service. Importantly, we will always do the right thing for the benefit of all of our stakeholders.

Our pursuit of excellence enables us to maintain our market leadership.

## Business model in action

1 2 Link to Business model

**Case study** 

## The Co-operative Pension Scheme

In late 2021, The Co-operative Pension Scheme (the "Scheme") ran a competitive tender process to identify an insurer to partner with over a multi-year journey to secure all £7bn of the remaining uninsured liabilities of the Co-op Section of the Scheme.

In March 2022, following a competitive tender process, a Joint Working Group ("JWG") of the Scheme's Trustee and Sponsor entered into exclusivity with Rothesay as the first step on this journey.

Working with their advisers from Aon and Linklaters, the JWG established a Project Board who worked with Rothesay to plan the various steps required to secure all remaining uninsured liabilities of the Co-op Section of the Scheme. The JWG set out to also secure "residual risk" cover relating to the Scheme's liabilities, which passes data and benefit risk on to Rothesay as part of the insurance contract. The first step in this process was to populate a data room and arrange facilities for operational due diligence to take place, ahead of a proposed first tranche of insurance of circa £1.5bn to be secured in October 2022.

#### **Price Lock Mechanism**

From exclusivity, Rothesay was able to provide pricing certainty to the JWG through a "price-lock" mechanism by defining the insurance premium as a portfolio of the Coop Section's assets plus a balancing portfolio of cash and gilts. This meant that the Scheme could satisfy payment of the insurance premium by simply transferring this portfolio of assets to Rothesay when ready, which helped mitigate the economic risk of the associated assets and liabilities over the execution period.

In parallel with planning for securing the Co-op Section, the Trustee decided to seek pricing for a separate section of the Scheme, the Bank Section. Rothesay's pricing for this section was also deemed attractive and again, the quoted insurance premium was converted to a portfolio of the Bank Section's assets. The partnership arrangement now covered more than £8bn of total Scheme liabilities.

#### **Residual Risk Due Diligence**

In the summer of 2022, 31 employees across Rothesay's pricing, in-force, transitions and business development teams were involved in 8 weeks of extensive on-site due diligence. Over this period, the records of nearly 3,000 current and former members were reviewed in detail as Rothesay worked closely with advisers and the Scheme's large and experienced in-house pensions administration team.

When the JWG first agreed to work with Rothesay we did so recognising that to deliver our risk transfer project successfully, delivering further benefit security to our members, we needed the relationship to be a genuine partnership. Rothesay also understood this and demonstrated those behaviours from the start. All longterm complex transactions have bumps along the road but Rothesay and the JWG were able to work openly and constructively to overcome these. Indeed, there are few larger bumps than those arising from the 2022 "mini budget" but the partnership with Rothesay allowed us to co-create innovative solutions and to successfully navigate even these obstacles.

"Partnership" is a slightly over used word in our industry, but it genuinely fits for how Rothesay worked with us.

> **Chris Martin** Executive Chair – Independent Governance Group

## Business model in action

2 Link to Business model

One of Rothesay's main strengths is their problem solving – coming up with ideas for a complex asset transition that reduced risk and met our objectives (for example, where we held illiquid and harder to price assets, or hedging instruments). Rothesay also have strength in the depth in their team, and in both transactions Co-op Pension Scheme has done with Rothesay, the transition (of large numbers of holdings) has been well managed and straightforward, with Rothesay partnering well with our custodian and advisors.

> James Giles Head of Pensions Investment and Risk- Co-op



### **Residual Risk Due Diligence (continued)**

The Scheme itself is an amalgamation of more than 40 former and acquired schemes, each with their own history that in some cases stretches back almost 100 years. This long and complex history gave rise to a data room containing over 2,800 legal files that were considered as part of our data, benefit and legal review of the benefits due to the more than 70,000 members who are currently receiving or entitled to receive benefits from the Scheme. Under the terms of the exclusivity agreement, Rothesay had also offered to provide residual risk cover against liabilities already secured in previous transactions with two other UK BPA providers.

The original transaction timeline had envisaged an initial tranche executing in October 2022, which coincided with the market turbulence associated with the UK Liability Driven Investment (LDI) crisis. Whilst the price certainty offered by our price-lock mechanism would have allowed the initial tranche to be executed as planned, the JWG determined that it would be prudent to pause in order to ensure that all of the remaining liabilities of the Scheme could still be secured safely following execution of the initial tranche.

The key consideration was around the illiquid asset holdings that the Scheme had planned to sell or run-off over time whilst securing the remaining liabilities in tranches. Without certainty around the ultimate realisation value of those investments, it was difficult for the JWG to guarantee that all liabilities of the Scheme could be safely secured under the staged approach initially proposed.

It became clear that a transaction in stages was not going to be the optimal solution, and that the only way to safely start on this journey of securing all of the Scheme's liabilities was for Rothesay to provide certainty regarding the Co-op Section's illiquid assets as well as all of the remaining liabilities of the Scheme.



#### **Bank Section**

In the short term, attention quickly turned to the Bank Section of the Scheme, which did not have any material exposure to illiquid assets. The price-lock, which had been offered in the summer of 2022, was maintained throughout the LDI crisis and, in early December 2022, all the remaining uninsured liabilities of the Bank Section were secured with Rothesay. Additionally, a legal agreement was entered into for Rothesay to provide residual risk cover against the liabilities previously insured elsewhere with another BPA provider.

#### **Illiquid Assets**

Exclusivity for the Co-op Section was extended at the end of 2022 and, at the request of the JWG, Rothesay provided a proposal for this section which incorporated the Co-op Section's illiquid assets in a single transaction covering all of the Co-op Section's remaining liabilities. These illiquid assets, representing circa £1bn of the Co-op Section's assets, had originally been out of scope for the proposed staged approach to the transaction, so a new due diligence exercise was commenced by Rothesay to underwrite a number of properties, Asset Backed Security (ABS) funds and other fund holdings including Private Equity.

#### Execution

In the summer of 2023, having provided a proposal which met the objectives of the JWG, Rothesay began execution of a transaction for the entire Coop Section. Working with Aon, Linklaters and Mercer as the investment consultant, Rothesay and the JWG partnered to effectively coordinate the sale of a number of the illiquid asset holdings of the Scheme, with the sale proceeds being ultimately underwritten by Rothesay.

With this process well underway, the job of transferring property and other assets could begin as the transaction reached execution in the final quarter of 2023. Ultimately, various investment funds and multiple property investments were transferred to Rothesay alongside a portfolio of corporate bonds and gilts that were owned by the Scheme. Rothesay worked collaboratively with the JWG and its advisers to ensure the smooth transfer of the Scheme's existing asset holdings, avoiding the need for a significant portfolio transition in advance of the transaction.

## Outcome

The efforts and cooperation of Rothesay, the Trustee, the Sponsor and their advisers resulted in completion of the buy-in for the Co-op Section by the end of 2023. All parties worked together collaboratively and productively over an extended period of time in order to achieve the best outcome for the JWG. Rothesay was able to evolve and adapt its offering to the changing conditions and tailored the transaction structure to best meet the needs of the client.



Designing insurance for this scheme required a highly bespoke solution, given its size, benefit structure complexity and evolved asset strategy. Rothesay worked tirelessly and collaboratively with the project team to identify potential pitfalls and develop solutions to meet the Scheme's needs. It was ultimately this collaboration and innovation which made the deal possible

> **Martin Bird** Senior Partner – Aon



## Our investments

## Continuing to invest in assets in line with our longterm investment strategy

Rothesay's £61.2bn asset portfolio is managed by our in-house team. Assets are sought which match our long term liability cash flows and which provide an appropriate risk-adjusted return, with cautious cash buffers retained in order to meet our liquidity requirements. Rothesay has a careful approach to investment which seeks to reduce exposure to unrewarded risks and provide real security for people's pensions in the future, whilst ensuring suitable and predictable overall returns.

Our sophisticated systems enable us to continuously monitor our risks and adapt to changing market conditions to make sure that we are able to quickly identify, quantify and react to any emerging risks or opportunities within our portfolio.

Rothesay continued to invest its assets in a measured way over 2023 and we go into 2024 with a balance of uninvested assets from new liability transactions that will be invested patiently over 2024 in line with our asset strategy.

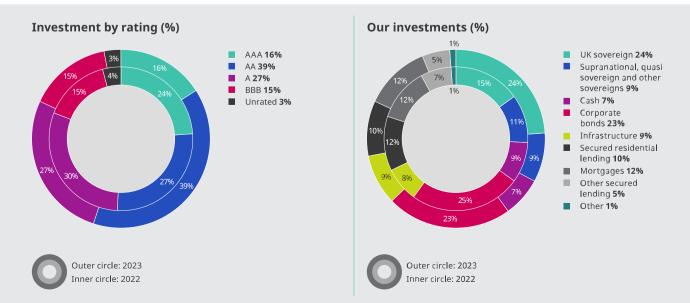
The in-house team considers financially material environmental, social and governance (ESG) factors in both a quantitative analytical way as well as qualitatively, and these factors are formally documented in all committee approval papers for new investments in order to ensure that appropriate account is taken of them. We are aligning our investment portfolio with the goal of the Paris Agreement to limit global warming to 1.5°C above pre-industrial levels and are committed to supporting a low carbon economy in which the UK achieves carbon neutrality by 2050.

Rothesay's investment portfolio is focused on highly rated assets with over half of our rated assets having a rating of AAA or AA. This can be seen in the chart below.

The portfolio can be divided into three broad categories:

- Cash and Government bonds This part of the portfolio is available for future investment and to meet collateral calls and cash requirements and backs some of our very long-dated cash flows.
- Corporate bonds and infrastructure We invest in a diversified portfolio of highly-rated corporate bonds, including regulated infrastructure such as water, energy and transportation.
- Secure, illiquid assets These assets include loans secured against property, residential mortgages, including lifetime mortgages and loans secured against other types of collateral. They are attractive because investors are rewarded for illiquidity rather than credit risk. Structural features such as collateral, covenants and other security features mean that recoveries in the event of default are maximised and credit risk minimised.

The following charts provide a breakdown of our investment portfolio at 31 December 2023 and 31 December 2022 by asset class.



#### Corporate bonds and infrastructure

Our corporate bond and infrastructure holdings continue to be weighted towards liquid and highlyrated bonds. We remain focused on investing in highquality names and diversifying across sectors, currencies and jurisdictions. Our exposures to different industry sectors within the corporate bond and infrastructure portfolio are set out in the charts below, as a percentage of our total investments.

Of our £20.7bn holding of corporate bonds and infrastructure, around 38% (2022: 33%) (or 12% of total assets) is rated BBB and of those only £0.2bn is rated BBB- (2022: £0.2bn). The vast majority of the remainder are rated A or above. As at 31 December 2023, Rothesay holds only £42m of sub-investment grade bonds (2022: £11m).

#### **Real estate lending**

Rothesay achieved strong origination volumes of £745m for lifetime mortgages in 2023 (please see note D.1 for further details) which was a 55% reduction compared to 2022 but consistent with the overall reduction in the size of the new origination market in 2023. As at 31 December 2023, the value of our lifetime mortgage portfolio is £6.2bn (2022: £5.1bn). We apply a cautious approach when underwriting mortgages, with newly originated lifetime mortgages having an average loan-to-value ratio of 26% (2022: 34%). Lifetime mortgages now represent 10.2% of assets under management (2022: 10.8%).

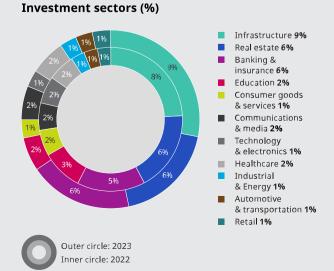
We also continue to fund long-term, fixed rate mortgages in both the UK and the Netherlands. In July 2023 we purchased a €740m portfolio of Dutch residential mortgages which increased our long-term, fixed rate mortgage portfolio to £1.7bn (2022: £1.1bn). Rothesay's commercial real estate lending exposure is primarily through senior debt financing of landmark property assets with highly-rated tenants and owners, and low loan-to-value ratios. The average loan to value ratio on our commercial real estate debt is around 53% (2022: 54%). Our largest commercial real estate loan, secured on a London office, was repaid in January 2024.

Rothesay also invests in certain assets that are secured on long-dated cashflows derived from residential freehold properties. During the year, the government has introduced the Leasehold and Freehold Reform Bill alongside a consultation on potential restrictions to the level of residential ground rents required to be payable by leaseholders. If the Bill is amended to include a form of a ground rent restriction, this could impact some of these investments. The Bill is currently going through Parliament with the final form of the Bill and outcome of any legislation being uncertain. The valuation of these assets has been updated to reflect the increased uncertainty, with this adjustment informed by scenario analysis based upon our ongoing discussions with the government, legal experts and other market participants. Please see note D.1 for further information.

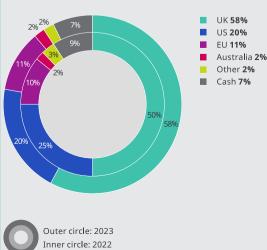
#### International diversification

Geographic diversification continues to be a key part of Rothesay's risk management, and with our wellestablished and growing operations Rothesay Asset Management North America and Rothesay Asset Management Australia, we have been able to source assets in which to invest in a range of countries and currencies, while maintaining rigorous risk management.

The chart below provides a breakdown of our investment portfolio at 31 December 2023 by country of exposure.



#### International diversification (%)



## Our strategy and KPIs

### **Financial security**

#### SCR coverage (APM)

Indicates capital strength through comparing how the Group is capitalised relative to the regulatory requirement

2023	276%
2022	258%

#### Assets under management (APM)

Measures business size to indicate scale of business and ability to diversify risks

2023	£61.2bn
2022	£47.1bn

#### **External ratings**

Impartial indicators of RLP's Financial Strength

2023 Α2 A+ Moody's Fitch Investors Ratings Service

2022 A2 Fitch Moody's Investors Service

A+

Ratings

2023 progress:

- Solvency capital position improved over the year after taking into account the capital strain associated with writing £12.7bn of new business. Surplus capital of £5.5bn (2022: £5.0bn) means that we are well-placed for future growth opportunities.
- Following the annual review of RLP's financial strength by the credit rating agencies, Fitch and Moody's reaffirmed our ratings.
- Assets under management have increased to £61.2bn (2022: £47.1bn) driven by new business.
- Reinsured £10.1bn of liabilities via unfunded longevity swap transactions, giving effective reinsurance coverage of 87% (2022: £2.1bn to give 89% coverage). We have not transacted any funded reinsurance.
- Received approval for Full Internal Model (FIM).

#### **Opportunities in 2024 and beyond:**

- Continue to maintain a robust solvency position through meticulous risk management. This provides the greatest level of security for our policyholders and capital for future growth.
- Continue to monitor and maintain significant liquidity buffers in order to mitigate liquidity risks in times of market stress.

### Steady growth

#### New business premiums (APM) Signals the Group's growth

2023 £12.7bn 2022 £3.3bn

#### 2023 progress:

- In 2023, we de-risked the liabilities of 12 pension schemes, which generated £12.7bn of new business (2022: £3.3bn).
- Grew the Rothesay team by 64 talented individuals across the Group, including at Rothesay Asset Management North America and Rothesay Asset Management Australia.

#### **Opportunities in 2024 and beyond:**

- Continue to assist pension schemes to de-risk through new pension risk transfer transactions. Given the strength of the pipeline, we anticipate significant new business opportunities in 2024 and beyond.
- Continued investment of assets received from new business transactions into Rothesay's long term investment strategy.
- Continued innovation to ensure that we provide the best solutions for our clients and partners, for example through continued growth of our in-house asset transition team.

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### Service excellence

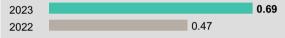
#### Service quality (APM)

Measures the number of policyholders who rate our service 'good' or 'excellent'

2023	94%
2022	95%

#### **Complaints (APM)**

Measures satisfaction through number of complaints upheld per 1,000 customers



#### Performance across measures

#### **IFRS profit before tax**

Measures profitability, by capturing all recurring and nonrecurring items

2023		£913m
2022 £(1,048)m		

#### **Employee engagement**

Measures the number of employees who responded to the annual employee survey

2023	94%
2022	94%

#### **Carbon intensity**

Measures carbon intensity of Rothesay's investment portfolio

2023	18	33t
2022		197t

2023:  $CO_2e/million$  USD borrower revenue 2022:  $CO_2e/million$  USD

#### 2023 progress:

- Adjusted operating profits of £1,364m (2022: £582m) driven by profit on new business in addition to release of margins as the business runs off. Operating profits were reduced by the net increase in the CSM **(APM)** on new business, as well as borrowing costs, to arrive at IFRS profit before tax of £913m (2022 loss of £1,048m).
- Maintained market-leading levels of employee engagement.
- Published our annual climate and sustainability report setting out detailed carbon intensity data and showing a 13% reduction to our base year in the carbon intensity (CI) of our overall portfolio.
- New commitment to a 50% reduction by 2030 in the CI of the publicly listed corporate debt portfolio.
- Acceptance as a signatory to the Financial Reporting Council's UK Stewardship Code in February 2023.

#### **Opportunities in 2024 and beyond:**

- Maintain high level of employee engagement and unique Rothesay culture whilst continuing to grow the business.
- Continue to make progress towards our environmental targets, net zero transition planning and early consideration of nature-related impacts.

#### 2023 progress:

- Diligent oversight of our Third Party Administrators (TPAs) by our own in-house team has ensured that policyholder service standards have remained extremely high.
- Continued focus on service excellence for our customers.
- Implemented plans to ensure Rothesay complies with the new Consumer Duty.
- Continued to roll out our online service to our policyholders.
   Awarded the Impact on Customer Experience Award at the
- Pensions Management Institute Pinnacle Awards.

#### **Opportunities in 2024 and beyond:**

Continue to excel in customer service.

- Continue to migrate some existing pensioner buy-ins to the new in-house model and build on our in-house capabilities so that we can leverage our risk management systems to improve accuracy and efficiency.
- Continue to comply and focus on the Consumer Duty to ensure good outcomes for all policyholders.

## How our financial KPIs are connected

	Own Funds	Solvency Capital Requirement (SCR)
Assets	Best estimate liabilities (Solvency II) Risk margin Own Funds	Buffer SCR
We invest in highly rated and long- dated fixed income investments to back our insurance liabilities. These investments are sensitive to market movements such as changes in interest rates and inflation, and changes in their valuations are designed to largely mirror the moves in the liabilities that they are backing. This is known as Asset-Liability Matching (ALM). In addition, we hold significant surplus assets to support our Solvency Capital Requirement (SCR) plus associated buffer. These assets are primarily low-risk, liquid assets such as cash and government bonds that can also be used to meet our prudent liquidity buffers. These surplus assets also form an important part of our overall market risk hedging strategy, which is designed to balance the needs of our different KPIs. Our assets fall into three broad categories: cash and government bonds, corporate bonds, and secured illiquid assets.	The solvency balance sheet consists of Solvency II Own Funds that are available to meet the SCR, and the SCR itself. Own Funds are the total eligible assets of the Group less the Solvency II best estimate liabilities and risk margin (which is a buffer for risks which are deemed to be non- hedgeable, such as longevity risk). Own Funds include eligible subordinated debt. The Solvency II best estimate liabilities (BEL) is the present value of liabilities projected to be payable to policyholders, including expenses related to those liabilities, over the life of the business. The BEL in the Own Funds calculation is similar in nature to the BEL calculated in MCEV and IFRS 17, with the key difference being the discount rate methodology which differs under Solvency II. Own Funds are affected by market movements, as well as activity such as new business transactions and asset investment. Whilst the assets backing the best estimate liabilities and the liabilities themselves move together when interest rates and inflation change, the surplus assets (the Own Funds) also have some sensitivity to interest rates and inflation	<ul> <li>The SCR represents a modelled 1- in-200 years loss event and incorporates insurance, market, credit and operational risks. The SCR coverage ratio is the ratio of Own Funds to the SCR.</li> <li>Rothesay holds a significant buffer above the SCR in order to deliver a high degree of security for its policyholders and to provide capital for writing future new business.</li> <li>The SCR is influenced by activity such as writing new business or the choice of asset investments, where the size of the SCR is calibrated to reflect the degree of underlying risk.</li> <li>Market conditions also impact the SCR, for example falling interest rates increase the size of the SCR. We aim to ensure that we invest our surplus assets in such a manner that our Own Funds increase in this scenario to compensate for the higher SCR. This must be done in a way that balances the needs of the solvency balance sheet as well as our other KPIs.</li> </ul>

This is by design as the SCR itself is sensitive to interest rates and inflation due to its long duration.

interest rates and inflation.

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Own Funds that are not needed to cover the SCR or the buffer are considered surplus above the SCR buffer.

Typically, the premiums Rothesay receives in relation to new business do not cover the SCR plus buffer in addition to the best estimate liabilities and the risk margin. This means writing new business consumes surplus above the SCR buffer.

Our surplus above the SCR buffer therefore represents our capacity to write new business before requiring additional capital from our shareholders, as well as the potential capacity of the Company to pay dividends if desired.

Rothesay measures the attractiveness of new business and management actions by comparing various metrics, including how the MCEV or CSM generated compares with the amount of surplus above the SCR buffer invested.

Market Consistent Embedded Value (MCEV) is a useful measure of the risk-adjusted value of Rothesay's long-term business. It represents the present value of the risk-adjusted surplus cash flows expected to emerge from the business over time.

Simplistically, it is the difference between the total assets of the business (net of all debts), and the best estimate of the future liabilities payable. This amount is then adjusted for the cost of the solvency capital (CoC) required to be held over the life of the business, as well as an allowance for the Cost of Non-Hedgeable Risks (CNHR).

MCEV is expected to increase as we write new business, and the amount by which it increases is an important measure of our new business performance.

MCEV is also sensitive to markets movements. If interest rates fall, MCEV increases because of the way we choose to invest our surplus assets to protect against SCR increases in that scenario. The needs of solvency and MCEV measures are carefully balanced as we aim to design our hedging strategy such that changes in surplus above buffer are compensated for by appropriate opposing changes in MCEV.

The IFRS 17 balance sheet shares some features with MCEV, for example they have materially the same underlying best estimate liability calculations.

IFRS equity is equal to assets less best estimate liabilities, risk adjustment (RA), contractual service margin (CSM), and debt. The RA is an adjustment for uncertainty around the amount and timing of the cash flows for non-financial risks, and the CSM represents a store of future value that is expected to be realised over the life of the business.

Adjusted Equity is a useful measure of the long-term value of Rothesay's business and is equal to IFRS Equity (net of any Restricted Tier 1 debt included in IFRS equity) plus the posttax CSM.

Under IFRS, profits on new business are largely held back in the CSM and would be expected to increase IFRS equity through time as the CSM gets released. Adjusted Equity gives an indication of the long-term value that is expected to emerge from the business.

The market risk dynamics between adjusted IFRS equity and MCEV are broadly comparable.

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Today we manage over £61bn in assets, secure the pensions of over 934,000 people, and pay out, on average, over £200m in pension payments each month.

> **Graham Butcher** Chief Financial Officer



## Financial review

## The financial review describes the financial performance of Rothesay Life Plc and its subsidiaries.

#### **IFRS financial performance**

From 1 January 2023, Rothesay is applying IFRS 17, the accounting standard for insurance contracts, and IFRS 9, the accounting standard for financial instruments. IFRS 17 has brought about significant changes to the accounting for insurance and as a result, we have restated comparatives and the opening balance sheet as at 1 January 2022 in the financial statements and in the description below. No restatement was required as a result of adopting IFRS 9 as financial investments were already measured at fair value. Further information on the transition to IFRS 17 and IFRS 9 can be found on page 36.

Rothesay made an adjusted operating profit **(APM)** before tax of £1,364m (2022 restated: £582m) from a combination of new business and management of the

in-force book. Borrowing costs and the increase in Contractual Service Margin (CSM) then meant that we made IFRS profit before tax of £913m (2022: restated loss of  $\pounds(1,048)m$ ).

The net increase in CSM **(APM)** of £731m (2022: a net increase of £170m) for the year is offset against the profit for the year. A breakdown of the change in CSM is provided on the following page.

The financial performance analysis shown in the table below provides an explanation of the way in which profits have been generated. Further explanation of the line items can be found in the notes on Alternative Performance Measures on page 158.

New business profit **(APM)** represents the value of the premiums charged less the best estimate liabilities and risk adjustment. As such, after the deduction of the allocated acquisition expenses, this is equal to the new business CSM including the impact of new reinsurance. New business profit **(APM)** for the year was £767m (2022: £440m). 2022 new business profit has been restated to remove the deduction for new business acquisition expenses which are now shown separately.

Financial performance (Alternative analysis of profit generation) (APM)	2023 £m	2022 restated £m
New business profit	767	440
New business acquisition expenses	(201)	(79)
Performance of in-force book	655	246
Non-economic assumption changes and model refinement	143	(25)
Adjusted operating profit before tax	1,364	582
Increase in CSM	(731)	(170)
Borrowing costs	(121)	(95)
Economic profits/(losses)	401	(1,365)
IFRS profit/(loss) before tax	913	(1,048)

IFRS profit before tax £913m 2022: £(1,048)m

New business premium

2022: £3.3bn

## Financial review continued

Under IFRS 17, profits on new business and from experience and non-financial assumption changes are largely held back as what is known as the CSM. The CSM represents a significant store of future value that will result in a stream of future insurance profits. Insurance businesses that are growing are likely to see an increase in CSM **(APM)** as the CSM created from new business written during the year exceeds the CSM released during the year. If no new business is written then the reverse is likely to be true. The net increase in CSM **(APM)** was £731m (2022: £170m) as shown in the table below.

Profits generated on the in-force book **(APM)** were £655m (2022: £246m). These profits mainly arose from the investment return on surplus assets, the release of credit default allowances and the release of the risk adjustment as the business runs off. Profits generated on the in-force book also includes the impact of expenses which are not allocated to new business.

Demographic assumption changes, expense assumption changes, and model refinements contributed to an increase in adjusted operating profits **(APM)** of £143m (2022: loss of  $\pounds(25)$ m). In practice, such impacts are held back under IFRS 17 leading to a change in CSM **(APM)**.

Rothesay made economic profits/(losses) **(APM)** in the year of £401m (2022: £(1,365)m). Economic profits/(losses) **(APM)** represent the change in value of assets from changes in economic conditions less the change in value of liabilities from those changes. During the year economic gains were mainly driven by the impact of decreases in interest rates and credit spreads tightening. These gains were partially offset by a valuation adjustment made for loans potentially impacted by the government's Leasehold and Freehold Reform Bill and the accompanying consultation on ground rents. This valuation adjustment reflects the uncertainty created by the potential reform.

Movement in CSM	2023 £m	2022 £m
CSM at the start of the year	4,461	4,291
New business CSM	566	361
Interest accretion on CSM	108	74
Change in CSM as a result of experience and assumption changes	456	43
Release of CSM	(399)	(308)
Increase in CSM	731	170
CSM at the end of the year	5,192	4,461

#### Alternative Performance Measures

Rothesay's strategy is focused on protecting the security of policyholder benefits, growth through writing value-driven new business and, ultimately, delivering sustainable shareholder value.

In the opinion of the Directors, the prescribed IFRS results and disclosures do not fully reflect long-term value or changes to capital requirements and therefore do not fully reflect the performance of Rothesay. In addition, the changes in IFRS reporting standards mean that it is difficult to analyse historical performance trends on the basis of IFRS results.

Rothesay therefore uses a number of Alternative Performance Measures **(APMs)** which focus on value generation and capital strength. Further information on Rothesay's APMs can be found on page 158 including definitions, why the measure is used and, if applicable, how the APM can be reconciled to the nearest GAAP measure. Rothesay uses the symbol **APM** to highlight APMs throughout the financial statements.

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**IFRS income statement highlights** The key line items in the consolidated statement of comprehensive income are summarised in the table below:

		2022	
Income statement highlights	2023 £m	restated £m	Commentary
Insurance revenue	3,127	2,891	Insurance revenue represents the consideration for providing the insurance service in the year, which includes expected claims and directly attributable expenses, release of risk adjustment and CSM amortisation.
Insurance service expense	(2,658)	(2,530)	Insurance service expense represents actual claims and directly attributable expenses paid.
Net expense from reinsurance contracts held	(49)	(29)	Represents reinsurance service expense (actual reinsurance claims) less reinsurance revenue (expected unwind of reinsurance liabilities plus expected reinsurance claims).
Insurance service result	420	332	The insurance service result is the difference between the actual and expected cost of delivering the insurance service.
Total investment return/(loss)	5,103	(15,376)	Investment returns for Rothesay are unchanged by the introduction of IFRS 17.
Net insurance finance result	(3,989)	14,233	Under IFRS 17, net insurance finance result represents interest accreted on insurance liabilities net of reinsurance (best estimate liabilities, risk adjustment and CSM) and the increase/decrease in net insurance liabilities as a result of changes in economic assumptions.
Net insurance and investment result	1,534	(811)	The net insurance and investment result is the profit/ (loss) before unattributable expenses and finance costs.
Operating expenses	(116)	(43)	Under IFRS 17, only those expenses not directly attributable to the fulfilment of a portfolio of insurance contracts are separately disclosed in the income statement. A breakdown of expenses is provided in note B.3.
Finance costs	(505)	(194)	Finance costs represent interest payable on borrowings and on collateral. These costs are unchanged by the introduction of IFRS 17.
Profit/(loss) before tax	913	(1,048)	
Income tax (expense)/credit	(223)	274	After allowing for the impact of losses arising from the implementation of IFRS 17, the Group's effective tax rate is 24.4%.
Profit/(loss) after tax	690	(774)	

## Financial review continued

#### **IFRS statement of financial position**

The key line items in the consolidated statement of financial position are summarised in the following table:

Statement of financial position highlights	2023 £m	2022 restated £m
Financial investments	98,968	90,928
Reinsurance contract assets	216	54
Deferred tax assets	637	702
Other assets	3,416	3,323
Total assets	103,237	95,007
Share capital and share premium	510	510
Tier 1 notes	793	793
Reserves	3,138	2,839
Total equity	4,441	4,142
Insurance contract liabilities	54,630	40,971
Reinsurance contract liabilities	461	848
Payables and financial investment liabilities	41,233	47,148
Borrowings	2,248	1,764
Other	224	134
Total liabilities	98,796	90,865
Total equity and liabilities	103,237	95,007

As a result of the transition to IFRS 17, we have restated the balances of insurance contract liabilities, reinsurance assets, reinsurance liabilities and profit and loss reserves for 2022 in the table above. Please see note A.4.

#### Assets under management (APM)

Assets under management adjusts for the gross up of derivative values and can be derived by adjusting total assets for reinsurance, payables, derivatives, collateralised financing and deferred tax. Assets under management have increased from £47.1bn as at 31 December 2022 to £61.2bn as at 31 December 2023, driven by the impact of new business premiums. A reconciliation of assets under management is provided in the notes on Alternative Performance Measures on page 159.

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#### **Borrowings**

Borrowings increased to £2,248m (2022: £1,764m) as a result of the issuance by RLP of £500m of Tier 2 notes on

16 May 2023.

#### **Deferred tax asset**

The implementation of IFRS 17 led to a reduction in equity as at 1 January 2023 of £2.1bn net of creation of a deferred tax asset of £0.7bn. Under the tax regulations relating to IFRS 17, the tax relief on the losses arising from the adoption of IFRS 17 will be equally spread over a transitional period of ten years from 1 January 2023. As Rothesay made sufficient profits during the year to utilise the transitional losses, the value of the deferred tax asset fell by £66m. Current financial projections suggest that all of the deferred tax asset will be utilised by the end of the tenyear transitional period but, were that not to be the case, the deferred tax asset could be held for a longer period and utilised under the existing tax regime.

#### **Insurance liabilities**

Insurance contract liabilities, which consist of the best estimate liabilities, the risk adjustment and the CSM, increased from £41.0bn as at 31 December 2022 to £54.6bn as at 31 December 2023. This move was largely driven by the impact of new business (see notes E.1 and E.2).

#### Total equity and adjusted equity (APM)

The increase in total equity (an increase of £299m from £4,142m at 31 December 2022 to £4,441m at 31 December 2023) was driven by IFRS net profit less RT1 coupons during 2023.

The introduction of IFRS 17 led to a reduction in Group equity of £2.1bn as at 1 January 2023 (see Application of IFRS 17 and IFRS 9 below). Prior to the effective date of IFRS 17, the Board approved a capital reorganisation leading to a reduction in share premium of £2.0bn and a corresponding increase in the profit and loss reserve in the second half of 2022. Please see note C.3.

Adjusting equity for CSM net of tax and the value of the sterling-denominated RT1 debt provides a high level proxy for the value of the Group and gives adjusted equity **(APM)** of £7.5bn (2022: £6.6bn).

## Application of IFRS 17 and IFRS 9

## Rothesay has applied IFRS 17, the accounting standard for insurance contracts, and IFRS 9, the accounting standard for financial instruments from 1 January 2023.

IFRS 17 has introduced significant changes to the accounting for insurance and, as a result, comparatives for 2022 and the opening balance sheet as at 1 January 2022 have been restated. There is no transitional impact in adopting IFRS 9 as Rothesay's financial investments are already measured at fair value and there is no re-measurement and re-designation between asset classes under the new standard.

The IFRS 17 standard has had a significant impact on the way that Rothesay's results are reported because the standard rebuilds performance measurement in areas ranging from a new definition of insurance revenue to the elimination of upfront profits and spreading of profit across the lifetime of the contract.

The implementation of IFRS 17 calculations was successfully executed through 2022 and, from the start of 2023, IFRS 17 results were being monitored on a daily basis in the same way as other key financial metrics, such as Solvency II and MCEV.

The standard introduced a model that measures groups of contracts based on a best estimate of the present value of future cash flows that are expected to arise as Rothesay fulfils the contracts (the best estimate liabilities or BEL), an explicit risk adjustment for non-financial risk (the risk adjustment or RA) and a contractual service margin (CSM) that is released over the duration of the contract. The BEL, RA and CSM then collectively form the insurance liabilities.

Under IFRS 17, profits and losses arise largely from:

- One year's run-off of insurance liabilities, namely the release of risk adjustment and amortisation of CSM on existing business;
- Net investment returns in excess of those assumed in calculating the insurance liabilities, including returns on surplus assets; and
- Economic profits or losses from the impact of the changes in economic conditions.

Profits on new business and from experience and non-financial assumption changes are largely held back as adjustments to the CSM and amortised over time. This introduction of the CSM creates a significant store of future value that will result in a stream of more predictable insurance profits compared to the position under the previous insurance contract accounting standard. Losses would be recognised on day one for groups of insurance contracts that are onerous, though Rothesay has not written any groups of contracts which were onerous at inception or have since become onerous.

Over the full duration of the contract, the same profit is expected to be generated, but IFRS 17 leads to a slower emergence of profit than under the previous insurance accounting standard, IFRS 4. Under IFRS 17, no day one profit is recognised and a CSM and RA are established. Profits under IFRS 17 are then recognised as the RA is released and the CSM amortised.

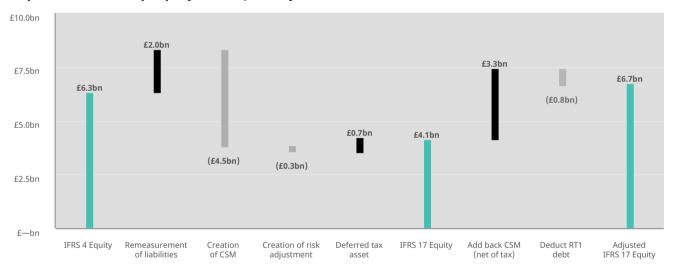
The introduction of IFRS 17 does not materially impact Rothesay's solvency position or the ultimate profitability of new business. As a result, changes to IFRS accounting do not impact new business pricing or our business strategy. Despite the significant decrease in total equity due to IFRS 17 transitional losses, we expect that our ability to pay dividends will continue to be driven by our Solvency II balance sheet. This can most easily be understood by considering the impact of new business which has no day one impact on distributable earnings under IFRS 17 but has a day one capital strain under Solvency II.



#### IFRS 17 balance sheet as at 1 January 2023

The standard applies IFRS 17 retrospectively to historic business which means that much of the historic profit recognised under IFRS 4 is required to be held back as CSM. The impact of the retrospective changes required as at 1 January 2022 led to an increase in net insurance liabilities of £1.6bn. This was then partially offset by the creation of a deferred tax asset of £0.4bn so that the introduction of IFRS 17 led to a reduction in Group equity of £1.2bn as at 1 January 2022 compared to the equity published under IFRS 4.

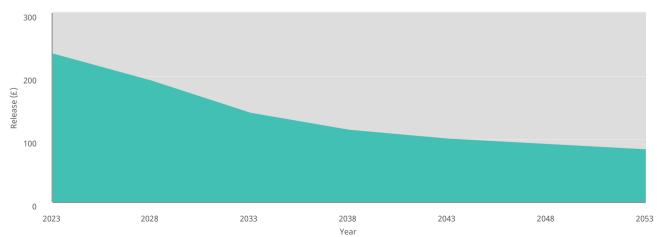
The restated loss before tax under IFRS 17 for 2022 was then £1.1bn. The combined impact on the balance sheet of the retrospective changes required under IFRS 17 and the restated losses for 2022 is shown in the chart below. These changes led to a reduction in Group equity of £2.1bn as at 1 January 2023 compared to the equity published under IFRS 4. If we then adjust for the CSM net of tax and the value of the sterling-denominated RT1 debt then this gives adjusted equity (**APM**) of £6.7bn as at 1 January 2023.



#### Impact on RLP Group equity as at 1 January 2023

The CSM and RA set up on 1 January 2023, which amount to £4.8bn, represent the stored value that will be released over time as the existing business runs off. The projected release (allowing for interest accretion) of the CSM and RA held as at 1 January 2023 (and not allowing for new business thereafter) is illustrated in the chart below.





## Application of IFRS 17 and IFRS 9 continued

#### Comparison of profits under IFRS 4 and IFRS 17 (2022)

Under IFRS 4, net profit before tax for 2022 was £176m. This compares to a restated loss before tax under IFRS 17 of  $\pounds(1,048)$ m. The table below provides a comparison of the income statement highlights under the two bases. The IFRS 4 numbers are consistent with those disclosed in the 2022 Annual Report and Accounts except that the results have been re-ordered:

2022 Income statement highlights	IFRS 17 £m	IFRS 4 (re- ordered) £m	Commentary
Net premiums written	N/A	1,404	Under IFRS 17, premiums, claims and changes in insurance liabilities are replaced by insurance revenue and service expenses.
Net claims paid	N/A	(862)	
Change in net insurance liabilities	N/A	15,433	
Insurance revenue	2,891	N/A	Insurance revenue represents the consideration for providing the insurance service during the year, which includes expected claims and directly attributable expenses, release of risk adjustment and CSM amortisation.
Insurance service expense	(2,530)	N/A	Under IFRS 17, insurance service expense represents actual claims and directly attributable expenses paid.
Net expense from reinsurance contracts held	(29)	N/A	Under IFRS 17, net expenses from reinsurance contracts held represents reinsurance service expenses (actual reinsurance claims) less reinsurance revenue (expected unwind of reinsurance liabilities plus expected reinsurance claims).
Insurance service result	332	15,975	Under IFRS 4, we have simply totalled premiums less claims plus change in insurance liabilities. The previous presentation grouped items differently.
Net investment income/investment	(15,376)	(15,376)	Investment returns are unchanged by the introduction of IFRS 17.
Net insurance finance result	14,233	N/A	Under IFRS 17, net insurance finance result represents interest accreted on insurance liabilities net of reinsurance (best estimate liabilities, risk adjustment and CSM) and the increase/decrease in net insurance liabilities as a result of changes in economic assumptions.
Net insurance and investment result	(811)	599	
Operating expenses	(43)	(229)	Under IFRS 17, only those expenses not directly attributable to the fulfilment of a portfolio of insurance contracts are separately disclosed in the income statement. Of the total IFRS 4 operating expenses, £79m of expenses are attributable to the fulfilment of new business contracts in the year, £40m to the fulfilment of new business contracts expected to be written in the future, and £67m to the recurring costs associated with the fulfilment of insurance contracts.
Finance costs	(194)	(194)	Unchanged by the introduction of IFRS 17.
(Loss)/profit before tax	(1,048)	176	Note that under IFRS 4, no insurance acquisition asset was established. Adjusting the IFRS 4 result for the insurance acquisition asset would lead to a profit of £216m rather than £176m.

The table below shows the alternative analysis of profit generation under IFRS 17 and under IFRS 4. The IFRS 4 analysis is consistent with that disclosed in the 2022 Annual Report and Accounts except that the results have been adjusted as noted in the table to ensure broadly consistent treatment of expenses:

	IFRS 17	IFRS 4 adjusted	
2022 Income Statement Highlights	£m	£m	Commentary
New business profit (assuming assets fully invested)	440	246	Under IFRS 17 this represents the value of the premium less BEL and RA. Under IFRS 4 it is the value of the premium less the insurance liabilities assuming full investment (but calculated using a prudent discount rate).
New business acquisition expenses	(79)	(79)	The acquisition expenses relating to new business have been split out for both IFRS 17 and IFRS 4.
Impact of temporarily being invested in gilts	N/A	_	Under IFRS 17, discounting is based on full investment whereas under IFRS 4 this adjustment was required where premiums had not been fully invested.
Profit from investing prior year's premiums	N/A	201	Under IFRS 17, discounting is based on full investment so there is no impact of investing prior year premiums (apart from a potential drag on investment performance included in the performance of the in- force book) whereas under IFRS 4 investment of prior year premiums increased profit.
Performance of in-force book	246	643	Under IFRS 4 this includes the release of any margins held and under IFRS 17 the release of the RA. It also includes experience variances and investment out-performance under both IFRS 4 and IFRS 17. This is likely to be higher under IFRS 4 because of prudence in the discount rate. Under IFRS 17, the impact of experience variances is then reversed out through the CSM. This line also includes administration and other expenses which are not attributable to new business (previously shown separately). The IFRS 4 line has been amended here to include these expenses (£158m) for comparability.
Non-economic assumption changes and model refinement	(25)	(18)	In this analysis, the impact of assumption changes is shown for both IFRS 4 and IFRS 17, although under IFRS 17 most of this impact is reversed out through the CSM.
Adjusted operating profit (APM)	582	993	
Increase in CSM	(170)	N/A	Under IFRS 17, the difference between the value of the premium less BEL and RA is either used to meet acquisition expenses or sets up the CSM. In addition, experience variances and changes in assumptions largely impact the CSM. These increases in the CSM are then partially offset by the run-off of the historic CSM, after allowing for interest accretion.
Borrowing costs	(95)	(95)	
Economic losses	(1,365)	(722)	Given Rothesay's approach to hedging (which is to hedge between MCEV and Solvency II), under IFRS 17 the mismatch between assets and liabilities is greater than under IFRS 4, which leads to an IFRS 17 balance sheet more sensitive to economic changes than the IFRS 4 balance sheet. For comparability, the IFRS 4 line has been amended to include an £8m adjustment for reinsurance fees.
IFRS (loss)/profit before tax	(1,048)	176	Note that under IFRS 4, no insurance acquisition asset was established. Adjusting the IFRS 4 result for the insurance acquisition asset would lead to a profit of £216m rather than £176m.

## Capital management

## Rothesay is well positioned for growth due to a strong capital position.

Rothesay's capital management framework is designed to meet the following objectives:

- to maintain financial strength in adverse conditions;
- to give customers long-term confidence in Rothesay;
- to satisfy our regulatory obligations;
- to match the profile of our assets and liabilities, taking account of the risk inherent in the business;
- to allocate capital efficiently to support new business growth;
- to retain financial flexibility by maintaining strong liquidity; and
- to provide an appropriate return to shareholders.

Rothesay aims to maintain solvency coverage in the range of 140% to 160% of the regulatory minimum solvency capital requirement (SCR). We started the year with capital surplus well above our target operating range but as we write large volumes of new business the solvency coverage is expected to move closer to our target operating range.

We operate a dynamic capital management framework which reflects the sensitivity of different performance measures. Our access to real-time solvency information and balance sheet sensitivities allows us to tailor our hedging strategy to manage the trade-offs between the solvency capital position and the embedded value of the business in such a way as to protect the long term value of the business.

As at 31 December 2023 Rothesay had an SCR coverage ratio (**APM**) of 276% (2022: 258%), giving us significant excess capital to write new business. The solvency positions of RLP is summarised in the table below.

Solvency position of RLP	2023 £m	2022 £m
Tier 1 capital	7,008	6,868
Tier 2 capital	1,402	849
Tier 3 capital	458	434
Own Funds available to meet SCR	8,868	8,151
Ineligible capital	(310)	n/a
Own Funds (APM) eligible to meet SCR	8,558	8,151
SCR	3,101	3,162
Surplus above SCR	5,457	4,989
SCR coverage (APM)	276%	258%
SCR coverage without transitional solvency relief	267%	235%

In 2023, HM Treasury legislated for significant reforms to Solvency II's risk margin. These take effect as at 31 December 2023 as part of the move towards the new UK prudential regime for insurers, Solvency UK. This caused a significant improvement in Rothesay's solvency position. This surplus increase is driven by the reduction in the risk margin, partially offset by an associated reduction in transitional relief. Transitional relief was recalculated on 31 December 2023, the same day the risk margin reform was implemented.

In May 2023, RLP issued £500m of Tier 2 notes to provide additional capital for new business. Given Rothesay's solvency position and, in particular, the size of the SCR, some capital is not currently eligible as Own Funds to meet SCR. However, as we continue to write new business, solvency capital requirements will increase and all the capital will become fully eligible.

Rothesay's application to use a full internal model (FIM) for the calculation of the SCR was approved by the PRA for use from 30 June 2023. The FIM means that Rothesay's bespoke models are used for calculation of all risks and ensure that the allocation of capital to investment is consistent with the risk inherent in the types of highly secured

and collateralised investments which are core to Rothesay's investment strategy. Adoption of the FIM led to an increase in surplus of £119m as at the date of adoption.

Given our robust solvency position, some of the new business written in 2022 and 2023 remains in the Non-Matching Adjustment fund in order to provide flexibility in transitioning assets to our long-term investment strategy. The business is eligible for inclusion in the Matching Adjustment fund and moving the business would improve both Own Funds and the SCR requirement because the Matching Adjustment could then be used in calculating the technical provisions.

The following table provides a breakdown of the SCR, post-diversification benefit, between modules. Insurance risk relates mainly to longevity risk. Market risk is dominated by spread risk, i.e. the risk that credit spreads widen. The change in the composition of the SCR during 2023 reflects the impact of adopting the FIM.

Composition of SCR (%)	2023	2022
Market risk	61	72
Insurance risk	27	17
Operational risk	6	6
Counterparty risk	6	5

An analysis of the change in surplus above SCR is shown in the following table. Surplus above SCR has increased from  $\pounds$ 4,989m to  $\pounds$ 5,457m (after allowing for amortisation of 1/16th of transitional solvency relief on 1 January 2023) with key drivers being the anticipated surplus generation from the in-force book, the gain from the reform to the risk margin and the offsetting capital strain associated with new business written during the year.

Differences between IFRS accounting standards and Solvency II mean that management actions and changes in economic conditions can have very different impacts on the two bases. All numbers are shown net of tax impacts and allow, where relevant, for changes in transitional solvency relief. The analysis is consistent with that disclosed in the 2022 annual report and accounts except that the results have been adjusted to ensure that the treatment of expenses is broadly consistent with the IFRS 17 alternative performance analysis.

Change in surplus	2023 £m	2022 £m
Opening surplus	4,989	4,704
Amortisation of 1/16th of transitional on 1 January	(52)	(133)
New business (on a fully invested basis)	(667)	(264)
Impact of temporarily being invested in gilts	151	_
Impact from investing prior year's premiums	—	(120)
Performance of in-force book	1,352	776
Non-economic assumption changes	104	7
Borrowing costs and RT1 coupons	(128)	(129)
Economic conditions	(439)	540
Impact of LACDT	113	(147)
New capital issuance	405	_
Impact of new business not in MA fund	(142)	(245)
Dividend payment	(348)	_
Full internal model implementation	119	n/a
Surplus generation	468	285
Closing surplus	5,457	4,989

The Board approved the payment of an interim dividend on 6 July 2023; the size of this payment is £351m which was paid on 2 October 2023. The impact of the dividend payment on a Solvency II basis is slightly smaller at  $\pounds(348)$ m.



The global risk landscape is ever-evolving, we have continued to develop our risk frameworks in order to maintain policyholder security as we grow.

> Peter Shepherd Chief Risk Officer



## Risk management

### Risk management is at the heart of Rothesay's culture, systems and processes.

#### How we manage risk

Rothesay's risk management principles are driven by the key objectives of the business:

- To ensure that our liabilities to policyholders can be met in a full and timely manner.
- To ensure that our policyholders receive excellent customer service.
- To maintain our financial strength and capitalisation.
- To produce stable earnings from our in-force business.
- To protect and increase the value of our shareholders' investment.
- To safeguard Rothesay's reputation.

To do this we have a well established process of identifying, managing and monitoring risks on a continuous basis. This allows Rothesay to make rapid, informed decisions to manage through adverse conditions. The risk management framework is designed to ensure that:

- Risks are well understood and can be explained to all stakeholders.
- Risk management and business strategy are aligned.
- All staff are aware of their individual responsibilities.
- Risks are monitored and managed in accordance with defined risk appetites.

Risk management is a continuous process and the risks to which Rothesay is exposed change over time. The framework is also designed to be responsive and is regularly reviewed to ensure that it remains highly effective. We have continued to invest in the Risk function, but we have always recognised that effective risk management starts with the staff who manage risks day in and day out, and so we ensure effective communication between teams, and that systems, data and other tools are providing the information to enable staff to make timely informed decisions – with risk management at the core of these decisions.



### Risk management continued

Risks can be quantifiable, such as market risks, or nonquantifiable such as reputational or strategic risks, or could be a mix of both. Some risks have been a core part of the financial landscape for decades or more, while others, such as cyber risk, have emerged more recently and it requires an agile risk framework to adapt to these. Risks can materialise rapidly, such as a change in market conditions, or could emerge slowly over a number of years such as the outlook for life expectancy.

#### **Risk management framework**

Rothesay has a risk management framework (RMF) which is aligned to the 'three lines of defence model'. Fundamental to this is that every employee knows how they contribute to the effective identification, management, mitigation and monitoring of all types of risks.

The RMF ensures that accountabilities and responsibilities are clearly agreed and documented, and that there are appropriate checks and balances, including segregation of responsibilities.

The 'three lines of defence' model is widely used in financial services, and sets the boundaries between the different areas, making sure that there are no gaps in risk management or unexpected overlaps in accountability.

### First line of defence

#### **Risk Owners**

Day-to-day risk management is delegated from the Board to the Chief Executive Officer (CEO) and, through a system of delegated authorities, to business managers. Rothesay also makes the distinction between:

- the risk-taking functions, including investment and new business origination; and
- the first line control functions, who are responsible for ensuring the integrity of Rothesay's operations and reporting. These include Operations, Finance and Legal.

### Second line of defence

#### **Risk Oversight**

Design and maintenance of the risk management framework as well as risk oversight is provided by the Chief Risk Officer (CRO), his team and risk management committees.

### Third line of defence

#### **Risk Assurance**

Internal Audit provides the Board and Executive with comprehensive, independent, objective assurance over governance, risk management and internal control.

#### Our risk management governance structure

	Rothesay Limited						
	Board Risk	Committee		С	ustomer Cond	luct Committe	e
Assists the Board in providing leadership, direction and oversight of the Group's risk appetite, tolerance, risk strategy, risk governance and risk management framework and of the risk aspects of major investments and corporate transactions. Its primary function is the ongoing monitoring and control of all financial, operational, insurance and other enterprise-wide risks associated with the activities of Rothesay.		Assists the Board in ensuring that conduct towards customers meets Rothesay's strategic objectives, operates within risk appetite, and maintains compliance with applicable laws and regulatory requirements and expectations.			tite, and maintains		
E	xecutive Risk	Committee *	*	Exe	ecutive Custo	mer Committe	e *
(RMF), ongoing m	Responsible for the overall operation of the Risk Management Framework (RMF), ongoing monitoring and control of enterprise-wide risk, including review and approval of all material new investment, hedging or liability transactions.		e risk, including			lture, strategy and o nd deliver appropria	
	Risk Management Committees						
Customer Working Group **	Credit Committee **	Liquidity Working Group *	Technology Risk Committee *	Sustainability Committee **	ALM Committee *	Underwriting and Liabilities Committee *	Business Controls Committee *
Responsible for the review of policyholder and customer activities, ensuring that fair outcomes are being delivered.	Responsible for the ongoing monitoring and control of credit and counterparty risk associated with the activities of Rothesay.	Responsible for the ongoing management of liquidity, including the continual monitoring of the appropriateness of the liquidity risk management framework.	Responsible for the ongoing management of technology risks across Rothesay, encompassing technology operations risk, data integrity and protection risk, and cyber security risk.	Responsible for the development and implementation of the climate change and ESG strategy and risk management framework.	Responsible for review and approval of significant asset, liability and hedging activities.	Responsible for considering all new insurance and reinsurance transactions which Rothesay is considering and for providing oversight and review of all existing member data, experience and bookings of all such transactions which Rothesay subsequently enters into.	Responsible for ensuring that business processes are effectively controlled and operational risks are appropriately managed.

\* Denotes 1<sup>st</sup> Line Committee

\*\* Denotes 2<sup>nd</sup> Line Committee

The Board is responsible for oversight of the management of exposure to risks and is supported by the Board Risk Committee whose membership consists entirely of Non-Executive Directors and looks to ensure that the management of the business is conducted within the delegated risk framework from the main Board.

This model of separation of responsibilities is also aligned to the Senior Managers & Certification Regime, which ensures that individuals have very clear allocation of responsibilities.

Building on this model, the RMF then adds the detail such that risk management ownership, responsibilities and processes are clear. This both informs and is directed by Rothesay's business strategy. The foundation of the RMF is the clear identification of the risks that Rothesay faces. From this, the RMF can then go on to define detailed aspects including:

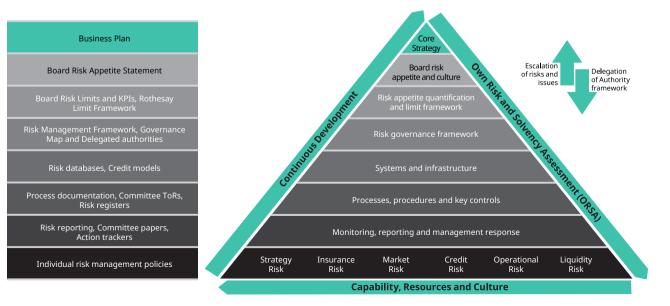
- Risk appetites and risk limits;
- How risks should be measured and reported on;
- Processes for controlling or managing risks; and
- Individual accountability for risk topics.

## Risk management continued

In order to do this Rothesay has defined a Risk Taxonomy, which is a consistent way of describing and subdividing risks consistently across Rothesay and between time periods. This is regularly reviewed to ensure that it is complete. The seven key risks identified are set out in the table below.

Risk category	Definition
STRATEGY RISK	The risk of loss in future earnings and capital arising from changes in the competitive, economic, legal or political environment, changing customer behaviour, or a failure to select appropriate strategic or long-term business plans.
INSURANCE RISK	The risk of loss or of adverse change in the value of insurance liabilities, due to inadequate pricing and provisioning assumptions, or changes in longevity or other expectations.
MARKET RISK	The risk of loss or of adverse change resulting, directly or indirectly, from fluctuations in the level and in the volatility of market prices of assets, liabilities and financial instruments.
CREDIT RISK	The risk of loss or of adverse change in the financial situation, resulting from fluctuations in the credit standing of issuers of securities, counterparties and any debtors.
LIQUIDITY RISK	The risk of being unable to realise investments and other assets in order to settle financial obligations when they fall due.
OPERATIONAL RISK	The risk arising from inadequate or failed internal processes, personnel or systems, or from external events. This includes conduct risk, project risk and cyber security risk.
TECHNOLOGY RISK	The risk arising from a technology failure which could disrupt the business.

These risks are then split into more granular risks, for example market risk includes interest rate risk, inflation risk, currency risk and so on.



#### Board risk appetite and culture

Rothesay's risk appetite expresses the types of risk that Rothesay is willing to take in pursuing strategic objectives. The Board's risk appetite sets the tone for the culture of risk management throughout the organisation.

Our strategic approach is to de-risk our business in order to achieve attractive risk-adjusted returns. We also aim to protect regulatory surplus, manage liquidity and minimise balance sheet volatility.

Risk taking is limited to circumstances where we believe that we fully understand the inherent and residual risks, where we are able to manage them within prudent, observable levels and where incurring the risks provides sufficient value to our stakeholders.

We aim to substantially mitigate the financial risks in our portfolio in order to protect policyholders, lock in value and to safeguard capital surplus such that excess capital may be invested into attractive risk-adjusted new business opportunities where Rothesay believes it has a comparative advantage.

Our risk appetite statement sets out the types of risk that we are willing to be exposed to in order to meet our strategic objectives. They are categorised as desired, tolerated or undesired.

Risk preference	Description	Examples
Desired	Desired risks are those that we need to seek directly in order to deliver our core strategic goals. We will actively seek to take on these risks because taken together they are expected to deliver a good risk-adjusted return. These are also risks we believe we have the capability and capacity to manage effectively within risk appetite limits.	Most Insurance Risks (given that our key business line is writing annuities), some Credit Risks (given our desire to make a return through backing annuities with credit assets) and some Strategy Risks (given our clearly defined strategy).
Tolerated	Tolerated risks are those that we incur indirectly as a result of implementing our core strategy, and where we may be willing to accept some exposure. We will invest to ensure that these risks are adequately managed. We may seek to partially or fully reduce these risks depending on relative risk-adjusted returns.	Tolerated risks therefore mostly relate to Market Risks, where our business model naturally exposes us to these risks but we seek to reduce or hedge them partially or fully.
Undesired	Undesired risks are those that we incur indirectly as a result of implementing our core strategy, and where we would ideally seek to fully eliminate the exposure. These typically include risks where there is no compensation for holding the risk e.g. Operational Risk, but also risks which we do not feel sufficiently competent to manage. We are willing to invest in order to avoid or manage these risks as far as possible. Even where significant action is taken, some residual risk may be unavoidable.	Undesired risks include most Liquidity Risks (as we have no desire to fail to pay our policyholders and counterparties), and Operational Risks (as these are unrewarded).

### Risk management continued

### Risk appetite quantification and limit framework

The risk limit framework is intended to ensure the stability of earnings and solvency position of the business. Risk appetite is translated into quantifiable limits and early warning triggers that prompt management action to avoid our risk exposures breaching the Board's risk appetite. Limits exist in relation to market, credit, counterparty, liquidity, demographic and longevity risks and are sized with reference to our overall risk appetite and capital position. Limits are constantly reviewed and reported against.

#### **Risk governance framework**

Rothesay's risk governance arrangements strengthen the risk-taking and risk management of the business by adding challenge, oversight and independent assurance. This framework supports compliance with the Senior Managers and Certification Regime (SMCR).

#### Systems and infrastructure

Rothesay operates an integrated system infrastructure which captures all assets and liabilities centrally and provides us with the capability to report and monitor risk daily at both the portfolio and the individual transaction level. Close coordination of underwriting, reinsurance, investment and risk hedging functions ensures risk management is central to all aspects of the business, and that new business pricing reflects latest market conditions, hedging costs and investment opportunities, as well as comprehensive liability analysis.

### Policies, processes, procedures and key controls

Rothesay has developed appropriate processes and documented procedures, appropriate controls and other risk mitigation techniques in order to effectively manage risks. The policy framework ensures that an appropriate suite of risk management policies is maintained which sets out the principles and standards for risk identification, measurement, mitigation, control and monitoring.

### Monitoring, reporting and management response

We monitor our risk exposures against risk appetite as well as management actions on a continuous basis to confirm that our risk mitigations are effective. We then report our monitoring to oversight committees and individuals with responsibility for risk management in order to inform business decisions. Monitoring considers both those risks to which Rothesay is currently exposed, in addition to emerging risks that may impact Rothesay in the future.

#### Capability, resources and risk culture

Rothesay seeks to attract and retain the highest quality talent in the industry. The effectiveness of our risk management depends upon the high quality of our people and the strong risk culture and risk management practices.

We are committed to maintaining the highest standards of integrity, transparency and accountability. Good conduct is fundamental to our purpose, strategy and how we operate and is also good business practice. A good culture is one where people do the right thing, feel empowered to speak up if something doesn't look right and know they can rely on support from management. Training is conducted so that everyone understands Rothesay's culture and the part they play in maintaining standards and in managing risk effectively.

Rothesay's risk culture is set from the top down, with the Board and Senior Management ensuring that risk management is embedded throughout the organisation, and demonstrating day-to-day how risk management informs decisions big and small. Risk management and conduct are an integral part of Rothesay's performance review process, ensuring that all Rothesay employees are held to the highest standards.

#### **Own Risk and Solvency Assessment (ORSA)**

The ORSA is undertaken at least annually, approved by the Board, and involves an assessment of the risks to which the business is exposed as well as solvency forecasting in a range of scenarios, including consideration of the stresses that could jeopardise Rothesay's business plans. The ORSA is an important input to Rothesay's strategic planning cycle.

Rothesay also runs a number of stress tests on a daily and weekly basis. The stresses have been developed so as to provide coverage over the key risks implicit within the portfolio at the time. Examples of stresses currently applied to the portfolio include issuer default stresses, property stresses, credit spread widening, credit downgrades and market risk stresses on liquidity outflows.

#### Principal risks and uncertainties facing Rothesay

Rothesay's principal risks are credit, insurance, climate, liquidity and market related. An overview of these and other risks associated with the business, including an outline of how each is mitigated and how the risk has changed from last year, is provided in the table below. Our risk exposures generally increase with the size of the balance sheet; in the table below we have only shown an increasing trend where the increase has been out of line with this.

In the table, strategic priorities 1 to 4 refer to: 1. Financial security 2. Steady growth 3. Service excellence

4. Performance across measures

More details can be found in notes E and F of the financial statements.

Risk	Mitigation	Strategic priority	Change from 2022 annual report
<b>Credit risk</b> The risk that a borrower's creditworthiness deteriorates or that the borrower defaults. Our financial and/or capital position could be adversely impacted by downgrades, credit spread widening or defaults.	Rothesay carefully selects the investments it makes in order to generate an adequate risk- adjusted return, has a preference for investments with structured protection such as collateral, and may purchase external credit protection to mitigate the impact of any defaults. Rothesay maintains a highly experienced market-facing team as well as a second-line internal credit risk team who regularly monitor and assess the credit risk associated with its investments.	1,4	Global financial conditions remain constrained and continue to be an area of focus across our borrowers.
<b>Counterparty default risk</b> The risk that a financial counterparty's creditworthiness deteriorates or that a counterparty defaults. Our financial and/or capital position could be adversely impacted by downgrades, credit spread widening or defaults.	Rothesay prefers to work with highly rated and stable counterparties, and to diversify counterparty exposures where appropriate. Derivative and reinsurance contracts are subject to margining requirements to ensure exposures are appropriately collateralised. Rothesay actively monitors counterparties for downgrade risk, and may also purchase credit protection to mitigate specific exposures.	1,4	Global financial conditions remain constrained and continue to be an area of focus across our borrowers.
<b>Insurance risk</b> The risk that demographic experience is different from expected. As the pensions insured by Rothesay are guaranteed, our financial and/or capital position could be adversely impacted if, for example, policyholders live longer than expected.	Rothesay invests in both people and modelling capabilities to understand its longevity experience and to help assess what could happen in the future. Rothesay aims to reinsure a majority of its longevity exposure. As at 31 December 2023, Rothesay had reinsured 87% of its longevity risk (2022: 89%) (APM).	1,4	The impact of COVID-19 on future longevity remains uncertain, with deaths remaining elevated in 2023.

## Risk management continued

Risk	Mitigation	Strategic priority	Change from 2022 annual report
Market risk The risk of adverse movements in interest rates, inflation or currency. Rothesay's financial and/or capital position could be adversely impacted by market movements to the extent that assets and liabilities are mismatched.	Rothesay monitors interest rate risk, inflation risk and foreign exchange risk closely, and uses derivatives to hedge the risks. We also undertake regular scenario testing, for example in relation to a UK downgrade, to understand the impact of potential combinations of stresses. Assets and liabilities are matched as closely as possible, including using inflation-linked assets to meet inflation-linked liabilities.	1,4	Arket volatility has reduced versus 2022 but remains elevated and a key area of focus.
<b>Property risk</b> The risk of a fall in the value of property. Through its investments secured on property, Rothesay's financial and/or capital position could be adversely impacted by falls in the value of property.	Residential property risk is reduced through strict underwriting criteria, covering, for example, the quality of the underlying property, flood risk and loan-to-value limits by age of borrower. We have also established prudent reserves covering the potential cost of the no negative equity guarantee on lifetime mortgages. Exposure to commercial real estate is reduced by ensuring that loans have a low loan-to-value ratio, that there are appropriate covenants and that properties have strong tenants.	1,4	Rising interest rates remains a driver of downward pressure for residential and commercial property prices.
Liquidity risk The risk of being unable to realise investments and other assets in order to settle financial obligations when they fall due. Given our holding of illiquid assets, there is a risk that we are unable to meet payments or collateral calls as they fall due in adverse circumstances.	Rothesay has a comprehensive liquidity management framework that ensures sufficient liquidity is held to meet collateral outflows as well as projected expenses and other outflows, in extreme market conditions.	1,4	Reduced market volatility in 2023 has resulted in reduced margin movements. Rothesay's liquidity position remains very robust and an area of ongoing focus.
<ul> <li>Climate change Rothesay's assets are exposed to the potential impact of climate change. Such risks include:</li> <li>physical risks such as increasing frequency and severity of flooding; and</li> <li>transition risks which can arise from the process of adjustment towards a low-carbon economy.</li> </ul>	Rothesay has enhanced its monitoring and management of climate change and ESG risks, reviewing and renaming the ESG Working Group to the Sustainability Committee, with increased representation from Executive Management. The Committee is responsible for overseeing sustainability related matters, including stress testing and modelling the plausible impact on Rothesay under climate- related scenarios. Our in-house investment team is responsible for the selection and management of all of Rothesay's assets. The team considers climate- related risk as part of the investment process. In addition, Rothesay considers flood risk as part of its lending policies.	1,4	Rothesay continues to enhance its ESG risk management framework, and has introduced an additional investment portfolio carbon intensity target.

Risk	Mitigation	Strategic priority	Change from 2022 annual report
<b>Nisk</b> <b>Operational risk</b> The risk of operational failure, including project risk, cyber risk and conduct failures. Rothesay is exposed to the risk of operational failure as a result of failure of a strategic business partner or of its own systems and processes. This could lead to reputational damage and increased costs.	<ul> <li>Rothesay has no appetite for material operational risk losses, and has a strong control environment to limit these risks as far as possible.</li> <li>The Customer Conduct Committee is responsible for ensuring that stakeholders are treated fairly by Rothesay and its strategic business partners.</li> <li>Strategic projects are monitored by Rothesay's change management function and relevant committees and are required to operate according to our project management framework.</li> <li>Scenario analysis covering a variety of potential operational risk events is regularly carried out.</li> <li>Rothesay seeks to mitigate cyber risk through robust processes and controls including data protection, penetration testing and staff training, and maintains ISO 27001 and ISO 22301 accreditation. Rothesay has established a new Technology Risk Committee, responsible for the ongoing management of technology risks across Rothesay.</li> <li>Where Rothesay outsources some of its responsibilities, we undertake thorough due diligence in advance of appointment and then</li> </ul>	3,4	Rothesay's operational risk profile has been stable throughout 2023, but cyber risk and third- party risk management continue to be key areas of focus.
Churchania malitical and	have a strong programme of oversight.		
Strategic, political and regulatory risk The risk of adverse changes to the regulatory or political environment. Rothesay's strategy, financial or capital position could be adversely affected by the impact of regulatory or political change.	Rothesay continues to actively monitor the political landscape. Where appropriate, Rothesay engages with government or responds to consultations to ensure our interests are protected for the benefit of our stakeholders. Strategic decisions and individual asset underwrites take into account the overall political landscape. Rothesay seeks to have a regular dialogue with regulators in order to ensure compliance, as well as the ability to react quickly to any unanticipated developments. Rothesay seeks to have an open and transparent relationship with regulators at all times.	1,2,4	<ul> <li>There are continued political risks globally, as well as ongoing regulatory change in the UK.</li> <li>The Government's reform of the leasehold market could have a material adverse impact on Rothesay's loans secured on ground rents.</li> </ul>
	Rothesay is a member of the Association of British Insurers and British Property Federation.		

### Risk management continued

### Changes in Rothesay's risk profile and emerging risks

Geopolitical risks have remained elevated in 2023. Inflationary pressures and global interest rates have also remained high, although inflation levels have begun to fall from the highs seen at the start of 2023 and central banks are starting to ease monetary policy tightening. The start of the year saw the impact of the emergency takeover of Credit Suisse by UBS in Switzerland and collapse of Silicon Valley Bank (SVB) and Signature Bank in the US but the effect on the market sentiment was transitory. Given this backdrop, markets have been surprisingly resilient, with key credit markets trading tighter in the year to date.

Rothesay has continued its strategy of patient investment in a diverse range of assets. During 2023, we have continued to invest in UK lifetime mortgages and now hold a portfolio of £6.2bn. We also continue to fund Dutch residential mortgages and long-term, fixed rate mortgages in the UK. Although these types of mortgage are secured on residential property, the risk profiles of lifetime mortgages and fixed-for-term mortgages are quite different.

Where possible, we have continued to switch assets to improve risk-adjusted returns or to reduce the risk of our portfolio. This includes consideration of sustainability-related risks, including climate change. We continue to actively monitor and manage potential downgrade risk across the investment portfolio, particularly as continued sustained inflation and uncertain central bank monetary responses may drive macro and individual counterparty weakness.

Our market-leading risk management systems, including access to real-time information about our risk positions, have allowed us to respond quickly to market conditions, protecting the strength of our balance sheet and ensuring that we are able to continue to execute our business plans. Our ongoing focus on liquidity risk management means that the Group's liquidity position remained robust throughout 2023. Rothesay contributed to, and supports the aims of, the PRA's system-wide exploratory scenario (SWES) which seeks to understand the behaviours of financial institutions such as Banks, insurers and pension funds, in particular in stressed conditions, to identify if and how firms' interactions may lead to risks to financial stability across UK institutions. During 2023 Rothesay received approval for, and implemented, the Full Internal Model. The PRA released two key consultation papers on Solvency UK Reforms, giving both Rothesay and the wider UK insurance market considerably more certainty in the future direction of Solvency UK. While some uncertainty remains in relation to the precise way in which proposals will be implemented, we are pleased to see progress starting to be made to adapt the regulatory regime to better suit the UK market. In addition, Consumer Duty became effective at the end of July with training successfully rolled out across Rothesay and our Third Party Administrators and transitioned into BAU.

Cyber risk remains one of, if not the most significant non-financial risk to UK financial services firms, and this prominence is reflected in the PRA's continuing and increasing focus on the adequacy of firms' preventative and preparatory measures for cyber-attacks. State sponsored activity, the professionalisation of threat actors, and the ever-increasing sophistication of the tactics and techniques used to compromise systems have continued to be key themes for firms and industry to monitor over 2023. Rothesay continues to invest in systems and capabilities here.

As a result of the increase in interest rates, many pension schemes have found themselves in position to move to buy-out much earlier than they would have anticipated. The pipeline of potential new business opportunities in 2023 and beyond is significant and includes a number of substantial transactions.

Rothesay has extensive experience in executing large and complex transactions. Whilst Rothesay's existing Risk Management Framework has proven effective in this regard, with robust controls and continuous and active oversight from the Risk team, such a large pipeline combined with jumbo deals does have the potential to increase risk, and is an area of ongoing focus.

During 2023, in anticipation of the significant new business pipeline, the Risk function undertook an independent review of Rothesay's readiness. The review considered the impact on all areas of the business including pricing, reinsurance, capital, deployment, hedging, administration (including transition), systems and infrastructure. A number of potential new business scenarios were considered, ranging from a large volume of smaller transactions to a smaller number of large deals with complex features such as illiquid assets. The review concluded that Rothesay is well prepared for the upcoming pipeline of new business with no material issues identified, noting that Rothesay has a long track record of executing large and/or complex deals.

While key risk indicators already exist as part of our risk management framework for our carbon intensity targets, the evolving nature of climate change requires us to broaden our risk management toolkit. We believe that scenario analysis, whilst imperfect, will become an important tool in enabling us to review the resilience of our investment portfolio against different hypothetical, yet plausible climate futures. In October 2023 Rothesay published the annual Environmental, Social and Governance (ESG) report, which for the first time comprised both a Sustainability Report and a Climate Report aligned with the Task Force on Climate-related Financial Disclosures.

Good progress is being made on the re-platforming of Rothesay's technology platform. As part of this, we continue to make significant investment in our inhouse technology capabilities including the management of cloud and, as previously mentioned, cyber risks.

Despite the successful operation of our risk management framework in 2023, we are constantly reviewing and improving the entire framework to ensure that it continues to provide the insights to ensure effective risk-based decision making at all levels of the organisation.

Deaths remained elevated for much of 2023. COVID-19, which is no longer classified as a Public Health Emergency of International Concern by the World Health Organisation, does not explain the excess directly but the picture is complicated and we are closely examining the data in relation to mortality experience. The risk of further pandemics (returning spikes of COVID-19 or otherwise) with corresponding economic pressures remains a very present concern, but attention is now moving toward the "postpandemic" experience. Rothesay monitors changes in current mortality and changes in expectations around future mortality, which could come from medical and pharmacological breakthrough, noting for example the rapid developments in vaccine technology in recent years. These risks are managed through extensive use of longevity reinsurance.

#### **Emerging risks**

Rothesay has identified a number of emerging risks that could impact the business over the medium to long term. Geopolitical risk continues to be high across Europe and Asia, driven by changes in government and evolving global relationships.

Over the longer term there are risks relating to sustainability, including climate change and the way in which these could impact Rothesay's investments. The management of climate-related risks is discussed in more detail in the ESG Section.

Rothesay has processes in place to monitor emerging, evolving or other currently unforeseen risks, including risks where the impact or implications are difficult to fully assess. Rothesay continues to manage its affairs prudently such that we are not overexposed to one particular risk and so that we only accept risks which we understand and which are consistent with our risk appetite.

## Viability and going concern

#### **Viability statement**

Rothesay's strategy and business model both centre around long-term pension security for our policyholders. This focus leads both management and the Board to consider the viability of Rothesay on an ongoing basis. The viability of Rothesay is linked to our ability to generate profits and maintain solvency and liquidity over a period of time.

#### Why we assess viability

The Board's assessment of viability is a central process within our risk management and strategic planning framework. Rothesay has been purpose-built to protect pensions and ensuring the Group remains viable is critical to protecting our policyholders' pensions.

#### The period we assess

Making a viability assessment requires the principal risks of the Group to be thoroughly understood and regularly updated for changes.

Rothesay's own views of risk and associated capital requirements have been investigated through the Own Risk and Solvency Assessment (ORSA), including consideration of the way in which future changes to Rothesay's risk profile and also external influences may impact on the Group's solvency needs and ability to execute the business plan. The ORSA, approved by the Board in January 2024, considers risks across a five-year time horizon and therefore it is felt appropriate for the viability assessment to be considered across the same time horizon. Rothesay recognises that the Group has policyholder liabilities which extend beyond the fiveyear horizon but considers that year-by-year projections beyond the five-year period are likely to be unreliable given everything that might happen in that time. However, given the projected financial position of the Group in five years' time on a range of scenarios, the Board does not consider there to be any going concern or viability issues beyond this timeframe.

#### How we assess viability

The ORSA includes a number of forward-looking scenarios intended to test the impact of stresses and scenarios that may impact Rothesay's ability to execute the business plan. Scenarios considered include shocks to new business (up and down), liquidity, financial markets (including the global financial crisis) and longevity. Financial market stresses are calibrated to ensure that they capture the potential impact of climate change on our investments. More details on point-in-time stress testing can be found in notes E and F of the financial statements. The results demonstrate the robustness of Rothesay's solvency and provide insight into the way in which the business plan would need to be adapted to respond to adverse conditions. Management and the Board believe Rothesay is well capitalised on both a regulatory and economic capital hasis

Given the dynamic nature of the market, the strategic business plan is based on a shorter period of five years and is prepared on a rolling basis and reviewed and approved annually by the Board. The last business plan was reviewed and approved in July 2023. The business plan is refreshed if there are material changes to the business model or market environment. The business plan is centred around Rothesay's projected new business targets, with assumptions about pricing, reinsurance, investment strategy, revenue generation, expenses and leverage based on Rothesay's existing business and target operating model. In certain scenarios where there is very material new business growth, the plan also assumes that new equity would be provided by our shareholders. In the near term, IFRS pre-tax profits are largely driven by profit emergence on the Rothesay back book. New business then generates CSM which is released into IFRS profits over the longer term.

#### Our assessment of viability and going concern

Given Rothesay's significant surplus capital, the analysis showed that the Group can withstand very material adverse shocks. Based on the results of this analysis and consideration of viability, as the Group is holding surplus capital within its target operating range, the Board has a reasonable expectation that Rothesay will be able to continue in operation and meet its liabilities and obligations as they fall due over the five-year period of the assessment. The same analysis also informs the Board's assessment of Rothesay's ability to continue to adopt the going concern basis of accounting.

## Report of the Directors

The Directors present their annual report and the audited consolidated financial statements for Rothesay Life Plc (the Company, Rothesay or RLP), registered number 06127279, for the year ended 31 December 2023. Comparative information has been presented for the year ended 31 December 2022.

#### 1. General information

RLP is a registered public limited company incorporated and domiciled in the United Kingdom.

All accounting policies, where relevant, have been included within the specific note disclosures.

#### 2. Results

The consolidated results for RLP and its subsidiaries (the Group or Rothesay) for the year are set out in the consolidated statement of comprehensive income on page 72. All likely future developments and material assessments of the Group's performance is discussed in the Strategic Report. There were no post balance sheet events.

#### 3. Registered office

RLP is a registered public limited company incorporated and domiciled in the United Kingdom. The registered office and principal place of business is The Post Building, 100 Museum Street, London WC1A 1PB.

Copies of the annual accounts of subsidiary undertakings are publicly available on the Companies House website or can be obtained from the Company Secretary, The Post Building, 100 Museum Street, London WC1A 1PB.

#### 4. Qualifying third party indemnities

The Articles of Association of the Company provide for the Directors and Officers of the Company to be indemnified in respect of liabilities incurred as a result of their office. The Company also provides certain protections for Group Directors and senior management against personal financial exposure that they may have incurred in their capacity as such. These include qualifying third party indemnity provisions (as defined under Section 234 of the Companies Act 2006) in force for the benefit of the Directors of RLP during the year and at the date of approval of the financial statements.

#### 5. Dividend

The Board approved the payment of an interim dividend on 6 July 2023 (2022: £nil), the size of the payment was £351m, which was paid on 2 October 2023. The Directors have recommended no final ordinary dividend in respect of the year ended 31 December 2023 (2022: £nil).

#### 6. Disclosure of information to auditors

In the case of each Director in office at the date the Directors' report is approved:

- so far as each Director is aware, there is no relevant audit information of which the Group's and Company's auditors are unaware; and
- they have taken all the steps they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Group's and Company's auditors are aware of that information.

#### 7. Auditors

The Company has passed elective resolutions in accordance with the Companies Act 1985 to dispense with the holding of annual general meetings, the laying of accounts and reports before general meetings and the annual reappointment of auditors. PricewaterhouseCoopers LLP will, accordingly, continue in office as auditors of the Company pursuant to Section 487(2) of the Companies Act 2006.

## Report of the Directors continued

#### 8. Statement of Directors' responsibilities

The Directors are responsible for preparing the Annual Report and Accounts and the financial statements in accordance with applicable law and regulation. Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the Group and the Company financial statements in accordance with UKadopted international accounting standards. Under company law, Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and of the profit or loss of the Group for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable UK-adopted international accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and Company will continue in business.

The Directors are responsible for safeguarding the assets of the Group and Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the Group's and Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The Directors are responsible for the maintenance and integrity of the Company's financial statements published on the ultimate parent Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### 9. Internal control and risk management systems

The Company has established internal control and risk management systems in relation to the process for preparing consolidated financial statements. The key features of these internal control and risk management systems include:

- management ensures that processes are appropriately followed, documented and controlled;
- the Risk function and management conduct checks on internal controls at least half yearly;
- the Internal Audit function reviews and assesses controls on an ongoing basis;
- management regularly monitors and considers developments in accounting regulations and best practice in financial reporting and, where appropriate, reflects developments in the consolidated financial statements. The Audit Committee is kept appraised of such developments; and
- the Group's results are subject to various levels of review by management and the Audit Committee and the Board review the draft consolidated financial statements, Strategic Report and Report of the Directors. The Remuneration Committee reviews the remuneration disclosures. The Audit Committee receives reports from management and the external auditors on significant judgements, changes in accounting policies, changes in accounting estimates and other pertinent matters relating to the consolidated financial statements.

#### 10. Stakeholder statement and the Wates Corporate Governance Principles

The Company operates under the governance framework of the Rothesay Limited Group and an explanation of how the Rothesay Limited Group Board has considered the matters set out in s.172 is detailed within the ESG section of the Rothesay Limited Group annual report (which does not form part of this report but which can be obtained from the Company Secretary, The Post Building, 100 Museum Street, London WC1A 1PB). The RLP Board of Directors has also considered relevant matters where appropriate.

The Board has decided to follow the Wates Corporate Governance Principles for Large Private Companies. Information can be found on our approach to compliance in the Governance Report of the Rothesay Limited Group annual report.

#### **11. Streamlined Energy and Carbon Reporting**

Rothesay Limited has prepared Streamlined Energy and Carbon Reporting (SECR) for the Rothesay Group. The Rothesay Limited Group SECR can be found in the ESG section of the Rothesay Limited Group annual report (which does not form part of this report but which can be obtained from the Company Secretary, The Post Building, 100 Museum Street, London WC1A 1PB).

#### 12. Changes in Directors

During 2023 and up to the date of this report, the following changes to the Board took place:

- Geoff Craddock and Arjun Gupta were appointed to the Board on 20 January 2023;
- Jackie Hunt stood down from the Board on 30 April 2023;
- Lisa Arnold was appointed to the Board as an independent Non-Executive Director on 10 July 2023;
- Andrew Stoker and Bill Robertson stepped down from the Board on 30 September 2023;
- Stan Beckers stood down from the Board on 1 October 2023.
- Graham Butcher was appointed to the Board as an Executive Director on 1 October 2023;
- Sophie O'Connor was appointed to the Board as an independent Non-Executive Director on 1 October 2023; and
- Terry Miller was appointed as Senior Independent Director on 11 January 2024.

#### 13. Date of authorisation of issue

The financial statements were authorised for issue by the Board of Directors on 9 February 2024.

#### Rothesay Life Plc Board of Directors

#### Chairman

Naguib Kheraj

#### **Executive Directors**

Tom Pearce

Graham Butcher

#### Founder Non-Executive Director

Addy Loudiadis

#### **Shareholder Non-Executive Directors**

Tim Corbett Geoff Craddock

Arjun Gupta

Robin Jarratt

#### **Independent Non-Executive Directors**

Lisa Arnold Angela Darlington Ed Giera Heather Jackson Terry Miller Charles Pickup Sophie O'Connor

ON BEHALF OF THE BOARD

**Tom Pearce** Chief Executive Officer 9 February 2024

### Report on the audit of the financial statements

#### Opinion

In our opinion, Rothesay Life Plc's group financial statements and company financial statements (the "financial statements"):

- give a true and fair view of the state of the group's and of the company's affairs as at 31 December 2023 and of the group's profit and the group's and company's cash flows for the year then ended;
- have been properly prepared in accordance with UK-adopted international accounting standards as applied in accordance with the provisions of the Companies Act 2006; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and accounts 2023 (the "Annual Report"), which comprise: Consolidated and company statements of financial position as at 31 December 2023; the Consolidated statement of comprehensive income, the Consolidated and company cash flow statements, and the Consolidated and company statements of changes in equity for the year then ended; and the notes to the financial statements, comprising material accounting policy information and other explanatory information.

Our opinion is consistent with our reporting to the Audit Committee.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)"), International Standards on Auditing issued by the International Auditing and Assurance Standards Board ("ISAs") and applicable law. Our responsibilities under ISAs (UK) and ISAs are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to listed public interest entities, and the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, we declare that non-audit services prohibited by either the FRC's Ethical Standard or Article 5(1) of Regulation (EU) No 537/2014 were not provided.

Other than those disclosed in note B.7 Auditors' remuneration, we have provided no non-audit services to the company or its controlled undertakings in the period under audit.

#### Our audit approach Overview

#### Audit scope

• Our audit scope has been determined to provide coverage of all material consolidated group and company financial statement line items.

#### **Key audit matters**

- Valuation of certain investments classified as Level 3 under IFRS 13 (group and parent)
- · Valuation of insurance contract liabilities Longevity Methodology and Assumptions (group and parent)
- Valuation of insurance contract liabilities Credit Default Risk Methodology and Assumptions (group and parent)
- Transition to IFRS17 Methodology and assumptions used to determine the coverage units for deferred members which are used to calculate the amortisation of the CSM and methodology and assumptions used to calculate the CSM for contracts measured using the Fair Value approach (group and parent).

#### Materiality

- Overall group materiality: £78,000,000 (2022: £75,000,000) based on an amount equivalent to 1.04% of Adjusted Equity (APM).
- Overall company materiality: £78,000,000 (2022: £75,000,000) based on an amount equivalent to 1.04% of Adjusted Equity (APM).
- Performance materiality: £59,000,000 (2022: £56,250,000) (group) and £59,000,000 (2022: £56,250,000) (company).

#### The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

#### **Key audit matters**

Key audit matters are those matters that, in the auditors' professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

This is not a complete list of all risks identified by our audit.

Transition to IFRS 17 – Methodology and assumptions used to determine the coverage units for deferred members which are used to calculate the amortisation of the CSM and methodology and assumptions used to calculate the CSM for contracts measured using the Fair Value approach is a new key audit matter this year. Disclosure of the expected impact of initial application of IFRS 17 in accordance with IAS 8, which was a key audit matter last year, is no longer included because of the implementation of IFRS 17 in the current year. Otherwise, the key audit matters below are consistent with last year.

#### Key audit matter

#### Valuation of certain investments classified as Level 3 under IFRS 13 (group and parent)

As disclosed in note D.1 Financial Investments.

Financial investments classified as Level 3 under the IFRS 13 fair value hierarchy is a material balance and includes investments in illiquid corporate bonds, loans secured on property which primarily includes commercial real estate loans, loans secured on ground rent assets, Dutch residential mortgages (DRM) and investments in lifetime mortgages (LTM).

The valuations of Level 3 investments are typically based on either inputs into a valuation model or observable prices for proxy positions. This is inherently complex and requires the use of significant • management judgement.

The recent Leasehold reform consultation which ran between 9 November 2023 and 17 January 2024 sought views on limiting the level of ground rents payable on residential properties, as part of the Leasehold and Freehold Reform Bill. The outcome of the consultation is currently unknown and the timing of the Bill is expected later in 2024, meaning there is uncertainty that needs to be considered for both the valuation of the relevant Level 3 assets (loans secured on ground rent assets) as well as the Credit Default assumption associated with these assets (the latter which is considered in the Key Audit Matter below). We note specifically that alternative judgements could be made which could be considered reasonable that would result in a materially different valuation to the assets held.

The procedures to assess the appropriateness of the valuation of certain investments classified as Level 3 included the following:

How our audit addressed the key audit matter

- Understood and validated the design adequacy and operating effectiveness of management's controls, including the monthly price verification process and controls over the accuracy of significant data inputs;
- Engaged relevant experts to test on a sample basis management's valuation methodologies, credit rating methodologies and relevant assumptions, including, but not limited to, discount rates, property assumptions, and illiquidity premiums;
- Independently revalued a sample of investments, at year end to verify the correct implementation of management's methodologies;
- Assessed the appropriateness of the expert judgements made in determining the impact of the recent Leasehold reform consultation on the valuation of the loans secured on ground rent assets, including ensuring that sufficient consideration was given to a range of likely outcomes of the consultation, subsequent changes in legislation and consideration of the associated disclosure given the inherent uncertainty remaining; and
- Tested significant inputs into the valuation of Level 3 financial investments, where possible.

Based on the procedures performed and evidence obtained, we consider the valuation of Level 3 financial investments to be appropriate.

#### Key audit matter

#### How our audit addressed the key audit matter

Valuation of insurance contract liabilities – Longevity Methodology and Assumptions (group and parent)

As disclosed in note E – Insurance contracts and reinsurance

Annuitant mortality and specifically longevity improvement are inherently uncertain and continue to be an area of judgement. The potential long-term impact of the COVID-19 pandemic on longevity also involves significant expert judgement.

Management utilises the group's own historic experience and available market data in the calculation of the appropriate assumptions. For the rate of mortality improvement, this includes the latest model and datasets from the Continuous Mortality Investigation (CMI) bureau, CMI 2022. The IFRS 17 Risk Adjustment for longevity is calibrated using reinsurance pricing to determine stressed mortality assumptions to reflect the entity's required compensation for the risk.

We consider the longevity assumptions underpinning insurance contract liabilities to be a key audit matter, especially given the mono-line nature of the Group's insurance business.

The procedures to assess the appropriateness of the longevity assumptions used in the valuation of insurance contract liabilities included the following:

- Tested the reasonableness of the base mortality assumptions, including for new liability trades, with reference to relevant rules, actuarial guidance and by applying our industry knowledge and experience.
- Tested the controls in place around the performance of longevity experience analysis studies, approval of the proposed assumptions and implementation within actuarial models;
- Assessed the appropriateness of expert judgements used in the development of the mortality improvement assumptions. This includes the selection and parameterisation of the CMI model including the choice of the smoothing parameter and long term improvement rate, as well as any expert judgements used in relation to the potential future impact of the current economic environment and the potential long term impacts the COVID-19 pandemic have had on longevity;
- Assessed the appropriateness of expert judgements used in the IFRS 17 Risk Adjustment calibration for longevity risk;
- Compared the longevity assumptions selected by the group against those used by their peers using our annual survey of the market; and
- Assessed the disclosure of the longevity assumptions and the associated financial impact on the liabilities arising from changes in these assumptions over 2023.

Based on the audit procedures performed and evidence obtained, we consider the longevity assumptions used in the valuation of Insurance contract liabilities to be appropriate.

#### Key audit matter

#### How our audit addressed the key audit matter

#### Valuation of insurance contract liabilities – Credit Default Risk Methodology and Assumptions (group and parent)

As disclosed in note E – Insurance contracts and reinsurance.

The group has significant holdings in complex and illiquid investments in addition to liquid assets. The credit default risk assumption determines a deduction from the yield on the assets assumed to back the liabilities; this asset yield is used to determine the top-down discount rate used to value the liabilities. The credit default risk for these illiquid assets is judgemental and is generally lower than the corresponding credit default risk deduction on a typical unsecured credit portfolio. The approach used to determine the credit default risk for liquid assets is more complex than others in the market. The deduction from the asset yield reflects the group's view of the value of the security held for the asset class which in itself is an area of judgement. The challenging economic environment has also increased the uncertainty in relation to the credit

default assumptions made. For 2023 year end, the calibrations of the credit

default modelling assumptions for the liquid assets (in line with the established review cycle) and loans secured on ground rent assets have been reassessed to reflect the most up to date information available. This includes the potential impact of the recent Leasehold reform consultation, the outcome of which is currently uncertain.

The procedures to assess the appropriateness of the credit default assumptions used in the valuation of insurance contract liabilities included the following:

- Assessed the methodologies used to derive the assumptions for both liquid and illiquid asset classes with reference to relevant rules and actuarial guidance, by applying our industry knowledge and experience and by assessing the consistency of the assumptions with those used for the asset valuations where appropriate;
- Tested controls performed by management over the approval and implementation of credit default assumptions as well as controls over monitoring and updating of the IFRS 17 discount rate to reflect changes in credit default assumptions;
- Validated significant assumptions used by management against market observable data (to the extent available and relevant) and our experience of market practices;
- Assessed the reasonableness of the expert judgements made in determining the impact of the Leasehold and Freehold Reform Bill on the credit default assumptions for loans secured on ground rent assets, including ensuring that sufficient consideration was given to a range of likely outcomes of the consultation and subsequent changes in legislation;
- Compared the assumptions selected against those adopted by peers using our annual survey of the market (to the extent available);
- Tested the analysis of the movement in credit default risk assumption prepared by management for each asset class based on current market data and developments in the asset portfolio; and
- Assessed the disclosure of the credit default risk assumptions and the associated financial impact on the liabilities from changes in these assumptions over 2023.

Based on the audit procedures performed and evidence obtained we consider the methodology and assumptions for Credit Default used in the valuation of Insurance contract liabilities to be appropriate.

#### Key audit matter

#### How our audit addressed the key audit matter

Transition to IFRS 17 – Methodology and assumptions used to determine the coverage units for deferred members which are used to calculate the amortisation of the CSM and methodology and assumptions used to calculate the CSM for contracts measured using the Fair Value approach (group and parent)

Refer to Note A.4 Accounting policies and change in accounting policies and Note E - Insurance contracts and reinsurance.

We have identified that there are elements of the company's transition to IFRS 17 that constitute a key audit matter, particularly around the following:

- The methodology and assumptions used to determine coverage units for deferred members in the CSM amortisation calculations at the IFRS 17 transition date. There is significant judgement involved in determining the coverage units for deferred annuitants as there is interpretation within the standard for how to weight the coverage units for the investment return and insurance services provided for deferred annuitants to determine an overall coverage unit profile that reflects the service provided. The choice of coverage units impacts the timing of the release of the CSM and the resulting emergence of profit.
- The methodology and assumptions used to calculate the CSM for contracts measured using the Fair Value approach and associated disclosures at the IFRS 17 transition date. There is significant judgement within determining what a fair value is for these contracts as at the transition date and the methods and assumptions which drive the valuation at transition.

We performed the following procedures to assess the methodology and assumptions used to determine coverage units for deferred members in the CSM calculations for the transition to IFRS 17:

- Tested the reasonableness of the methodology and appropriateness of expert judgements used in the determination of the coverage units in both the deferred and in-payment phases of a deferred annuity;
- Assessed the appropriateness of expert judgements used in the development of the weighting of these coverage units to determine an amortisation profile that reflects the service provided to policyholders over the lifetime of the contract. This includes the overall 'target CSM' weighting approach selected, parameterisation of this weighting for each IFRS 17 group of contracts, as well as any expert judgements in relation to the derivation of a combined coverage unit profile for all policyholders within a group of contracts;
- Performed independent baselining of the implementation of the methodology into the actuarial model;
- Tested the controls in place around the approval of the proposed assumptions as well as the inputs to the parameterisation of the coverage unit weighting for new IFRS 17 groups; and
- Assessed the disclosure of the CSM amortisation methodology and to ensure it appropriately reflects the accounting judgements made to support the profit arising over 2023.

Key audit matter	How our audit addressed the key audit matter
	We performed the following procedures to assess the methodology and assumptions used to calculate the CSM for contracts measured using the Fair Value approach and associated disclosures for the transition to IFRS 17:
	<ul> <li>Tested the appropriateness of expert judgements used in the methodology selected for determining the Fair Value of the insurance and reinsurance contracts, and how these were consistent with the Fair Value requirements of IFRS 13;</li> <li>Assessed the appropriateness of expert judgements used to determine the spread (used to discount the insurance contract liabilities and determine a Fair Value) from the price of annuity deals transacted (both won and lost) in proximity to the IFRS 17 Transition date;</li> <li>Tested the controls in place around the approval of the proposed assumptions; and</li> <li>Compared the methodology and assumptions selected by Rothesay against those used by their peers using our annual survey of the market (where relevant).</li> </ul>
	Based on the audit procedures performed and evidence obtained, we consider the methodology and assumptions used for determining coverage units for deferred members in the CSM calculations, and for calculating the CSM for contracts measured using the Fair Value approach and associated disclosures related to the transition to IFRS 17 to be appropriate.

#### How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the group and the company, the accounting processes and controls, and the industry in which they operate.

The group consists of 5 subsidiary companies and the parent company, Rothesay Life Plc. Of the companies within the group, the most significant component is the company, which conducts all of the insurance business of the group. PwC UK is the group and company auditors for components requiring statutory audits.

Based on the output of our risk assessment, along with our understanding of the group structure, we performed a full scope audit over the company.

We completed review procedures over the other components not subject to full scope audits.

#### The impact of climate risk on our audit

As part of our audit we made enquiries of management to understand the process adopted to assess the extent of the potential impact of climate risk on the group's Annual Report and Accounts and support the disclosures made.

Management have made disclosures in the RL Group's Environment, Social and Governance Report section of the Annual Report and Accounts in relation to climate change (including the Task Force on Climate-related Financial Disclosures (TCFD)). Management have made commitments to achieving net zero emissions by 2050 and to transitioning their investment portfolio to net zero greenhouse gas emissions by 2050, aligned with a maximum temperature rise of 1.5°C above pre-industrial levels as outlined in the Paris Agreement. We have considered these disclosures as part of our consideration of other Information disclosed in the Annual Report and Accounts as set out in the 'Reporting on other information' section of this report. The key area of the financial statements where management evaluated that climate risk has a potential impact is in the valuation of financial investments. We agree that this is the key area of potential impact and that the relevant disclosures that have been made within the financial statements are appropriate.

#### Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Financial statements – group Financial statements – company **Overall** materiality £78,000,000 (2022: £75,000,000). £78,000,000 (2022: £75,000,000). How we determined it an amount equivalent to 1.04% of Adjusted Equity an amount equivalent to 1.04% of (APM) Adjusted Equity (APM) Rationale for We determine a materiality value We determine a materiality value that reflects the benchmark applied context of business performance and benchmarks for the company using the same which represent the key performance indicators rationale as for the benchmark considered important to the users of the financial applied to the group financial statements. Based on the benchmarks used in the statements. financial statements, we consider Adjusted Equity (APM) to be the most appropriate benchmark as it represents a reflection of value that aligns with the long term value of the group. We have presented the materiality value as a percentage of Adjusted Equity (APM), but have also compared the materiality value against other relevant benchmarks, such as total assets, total revenue and profit before tax, to ensure the materiality selected was appropriate for our audit.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

We use performance materiality to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Specifically, we use performance materiality in determining the scope of our audit and the nature and extent of our testing of account balances, classes of transactions and disclosures, for example in determining sample sizes. Our performance materiality was 75% (2022: 75%) of overall materiality, amounting to £59,000,000 (2022: £56,250,000) for the group financial statements and £59,000,000 (2022: £56,250,000) for the company financial statements.

In determining the performance materiality, we considered a number of factors – the history of misstatements, risk assessment and aggregation risk and the effectiveness of controls – and concluded that an amount in the middle of our normal range was appropriate.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above £3,900,000 (group audit) (2022: £3,750,000) and £3,900,000 (company audit) (2022: £3,750,000) as well as misstatements below those amounts that, in our view, warranted reporting for qualitative reasons.

#### Conclusions relating to going concern

Our evaluation of the directors' assessment of the group's and the company's ability to continue to adopt the going concern basis of accounting included:

- obtaining management's updated going concern assessment and material assumptions made using our knowledge of group and company's business performance, review of regulatory correspondence and obtaining further corroborating evidence;
- considering management's assessment of the regulatory solvency coverage and liquidity position in the forward looking scenarios considered, which have been driven by the group's ORSA as well as any relevant external factors, including in the current year a consideration of the Government's recent consultation in relation to ground rents for existing leases;
- considering information obtained during the course of the audit and publicly available market information to identify any evidence that would contradict management's assessment of going concern; and
- inquiring and understanding the actions taken by management to mitigate the identified risks, including review of Board Risk Committee minutes and attendance of all Audit Committees.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the group's and the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### **Reporting on other information**

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Report of the Directors, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

#### Strategic report and Report of the Directors

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Report of the Directors for the year ended 31 December 2023 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the group and company and their environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Report of the Directors.

### Responsibilities for the financial statements and the audit *Responsibilities of the directors for the financial statements*

As explained more fully in the Statement of Directors' responsibilities, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) and ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the group and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches of UK regulatory principles, such as those governed by the Prudential Regulation Authority and the Financial Conduct Authority, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries, such as those that could imply improved capital position of the group and company, management bias in accounting estimates and judgemental areas of the financial statements such as the valuation of insurance contract liabilities and the valuation of investments classified as Level 3 under IFRS 13. Audit procedures performed by the engagement team included:

- Discussions with the Board, management, Internal Audit, senior management involved in the Risk and Compliance functions and the group's legal function, including consideration of known or suspected instance of non-compliance with laws and regulation and fraud;
- Assessment of any matters reported on the group's whistleblowing register and the results of management's investigation of such matters;
- Reading key correspondence with the Prudential Regulation Authority and the Financial Conduct Authority in relation to compliance with laws and regulations;
- Reviewing relevant meeting minutes including those of the Risk Committee and attending all Audit Committees;

- Reviewing data regarding policyholder complaints, the group's register of litigation and claims, Internal Audit reports, and Compliance reports in so far as they related to non-compliance with laws and regulations and fraud;
- Procedures relating to the valuation of life insurance contract liabilities, in particular longevity, credit default risk assumptions; the valuation of investments classified as Level 3 under IFRS 13 described in the related key audit matters; as well as considering whether there are indications of management bias;
- Identifying risk criteria relating to the posting of journals that is susceptible to fraud and analysing the entire population of journals to assess those that meet this criteria; and
- Designing audit procedures that incorporated unpredictability around the nature, timing or extent of our testing to material and immaterial financial statement line items, as well as validating the accuracy of member data from outsourced service providers to underlying evidence.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

A further description of our responsibilities for the audit of the financial statements in accordance with ISAs (UK) is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
  is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
  forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based
  on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may
  cast significant doubt on the group's and company's ability to continue as a going concern. If we conclude that
  a material uncertainty exists, we are required to draw attention in our auditor's report to the related
  disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our
  opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.
  However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
  activities within the group and company to express an opinion on the consolidated financial statements. We
  are responsible for the direction, supervision and performance of the group and company audit. We remain
  solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### Appointment

We were appointed by the members on 26 February 2007 to audit the financial statements for the year ended 30 November 2007 and subsequent financial periods. The period of total uninterrupted engagement is 17 years, covering the years ended 30 November 2007 to 31 December 2023.

#### Sue Morling (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London 9 February 2024

Rothesav Life Plc 70 Annual Report and Accounts 2023 **Financial statements** 

## Section



# Financia statements

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The financial statements set out the consolidated results for Rothesay Life Plc and its subsidiaries for the year ended 31 December 2023.



### Consolidated statement of comprehensive income

For the year ended 31 December 2023

	Note	2023 £m	2022 restated <sup>1</sup> £m
Insurance revenue	B.1	3,127	2,891
Insurance service expense	B.1	(2,658)	(2,530)
Net expense from reinsurance contracts held	B.1	(49)	(29)
Insurance service result		420	332
Total investment return/(loss)	B.2	5,103	(15,376)
Finance (expense)/income for insurance contracts issued	B.2	(4,380)	14,189
Finance income for reinsurance contracts held	B.2	391	44
Net insurance finance result		(3,989)	14,233
Net insurance and investment result		1,534	(811)
Operating expenses	B.3	(116)	(43)
Finance costs	B.4	(505)	(194)
Profit/(loss) before tax		913	(1,048)
Income tax (expense)/credit	B.8	(223)	274
Profit/(loss) for the year		690	(774)

	Note	2023 £m	2022 restated £m
Profit/(loss) for the financial year		690	(774)
Other comprehensive income/(loss)			
Items that are or may be reclassified to profit or loss		_	_
Cash flow hedges:			
Fair value (losses)/gains during the year	C.3	(3)	3
Total comprehensive income/(loss) for the year		687	(771)

All income and expenses are related to continuing operations.

Notes A-I form an integral part of these financial statements.

# Consolidated statement of financial position

		31 December 2023	31 December 2022 Restated <sup>1</sup>	01 January 2022 Restated <sup>1</sup>
	Notes	£m	£m	£m
Assets				
Property, plant and equipment	I.1	27	18	11
Lease – right-of-use asset	I.6	53	27	30
Financial investments	D.1	98,968	90,928	83,845
Deferred tax asset	G.1	637	702	396
Reinsurance contract assets	E.2	216	54	38
Accrued interest and prepayments	D.3	870	806	641
Receivables	D.4	2,106	2,229	501
Cash and cash equivalents	D.5	233	243	332
Assets held for sale	D.6	127	—	—
Total assets		103,237	95,007	85,794
Equity and liabilities				
Equity				
Share capital	C.1	510	510	510
Tier 1 notes	C.2	793	793	793
Share premium	C.3	—	—	1,953
Hedging reserve	C.3	1	4	1
Retained earnings	C.3	3,137	2,835	1,683
Total equity		4,441	4,142	4,940
Liabilities				
Insurance contract liabilities	E.1	54,630	40,971	55,237
Reinsurance contract liabilities	E.2	461	848	971
Payables and financial investment liabilities	D.7	41,233	47,148	22,805
Leasehold liabilities	I.6	68	39	42
Borrowings	D.8	2,248	1,764	1,725
Deferred tax liabilities	G.1	_	_	5
Accruals	D.9	156	95	69
Total liabilities		98,796	90,865	80,854
Total equity and liabilities		103,237	95,007	85,794

Notes A–I form an integral part of these financial statements.

The financial statements on pages 72 to 157 were approved by the Board of Directors on 9 February 2024 and signed on its behalf by:

**Tom Pearce** Chief Executive Officer 9 February 2024 Company number 06127279

1. See Note A.4

### Consolidated statement of changes in equity

For the year ended 31 December 2023

#### For the year ended 31 December 2023

	Notes	Share capital £m	Tier 1 notes £m	Hedging reserve £m	Profit and loss reserve £m	Total equity £m
Restated balances as at 1 January 2023 <sup>1</sup>		510	793	4	2,835	4,142
Other comprehensive loss for the year		—	—	(3)	—	(3)
Tier 1 note coupon	C.2, C.3	—	—	—	(47)	(47)
Tier 1 coupon tax relief	C.2, C.3	—	—	—	10	10
Profit for the year	C.3	—	_	—	690	690
Dividends paid	C.4	—	_	—	(351)	(351)
As at 31 December 2023		510	793	1	3,137	4,441

#### For the year ended 31 December 2022

	Notes	Share capital £m	Share premium £m	Tier 1 notes £m	Hedging reserve £m	Retained earnings £m	Total equity £m
As at 1 January 2022, as previously reported		510	1,953	793	1	2,882	6,139
IFRS 17 transitional adjustment, net of tax		—	—	_	—	(1,199)	(1,199)
Restated balances as at 1 January 2022 <sup>1</sup>		510	1,953	793	1	1,683	4,940
Other comprehensive income for the year		—	—	—	3	—	3
Capital reorganisation	C.3	—	(1,953)	—	—	1,953	—
Tier 1 note coupon	C.2, C.3	—	—	_	—	(34)	(34)
Tier 1 coupon tax relief	C.2, C.3	—	—	_	—	7	7
Loss for the financial year	C.3	—	—	—	_	(774)	(774)
Restated balances as at 31 December 2022 <sup>1</sup>		510	_	793	4	2,835	4,142

### Consolidated cash flow statement

For the year ended 31 December 2023

			2022
	Notes	2023 £m	restated <sup>1</sup> £m
Cash flows from operating activities			
Profit/(loss) for the year		690	(774)
Adjustments for non-cash movements in net profit/(loss) for the finar	ncial year		
FX on USD borrowings		(19)	35
Property, plant and equipment depreciation	I.1	2	2
Lease - right-of-use asset depreciation	I.6	4	3
Amortisation of debt costs	B.4	4	4
Financing charge on leasehold liabilities	I.6	2	1
Interest income	B.2	(2,334)	(1,788)
Interest expense	B.4	499	189
Income tax expense	B.8	157	38
Hedging reserve	C.3	(3)	3
Net (increase)/decrease in operational assets			
Financial investments	D.1	(8,039)	(7,083)
Assets held for sale	D.6	(127)	_
Deferred tax asset	G.1	65	(312)
Reinsurance contract assets	E.2	(162)	(15)
Receivables	D.4	81	(1,687)
Prepayments	D.3	55	(24)
Net increase/(decrease) in operational liabilities			
Insurance contract liabilities	E.1	13,659	(14,266)
Reinsurance contract liabilities	E.2	(388)	(123)
Financial investment liabilities	D.7	(5,775)	20,635
Other payables	D.7	(245)	3,716
Accruals	D.9	7	_
Net cash flows used in operating activities		(1,867)	(1,446)
Interest paid		(445)	(163)
Interest received		2,216	1,648
Tax paid		_	(81)
Net cash flows used in operating activities		(96)	(42)
Cash flows generated from/(used in) financing activities		. ,	
Interest payment on Tier 1 notes	C.3	(47)	(34)
Cash outflow for leases	I.6	(3)	(4)
Dividends paid	C.4	(351)	
Proceeds from issuance of debt (net of issuance costs)	D.8	498	_
Net cash flows generated from/(used in) financing activities	2.0	97	(38)
Net cash outflows used in investing activities			()
Acquisition of property, plant and equipment	I.1	(11)	(9)
Net cash outflows used in investing activities		(11)	(9)
Net decrease in cash and cash equivalents	_	(10)	(89)
Cash and cash equivalents at 1 January	D.5	243	332
Cash and cash equivalents at 31 December	D.5	233	243
	0.5		275

### Company statement of financial position

As at 31 December 2023

	31 December 2023	31 December 2022 Restated <sup>1</sup>	1 January 2022 Restated <sup>1</sup>
Not	s £m		£m
Assets			
Investment in subsidiaries H	2 <b>13</b>	13	13
Property, plant and equipment I	1 <b>27</b>	18	11
Lease – right-of-use asset I	6 <b>53</b>	27	30
Financial investments D	1 98,786	90,720	83,845
Deferred tax asset G	1 <b>637</b>	1,040	396
Reinsurance contract assets E	2 <b>216</b>	54	38
Accrued interest and prepayments D	3 <b>869</b>	806	641
Receivables D	4 <b>2,330</b>	2,472	775
Cash and cash equivalents D	5 <b>183</b>	195	159
Assets held for sale D	6 <b>127</b>	-	—
Total assets	103,241	95,345	85,908
Equity and liabilities			
Equity			
Share capital C	1 <b>510</b>	510	510
Tier 1 notes C	2 <b>793</b>	793	793
Share premium C	3 —	-	1,953
Hedging reserve C	3 1	4	1
Retained earnings C	3 <b>3,137</b>	2,835	1,683
Total equity	4,441	4,142	4,940
Liabilities			
Insurance contract liabilities E	1 <b>54,630</b>	40,971	55,237
Reinsurance contract liabilities E	2 <b>461</b>	848	971
Payables and financial liabilities D	7 <b>41,237</b>	47,486	22,805
Leasehold liabilities I	6 <b>68</b>	39	42
Borrowings D	8 <b>2,248</b>	1,764	1,725
Deferred tax liabilities G	1 —		119
Accruals D	9 156	95	69
Total liabilities	98,800	91,203	80,968
Total equity and liabilities	103,241	95,345	85,908

Notes A-I form an integral part of these financial statements.

The profit for the financial year of the Company was £690m (2022: loss of £774m). As permitted by Section 408 of the Companies Act 2006, the Company's statement of comprehensive income has not been included in these financial statements.

The financial statements on pages 72 to 157 were approved by the Board of Directors on 9 February 2024 and signed on its behalf by:

**Tom Pearce** Chief Executive Officer 9 February 2024 Company number 06127279

1. See Note A.4

## Company statement of changes in equity

For the year ended 31 December 2023

#### For the year ended 31 December 2023

	Notes	Share capital £m	Tier 1 notes £m	Hedging reserve £m	Profit and loss reserve £m	Total equity £m
Restated balances as at 1 January 2023 <sup>1</sup>		510	793	4	2,835	4,142
Profit for the financial year	C.3	—	_	_	690	690
Tier 1 note coupon	C.2, C.3	—	_	_	(47)	(47)
Tier 1 coupon tax relief	C.2, C.3	—	_	_	10	10
Dividends paid	C.4	—	_	_	(351)	(351)
Other comprehensive loss for the year	C.3	_	_	(3)	_	(3)
As at 31 December 2023		510	793	1	3,137	4,441

#### For the year ended 31 December 2022

	Notes	Share capital £m	Share premium £m	Tier 1 notes £m	Hedging reserve £m	Retained earnings £m	Total equity £m
As at 1 January 2022, as previously report	ed <sup>1</sup>	510	1,953	793	1	2,882	6,139
IFRS 17 transitional adjustment, net of tax		—	—	—	—	(1,199)	(1,199)
Restated balances as at 1 January 2022 <sup>1</sup>		510	1,953	793	1	1,683	4,940
Capital reduction		_	(1,953)	_	_	1,953	_
Loss for the financial year	C.3	_	_	_	_	(774)	(774)
Tier 1 note coupon	C.2, C.3	_	_	_	_	(34)	(34)
Tier 1 coupon tax relief	C.2, C.3	_	_	_	_	7	7
Other comprehensive income for the year	C.3	_	_	_	3	_	3
Restated balances as at 31 December 202	2 <sup>1</sup>	510	_	793	4	2,835	4,142

# Company cash flow statement For the year ended 31 December 2023

		2023	2022 Restated <sup>1</sup>
	Notes	£m	£m
Cash flows from operating activities			
Profit/(loss) for the financial year		690	(774)
Adjustments for non-cash movements in net profit/(loss) for the year			
FX on USD borrowings		(19)	35
Property, plant and equipment depreciation	I.1	2	2
Lease – right-of-use assets depreciation	I.6	4	3
Amortisation of debt costs	B.4	4	4
Financing charge on leasehold liabilities	I.6	2	1
Interest income	B.2	(2,334)	(1,788)
Interest expense	B.4	499	189
Income tax expense	B.8	157	489
Hedging reserve	C.3	(3)	3
Net (increase)/decrease in operational assets			
Financial investments	D.1	(8,066)	(6,875)
Assets held for sale	D.6	(127)	—
Deferred tax asset	G.1	402	(762)
Reinsurance contract assets	E.2	(162)	(15)
Receivables	D.4	101	(1,656)
Prepayments	D.3	55	(24)
Net increase/(decrease) in operational liabilities			
Insurance contract liabilities	E.1	13,659	(14,266)
Reinsurance contract liabilities	E.2	(388)	(123)
Financial investment liabilities	D.7	(5,775)	20,635
Other payables	D.7	(577)	3,601
Accruals		7	
Net cash flows used in operating activities		(1,869)	(1,321)
Interest paid		(445)	(163)
Interest received		2,216	1,648
Tax paid		—	(81)
Cash flows (used in )/generated from operating activities		(98)	83
Cash flows used in financing activities			
Interest payment on Tier 1 note	C.3	(47)	(34)
Cash outflow for leases	I.6	(3)	(4)
Dividends paid	C.4	(351)	_
Proceeds from issuance of debt (net of issuance costs)	D.8	498	_
Net cash flows generated from/(used in) financing activities		97	(38)
Net cash outflows from investing activities			(00)
Acquisition of property, plant and equipment	I.1	(11)	(9)
Net cash outflows from investing activities		(11)	(9)
Net (decrease)/increase in cash and cash equivalents		(11)	36
Cash and cash equivalents at 1 January	D.5	195	159
	_		
Cash and cash equivalents at 31 December	D.5	183	195

1. See Note A.4

### Notes to the financial statements

### Note A – Material accounting policy information *A.1 Basis of preparation and consolidation*

The consolidated financial statements of Rothesay and those of the Company have been prepared and approved by the Directors in conformity with the requirements of the Companies Act 2006 and UK-adopted International Accounting Standards. The accounting policies have been applied consistently. The financial statements have been prepared on a going concern basis. The financial statements have been prepared on the historical cost basis, except for the revaluation of investment properties measured at fair value and finance leases measured at fair value less cost to sell that are held for sale (see note D.6) and financial assets and financial liabilities that are measured at fair values (see notes D.1 and D.7) at the end of each reporting period.

The Directors have considered the appropriateness of adopting the going concern basis for the preparation of the consolidated financial statements. The Board has considered forward-looking scenarios intended to test the impact of stresses and scenarios that may impact Rothesay's ability to execute its business plan. The results demonstrate the robustness of Rothesay's solvency. Management and the Board believe Rothesay is well capitalised on both a regulatory and economic capital basis and therefore the Board believes it is appropriate to continue to adopt the going concern basis of accounting (see viability and going concern section). The year ended 31 December 2022 numbers have been restated due to the adoption of new IFRS standards (please see note A.4 for impact of retrospective application of IFRS 17 and IFRS 9).

The consolidated and separate financial statements of the Company are presented in sterling ( $\pounds$ ) rounded to the nearest million ( $\pounds$ m) except where otherwise stated. The separate Company statement of financial position is presented on page 76.

An analysis regarding recovery or settlement more than 12 months after the year end is presented in the notes.

Assets and liabilities are offset and the net amount reported in the statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liability simultaneously. Income and expenses are not offset in the income statement unless required or permitted by IFRS.

The consolidated financial statements comprise the financial statements of the Group as at 31 December each year.

Subsidiaries are fully consolidated from the date of acquisition, being the date on which Rothesay obtains control, and continue to be consolidated until the date when such control ceases. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of comprehensive income from the date Rothesay gains control until the date Rothesay ceases to control the subsidiary. The financial statements of the subsidiaries are prepared for the same reporting year as the Parent Company, using consistent accounting policies. The notes to the financial statements reflect the Rothesay Group position unless otherwise stated.

All intra-group balances, transactions, income and expenses, and profits and losses resulting from intra-group transactions and dividends, are eliminated in full.

Control is achieved when Rothesay is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, Rothesay controls an investee if and only if Rothesay has:

- power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

Rothesay reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

#### Note A – Material accounting policy information (continued) A.1 Basis of preparation and consolidation (continued)

All of Rothesay's business risks and returns are within one business segment (i.e. long-term insurance annuities business). This includes the premiums generated on inwards reinsurance contracts; refer to note B for Rothesay's total insurance revenue. Rothesay's insurance operations are within the United Kingdom. There is no seasonality or cyclicity in Rothesay's business operations.

This is the first set of Rothesay's annual financial statements in which IFRS 9, 'Financial Instruments', and IFRS 17, 'Insurance Contracts', have been applied. The related changes to material accounting policies are described in note A.4.

During the preparation of the consolidated financial statements, Rothesay selects accounting policies and makes estimates and assumptions that impact on the items reported and their presentation. The Audit Committee reviews the reasonableness of these judgements and assumptions as well as the appropriateness of the accounting policies applied. Judgements are decisions which management has made in the process of applying Rothesay's accounting policies. Key considerations of the standard include:

- Assessment of the significance of insurance risk transferred to Rothesay in determining whether a contract should be accounted for as an insurance or investment contract (see note A.2).
- Assessment as to whether there is sufficient reasonable and supportable information available for the fully retrospective approach to be used for the transition to IFRS 17 (see note A.4).
- Assessment of the level of aggregation of insurance and reinsurance contracts which includes identifying portfolios of contracts and determining groups of contracts that are onerous on initial recognition and those that have no significant possibility of becoming onerous subsequently (see note E).
- The method used to measure the risk adjustment for non-financial risk (see note E.7(e)).
- The method used to measure the coverage units for both immediate and deferred annuities provided under insurance contracts (see note E.6).
- The assessment of whether Rothesay controls underlying entities and investments (see note H.1).

Estimates are based on evidence available at the accounting date and opinions provided by subject matter experts. Actual results may vary from the estimates provided. As new facts become available estimates will be updated. Items considered particularly susceptible to changes in estimates are noted below:

- Fair value of financial investments where quoted market prices are not available (see note D.1).
- Measurement of (re)insurance contract liabilities (see note E).
- The impact of the adoption of IFRS 17 in relation to the measurement of the fulfilment cash flows and the contractual service margin for all historical business (see note A.4).

During the year, the government has introduced the Leasehold and Freehold Reform Bill which could impact the valuation of some of the loans secured on property. The fair value assessment included a range of plausible outcomes of the reform which involves significant judgement (see note D.1).

In accordance with IAS 1 and published FRC guidance, within each of the relevant notes Rothesay has included the following information:

- the assumptions made and the uncertainties around these;
- how sensitive the assets and liabilities are to these assumptions;
- expected resolution of the uncertainty and the range of possible outcomes for the financial year ended 31 December 2023; and
- explanation of any changes made to past assumptions if the uncertainty is unresolved.

#### Note A – Material accounting policy information (continued) A.2 Contract classification

The adoption of IFRS 17 has not changed the classification of Rothesay's contracts.

Insurance contracts are contracts under which Rothesay accepts significant insurance risk from the policyholder by agreeing to compensate the policyholder if a specified uncertain future event adversely affects the policyholder. This is the case if an insured event could cause Rothesay to make significant additional payments in any scenario, other than a scenario which lacks commercial substance. For Rothesay, the most material risk is the risk that the policyholder lives for longer than expected in which Rothesay has the possibility of a significant loss by paying additional sums for the rest of a policyholder's life. Rothesay has classified its policyholder contracts as insurance contracts based on a contract-by-contract assessment of substantive rights and obligations. Unless otherwise stated, insurance contracts issued also includes reinsurance contracts issued by Rothesay.

Contracts that do not transfer significant insurance risk are investment contracts. Rothesay does not have any investment contracts under IFRS 17.

Lifetime mortgages provide a 'no negative equity guarantee' (NNEG) which limits the compensation of the mortgage repayment amounts (loan principal plus interest on redemption) to a maximum of the sale proceeds of the property on which the loan is secured. Rothesay classifies its lifetime mortgages as financial investments in accordance with IFRS 9 rather than IFRS 17.

#### A.3 Foreign currency transactions

Transactions denominated in foreign currencies are translated into sterling at rates of exchange ruling on the date the transaction occurred. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the financial statement date. Gains and losses on exchange are recognised in operating expenses. The results and financial position of all Group companies that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities are translated at the closing rate;
- income, expenses and cash flows denominated in foreign currency are translated at average exchange rates; and
- all resulting exchange differences are recognised through the statement of consolidated comprehensive income and taken to the currency transaction reserve within equity.

#### A.4 Accounting policies and change in accounting policies

New IFRS accounting standards adopted during the year:

Rothesay adopted IFRS 9 and IFRS 17 for the first time from 1 January 2023. All other accounting policies have been consistently applied with those of the previous financial year. Rothesay has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Where accounting policies can be directly attributed to a specific note, the policy is presented in that note.

#### IFRS 17, 'Insurance Contracts', as amended in June 2020

IFRS 17 is the new accounting standard for the recognition, measurement, presentation and disclosure of insurance contracts. The standard supersedes IFRS 4 and has a significant impact on the way Rothesay's results are reported because the standard rebuilds performance measurement in areas ranging from a new definition of insurance revenue to the elimination of upfront profits and spreading of profit across the lifetime of the contract for all business. As a result, IFRS profits that have been declared in the past (and up to 31 December 2022) have been recalculated and restated, and the opening balance sheet adjusted accordingly. The key accounting policies adopted under IFRS 17 are described in notes B and E and the approach to transition is described below.

#### Transition

Where practicable, the transition to IFRS 17 requires fully retrospective application of the standard as if it had always been applied. Where a fully retrospective approach is impracticable, a modified retrospective approach or a fair value approach must be applied.

#### Note A – Material accounting policy information (continued) A.4 Accounting policies and change in accounting policies (continued)

For Rothesay, the fully retrospective approach is not practicable for business written prior to 1 January 2016 due to data and system constraints which existed pre the introduction of Solvency II, particularly in relation to subsequent changes in assumptions and estimates. Such limitations also make it difficult to apply the modified retrospective approach and we have therefore applied the fair value approach for business written before 2016.

As part of the transition to IFRS 17, we have determined the contractual service margin (CSM) for all historic business. The CSM represents the unearned profit of insurance contracts which are released in the profit or loss over time as the services are provided. We applied the fully retrospective approach to identify, recognise and measure business written from 2016 onwards. Under the fully retrospective approach, the CSM is rolled forward, allowing for interest accretion and CSM adjustments, at the locked-in rate, and amortisation for services provided, to derive the CSM at the valuation date. Further details on CSM accounting policy is provided in notes B and E. Under the fair value approach, the CSM is calculated as the fair value of a group of insurance contracts less the best estimate of the liabilities and risk adjustment as at transition date (1 January 2022). In determining the fair value, Rothesay has applied IFRS 13, Fair Value Measurement, using reasonable and supportable information available at the transition date. The fair value of an insurance liability is the price that a market participant would be willing to pay to assume the obligation and the remaining risks at the transition date. The cash flows considered in the fair value measurement are consistent with those that were within the contract boundary. The relevant fair value of a group of insurance contracts is derived by applying an appropriate discount rate to the best estimate cash flows. The appropriate discount rates are determined using the rate of discount which equates the best estimate liabilities to the premiums paid for business written at or around the transition date (based on business written by Rothesay and its competitors). For reinsurance contracts, the CSM reflects the net cost or gain on purchasing reinsurance at a fair value on the date of transition based on the net outflow to the reinsurer and the associated reduction in risk adjustment.

The first time adoption of IFRS 17 has led to a significant reduction in total equity and lower restated comparative profits for 2022 because of the slower release of profits, which are spread over the lifetime of the contract. This change has been applied retrospectively to all business written in the past at transition date. We have calculated the IFRS 17 transitional impact as at 1 January 2022, allowing for a deferred tax asset in relation to equity impact, to be a loss of £1.2bn. The transitional losses are presented in the statement of changes in equity as a reduction to the profit and loss reserves as at 1 January 2022. Further details on tax accounting are provided in note G. The impact on Group equity in the comparative periods due to the retrospective changes required under IFRS 17 is shown in the table below. The remeasurement of liabilities adjustment reflects the difference between the requirement for prudent reserving of insurance liabilities under IFRS 4 and the requirement for best estimate reserving under IFRS 17.

	1 January 2022 £m	31 December 2022 £m
Group equity, as previously reported under IFRS 4	6,139	6,261
IFRS 17 transition adjustments:		
Remeasurement of liabilities and reinsurance	3,319	1,980
Creation of CSM	(4,291)	(4,461)
Creation of risk adjustment	(623)	(339)
Deferred tax adjustment	396	701
Group equity, as restated under IFRS 17	4,940	4,142

#### Note A – Material accounting policy information (continued) A.4 Accounting policies and change in accounting policies (continued)

Please refer to the Application of IFRS 17 and IFRS 9 section of the Strategic Report for the comparison of the profit and loss line items between IFRS 4 and IFRS 17. The transitional losses are driven by the fact that Rothesay has grown very rapidly, with the majority of business being written in recent years, and profits generated from writing this business are deferred into the CSM and amortised over time, as services are provided (for further analysis please see the comparison of profits under IFRS 4 and IFRS 17 in the Application of IFRS 17 and IFRS 9 section). In addition, under IFRS 17, only part of the insurance liabilities (the best estimate liabilities and risk adjustment) are exposed to the impact of changes in economic conditions. The CSM is not impacted by such changes because the CSM is calculated using the economic conditions prevailing when contracts were first written. Given Rothesay's approach to hedging interest rate and inflation risk is to hedge somewhere between MCEV and Solvency II, we are effectively over-hedged on an IFRS 17 basis and so the IFRS 17 balance sheet is more sensitive to interest rate movements than the IFRS 4 balance sheet.

Adoption of IFRS 17 had no impact on Rothesay's solvency position or the ultimate profitability of new business. As a result, changes to IFRS accounting are not expected to impact new business pricing, our business strategy, or ability to pay dividends.

#### **IFRS 9, Financial Instruments**

IFRS 9, Financial Instruments, sets out the principles for recognition (and derecognition), classification and measurement of financial assets and financial liabilities, and supersedes IAS 39, Financial Instruments: Recognition and Measurement. Rothesay had taken the deferral option in relation to IFRS 9 and adopted the standard on the effective date of IFRS 17 from 1 January 2023.

The initial recognition requirement under IFRS 9 is consistent with IAS 39. IFRS 9 divides financial assets into two classifications: amortised cost and fair value. Where assets are measured at fair value, gains and losses can be recognised through profit or loss (fair value through profit or loss, FVTPL) or recognised in other comprehensive income (fair value through other comprehensive income).

Financial assets that meet the following two conditions must be measured at amortised cost, unless the asset is designated at FVTPL under the fair value option:

- Business model test: the objective of the entity's business model is to hold the financial asset to collect contractual cash flows (rather than to sell the asset prior to its contractual maturity); and
- Cash flow characteristic test: the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Because Rothesay's financial investments are held to meet liabilities, they are designated upon initial recognition at FVTPL to eliminate or significantly reduce accounting mismatch, in line with the matching exemption in IFRS 9, which allows financial assets to be held at fair value where they back financial liabilities at fair value. Lifetime mortgages and derivative assets and liabilities are mandatorily measured at FVTPL.

Prior to transition to IFRS 9, Rothesay's financial investments were already fair valued under IAS 39 and there was no remeasurement and redesignation between asset classes. Consequently, there is no impact to Rothesay's balance sheet on transition to IFRS 9, and no restatement required for comparative periods.

Receivables, cash and cash equivalents, and accrued interest continue to be carried at amortised cost. This is the same classification and measurement under IFRS 9 and IAS 39. These assets are initially recorded at fair value and subsequently measured at amortised cost. Considering these assets are due within one year, highly liquid with low credit risk, Rothesay assesses the amortised cost balances to approximate to their fair value and recoverable amounts. Due to the short-term nature and low credit risk of these assets, Rothesay measures the expected credit loss (ECL) at 12-month ECL. 12-month ECL results from default events that are possible within the 12 months after the reporting date. Rothesay measures the ECL using a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls. Rothesay considers evidence of impairment for these assets at both individual asset and collective levels. All individually significant assets are individually assessed for impairment. At 31 December 2023 and 31 December 2022, Rothesay conducted an impairment review of these assets and found no impairment necessary. Rothesay continues to apply IAS 39 hedge accounting rules as permitted by the standards.

#### Note A – Material accounting policy information (continued) A.4 Accounting policies and change in accounting policies (continued)

The following amendments to existing standards are effective on 1 January 2023:

#### Amendments to IAS 1, Presentation of Financial Statements, and IFRS Practice Statement 2, Making Materiality Judgements

These amendments require companies to disclose their material accounting policies instead of their significant accounting policies, clarifying that accounting policies related to immaterial transactions, other events or conditions are themselves immaterial and do not need to be disclosed, and clarifying that not all accounting policies that relate to material transactions, other events or conditions are themselves material. These amendments have no impact on Rothesay.

#### Amendments to IAS 8, Accounting Policies, Changes in Accounting Estimates and Errors

The amendments clarify how companies distinguish changes in accounting policies from changes in accounting estimates, with a primary focus on the definition and guidance on accounting estimates. The amendments clarify that accounting estimates are monetary amounts in the financial statements subject to measurement uncertainty. These amendments have no impact on Rothesay.

#### Amendments to IAS 12, Income Taxes

These amendments require companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences. These amendments have no impact on Rothesay. Further amendments were made related to international tax reform "Pillar Two" model rules which give companies temporary relief from accounting for deferred taxes, so that an entity would neither recognise nor disclose information about deferred tax assets and liabilities related to Pillar Two income taxes. Rothesay has applied the exception under IAS 12 amendments to recognising and disclosing information about deferred tax assets and liabilities related to top up income taxes arising under Pillar Two. Rothesay does not currently expect the effect of the Pillar Two legislation to have an impact on the tax position in future periods.

New amendments to existing standards that are not yet effective during the year:

#### Amendments to IFRS 16, Leases

These amendments include requirements for sale and leaseback transactions in IFRS 16 to explain how an entity accounts for a sale and leaseback after the date of the transaction. Sale and leaseback transactions where some or all the lease payments are variable lease payments that do not depend on an index or rate are most likely to be impacted. These amendments are not expected to have any impact on Rothesay.

#### Amendments to IAS 1, Presentation of Financial Statements

These amendments to classification of liabilities as current or non-current, and non-current liabilities with covenants clarify that the classification of liabilities as current or non-current is based solely on a company's right to defer settlement for at least 12 months at the reporting date. The right needs to exist at the reporting date and must have substance. The amendments also aim to improve information an entity provides related to liabilities subject to these conditions. These amendments are not expected to have any impact on Rothesay.

#### Amendment to IAS 7, Statement of Cash Flows and IFRS 7, Financial Instruments: Disclosures

These amendments require an entity to disclose qualitative and quantitative information about its supplier finance programmes and their effects on a company's liabilities, cash flows and exposure to liquidity risk. These amendments are not expected to have any impact on Rothesay.

#### Amendments to IAS 21, Foreign Exchange

The amendments impact an entity when it has a transaction or an operation in a foreign currency that is not exchangeable into another currency at a measurement date for a specified purpose. These amendments are not expected to have any impact on Rothesay.

#### Note B – Income statement notes B.1 Insurance revenue and insurance service results

#### Insurance revenue

Insurance revenue is recognised as Rothesay provides services under groups of insurance contracts. Such contracts include reinsurance inwards, i.e. where Rothesay has reinsured a third party insurer. The insurance revenue relating to services provided for each year represents the total of the changes in the liability for remaining coverage that relate to services for which Rothesay expects to receive consideration, and comprises the following items:

- A release of the CSM, measured based on coverage units released during the year (see note E for further details).
- Changes in the risk adjustment for non-financial risk relating to current services.
- Claims and other insurance service expenses incurred in the year, generally measured at the amounts expected at the beginning of the year.
- Other amounts, including experience adjustments for premium receipts for current or past services.

In addition, Rothesay allocates a portion of premiums that relate to recovering insurance acquisition cash flows to each period in a systematic way based on the passage of time. Rothesay recognises the allocated amount as insurance revenue and an equal amount as insurance service expense.

The amount of CSM recognised in the profit or loss in the year represents the coverage units released based on the quantity of services provided to the policyholder during the year. The number of coverage units is a quantification of services provided under the contracts in the group. Services provided under insurance contracts include insurance coverage and investment services for generating an investment return for policyholders. The quantity of benefits provided as part of the investment return service includes both the value generated to the policyholder by investing deferred policy premiums, and the value that Rothesay stands ready to pay policyholders upon them exercising their options before the in-payment period, such as the policyholder's ability to take a transfer value or to commute part of the value of their pension in lieu of an annuity.

#### Insurance service expense

*Insurance service expenses arising from insurance contracts are recognised in profit or loss as they are incurred. The insurance service expense includes:* 

- Incurred claims and other insurance service expenses.
- Amortisation of insurance acquisition cash flows. This is equal to the amount of insurance revenue recognised in the year that relates to recovering insurance acquisition cash flows.
- Adjustments to the liabilities for incurred claims that do not arise from the effects of the time value of money, financial risk and changes therein.

*Payments relating to investment components and premium refunds are excluded from insurance service revenue and insurance service expense (see note E.1).* 

#### Net expense from reinsurance contracts held

Reinsurance expenses are recognised similarly to insurance revenue. Net expenses from reinsurance contracts comprise an allocation of reinsurance premiums paid less amounts recovered from reinsurers. Rothesay recognises an allocation of reinsurance premiums paid in profit or loss as it receives services under groups of reinsurance contracts. The allocation of reinsurance premiums paid relating to services received for each year represents the total of the changes in the asset for remaining coverage that relate to services for which Rothesay expects to pay consideration.

Allocation of reinsurance premiums paid include:

- Expected recovery for insurance service expenses incurred during the year.
- Change in the risk adjustment for non-financial risk.
- Net cost/gain recognised in profit or loss for the services received.
- Amounts relating to recovery in reinsurance acquisition cash flows.
- Other amounts, including reinsurance premiums experience adjustment for current or past service.

#### Amounts recoverable from reinsurers include:

- Amounts recoverable for claims and other expenses incurred during the year.
- Changes in amounts recoverable arising from changes in liability for incurred claims.
- Amounts relating to recovery in reinsurance acquisition cash flows.

#### Note B - Income statement notes (continued)

#### B.1 Insurance revenue and insurance service results (continued)

Analysis of the total insurance revenue, insurance service expenses, and net expense from reinsurance contracts held recognised during the year is shown in the following tables. Note that Rothesay has not written any onerous insurance contracts nor have any insurance contracts became onerous during the year. Consequently, Rothesay has not recognised any losses from onerous insurance contracts in the profit or loss.

	2023 £m	2022 £m
Insurance revenue		
Amounts relating to the change in liabilities for remaining coverage:		
– Expected insurance service expense incurred during the year	2,648	2,511
– Change in the risk adjustment for non-financial risk	8	24
– CSM recognised in profit or loss for the services provided during the year	442	333
Allocation of the portion of premiums that relate to the recovery of insurance acquisition cash flows	29	23
Total insurance revenue	3,127	2,891
Insurance service expense		
Incurred claims and other incurred insurance service expenses	(2,629)	(2,507)
Amortisation of insurance acquisition cash flows	(29)	(23)
Total insurance service expense	(2,658)	(2,530)
Insurance service result before reinsurance contracts held	469	361
Net expense from reinsurance contracts held		
Amounts relating to the change in liabilities for remaining coverage:		
– Expected recovery for insurance service expenses incurred during the year	(2,132)	(2,050)
– Change in the risk adjustment for non-financial risk	—	(5)
<ul> <li>Net cost recognised in profit or loss for the services received</li> </ul>	(43)	(25)
– Amounts relating to recovery in insurance acquisition cash flows	2	2
Total allocation of reinsurance premiums paid	(2,173)	(2,078)
Amounts recoverable for claims and other expenses incurred during the year	2,126	2,051
Amounts relating to recovery in insurance acquisition cash flows	(2)	(2)
Amounts recoverable from reinsurers	2,124	2,049
Total net expense from reinsurance contracts held	(49)	(29)
Total insurance service result	420	332

#### Note B – Income statement notes (continued) B.2 Investment return and net insurance finance income/(expense)

This note provides an analysis of the total investment income and net insurance finance expense recognised in profit or loss during the year. This includes amounts recognised under IFRS 9 and the net insurance finance expense from insurance contracts issued. Insurance finance income and expenses comprise changes in the carrying amounts of groups of insurance and reinsurance contracts arising from the effects of the time value of money, financial risk and changes therein. Net insurance finance expense includes:

- Interest accreted to (re)insurance contracts using current financial assumptions on fulfilment cash flows.
- Interest accreted to (re)insurance contracts using locked-in rate on the CSM.
- Effects of changes in interest rates and other financial assumptions.
- Net foreign exchange income/(expense).
- Effect of changes in non-performance risk of reinsurers.

Rothesay disaggregates changes in the risk adjustment for non-financial risk between insurance service result and insurance finance income or expense. The groups of insurance contracts, including the CSM, that generate cash flows in a foreign currency are treated as monetary items.

Net foreign exchange income/(expense) is not shown in the table below because it is not material.

Interest income on financial investments at FVTPL2,3Unrealised gains/(losses) on financial investments and financial liabilities at FVTPL3,3	023 £m 34 12 82) 61)	2022 £m 1,788 (13,989) (3,100)
Unrealised gains/(losses) on financial investments and financial liabilities at FVTPL <b>3</b> ,	12 82)	(13,989)
• • • • • • • • • • • • • • • • • • • •	82)	
Realised losses on financial investments and financial liabilities at FVTPL	-	(3,100)
	61)	
Investment management expenses		(75)
Total investment return/(loss)5,1	03	(15,376)
Finance (expense)/income from insurance contracts issued		
Interest accreted to insurance contracts using current financial assumptions on	<b>7</b> 0)	(000)
fulfilment cash flows (1,8	-	(880)
Interest accreted to insurance contracts using locked-in rate on the CSM (1	12)	(78)
Effects of changes in interest rates and other financial assumptions (2,	90)	15,147
Total finance (expense)/income from insurance contracts issued(4,3)	80)	14,189
Finance (expense)/income from reinsurance contracts held		
Interest accreted to reinsurance contracts using current financial assumptions on fulfilment cash flows (1	57)	(22)
Interest accreted to reinsurance contracts using locked-in rate on the CSM	5	3
Effects of changes in interest rates and other financial assumptions	43	62
Effect of changes in non-performance risk of reinsurers	—	1
Total finance income from reinsurance contracts held         3	91	44
Total net insurance finance (expense)/income(3,9)	89)	14,233
Represented by:		
Amounts recognised in profit or loss 1,1	14	(1,143)
Amounts recognised in other comprehensive income	—	

#### Note B - Income statement notes (continued)

#### B.2 Investment return and net insurance finance income/(expense) (continued)

Given the approach to interest rate hedging, Rothesay is effectively over-hedged on an IFRS 17 basis. In 2023, long-term interest rates were lower driving gains (unrealised gains plus realised losses) on the financial investments.

#### **B.3** Operating expenses

Operating expenses are presented net of expenses attributed to insurance acquisition cash flows and other directly attributable expenses incurred by Rothesay relating to the fulfilment of the group of insurance contracts in the reporting period. Directly attributable expenses are included in measurement of fulfilment cash flows of the group of insurance contracts and recognised in insurance service expenses as incurred. Costs that are not directly attributable to a portfolio of insurance contracts are recognised in operating expenses as incurred.

The costs of acquiring new business are treated as insurance acquisition cash flows which are amortised in the insurance service expense over time. Where costs are incurred on business that is expected to be written in a subsequent period, an insurance acquisition asset is established. Note that this is different from the approach under IFRS 4 where acquisition expenses were recognised in the period they were incurred. Expenses can be broken down as follows. The 2022 expenses have been restated to be consistent with IFRS 17.

	2023 £m	2022 restated £m
Attributable acquisition costs	161	119
Fulfilment cash flows	64	67
Non-attributable costs	116	43
Expenses	341	229

Non-attributable costs (shown as operating expenses in the statement of comprehensive income) can be broken down between reinsurance fees, property, plant and equipment and right-of-use assets depreciation, and other non-attributable costs. Reinsurance fees can be positive or negative as this amount represents the change in provisions relating to such fees.

	2023 £m	2022 restated £m
Reinsurance fees	(3)	(8)
Property, plant and equipment depreciation	2	2
Lease-right-of-use asset depreciation	4	4
Other non-attributable costs	113	45
Operating expenses	116	43

An insurance acquisition asset was established in 2022 (2023: nil) which was derecognised and included in the measurement of the group of insurance contracts in 2023. The table below shows the movement in the value of that asset.

	2023 £m	2022 restated £m
Opening insurance acquisition asset	40	_
Acquisition cash flows during the year	161	119
Amounts derecognised and included in the measurement of insurance contracts	(201)	(79)
Closing insurance acquisition asset	—	40

#### Note B – Income statement notes (continued) B.4 Finance costs

*Finance costs consist of finance costs and interest payable on financial liabilities and financing charge on leasehold liabilities. Finance costs are accounted for on an accruals basis.* 

	2023 £m	2022 £m
Interest payable on collateral	268	61
Interest payable on collateralised agreements and financing	116	38
Total interest payable on collateral and collateralised agreements	384	99
Interest payable on borrowings from related parties	18	18
Interest payable on third party borrowings	101	76
Financing charge on leasehold liability	2	1
Total borrowing costs	121	95
Net finance costs	505	194

Debt issuance expenses associated with the issue of subordinated loans are recognised over the term of the loan within interest payable.

#### **B.5** Employee information

All persons involved in the Company's operations are employed by wider group undertakings, Rothesay Pensions Management Limited (RPML) and Rothesay Asset Management NA. The charges made by RPML and Rothesay Asset Management NA for the services provided (personnel and other) to the Company are included in the management fees charged by group undertakings. Details of the employees of the Rothesay Limited Group are as follows:

	2023	2022
	No.	No.
Average number of staff employed during the year	428	378
Employees by department at year end		
Management	30	27
New business origination	28	27
Investments	48	57
Technology	130	90
Finance, legal and HR	89	74
Operations and project management	92	79
Risk and Internal Audit	43	42
	460	396

#### Note B - Income statement notes (continued)

#### **B.5** Employee information (continued)

Staff costs for the Rothesay Limited Group during the financial year (including Directors' salaries and other pension costs) are as follows:

	2023	2022
	£m	£m
Wages and salaries	172	112
Social security costs	33	17
Other pension costs	6	4
Total employee benefits expense	211	133

The increase in wages and salaries has been driven by both the increase in headcount as well as the increase in share price increasing the share based payments expense in the year. The key management personnel who have the authority and responsibility for planning, directing and controlling the activities of Rothesay include its Directors. Further details of key management personnel transactions are included in note I.4.

Directors' emoluments in respect of qualifying services to Rothesay were as follows:

	2023	2022
	£m	£m
Directors' remuneration		
Aggregate emoluments	5	4
Company pension contributions to money purchase schemes	—	_
Total Directors' remuneration	5	4
Highest paid Director		
Total amount of emoluments	2	2
Company pension contributions to money purchase schemes	_	—
Total highest paid Director	2	2

In accordance with the Companies Act 2006, Directors' emoluments above represent the proportion of total emoluments paid or payable in respect of qualifying services. This total does not include the value of equity awards in accordance with the provisions of Schedule 5 of SI 2008/410.

During 2023, Directors received no emoluments for non-qualifying services which are required to be disclosed. Four Directors have been granted shares in Rothesay Limited (including the highest paid Director) (2022: three) in respect of long-term incentive schemes. No Directors have exercised options during the year.

#### **B.6** Pension contributions

Rothesay operates a defined contribution pension scheme, sponsored by Rothesay Pensions Management Limited, and contributions to the scheme are charged to the consolidated statement of comprehensive income as they accrue.

The amount charged for the financial year was £6m (2022: £4m). There were no outstanding contributions as at 31 December 2023 (2022: £Nil).

#### Note B - Income statement notes (continued)

#### B.7 Auditors' remuneration

Fees paid and payable to Rothesay's auditors are as follows:

	2023	2022
	£000s	£000s
Remuneration receivable by the Company's auditors for the audit of the consolidated and Company financial statements	2,042	2,457
Remuneration receivable by the Company's auditors for the audit of the financial		
statements of the Company's subsidiaries	128	119
Total audit	2,170	2,576
Required by regulation	272	251
Audit-related assurance services	260	239
Other assurance services	55	51
Non-audit services	—	—
Total fees	2,757	3,117

Fees for the audit of the financial statements during 2022 and 2023 include some non-recurring work in relation to the transition to IFRS 17. Audit-related assurance services include the review of the Group's interim accounts and MCEV statements. Other assurance services provided in 2023 and 2022 relate to work associated with the renewal of the Euro Medium Term Note Programme. These services are in compliance with applicable independence rules and Rothesay considered that the external auditors were best placed to provide these services because of their expertise and their understanding of Rothesay.

#### B.8 Income tax

Income tax assets and liabilities for the current year and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and laws used to compute the amount are those that are enacted or substantively enacted by the financial statement date. Management uses previous experience and the advice of professional firms when assessing tax risks.

The major components of income tax expense/(credit) for the years ended 31 December 2023 and 31 December 2022 are set out below. The impact of the implementation of IFRS 17 is shown as deferred tax on current period losses carried forward arising from restatement of IFRS 17 profit and loss. The other components for 2022 are unchanged.

#### Note B - Income statement notes (continued)

#### **B.8** Income tax (continued)

	2023 £m	2022 restated £m
Current income tax:		
UK corporation tax	157	37
Prior year adjustment	_	1
Total current income tax	157	38
Deferred tax:		
Deferred tax on current period losses carried forward arising from restatement of IFRS 17 Profit & Loss	_	(304)
Origination and reversal of temporary differences	66	(8)
Total deferred tax	66	(312)
Total tax in the consolidated statement of comprehensive income	223	(274)

The tax expense/(credit) in the consolidated statement of comprehensive income for the financial year and the standard rate of corporation tax in the UK of 23.52% (2022: 19%) is reconciled below:

	2023 £m	2022 restated £m
Profit/(loss) on ordinary activities before taxation	913	(1,048)
Tax calculated at UK standard rate of corporation tax of 23.52% (2022: 19%)	215	(199)
Prior year adjustments	—	1
Rate difference due IFRS 17 transitional at 24.85% blended rate	_	(72)
Other adjustments	_	(339)
Disallowable expenditure	_	337
Effect of tax sharing agreement	8	(2)
Total tax reported in the consolidated statement of comprehensive income	223	(274)

The Group has applied the temporary exception issued by the IASB in May 2023 from the accounting requirements for deferred taxes in IAS 12. Accordingly, the Group neither recognises nor discloses information about deferred tax assets and liabilities related to Pillar Two income taxes.

On 20 June 2023, the Government of the United Kingdom, where the Parent Company is incorporated, substantively enacted the Pillar Two income taxes legislation effective from 1 January 2024. Under the legislation, the parent company will be required to pay, in the United Kingdom, top-up tax on profits of its subsidiaries that are taxed at an effective tax rate of less than 15%. The Group does not currently generate profits in jurisdictions at rates of below 15% therefore the Group is not currently expecting a cost to arise as a result of this legislative change. This information is based on the profits and tax expense determined as part of the preparation of the Group's consolidated financial statements.

The Group is continuing to assess the impact of the Pillar Two income taxes legislation on its future financial performance and does not currently expect Pillar Two income taxes legislation to have a material impact on its future financial performance.

#### Note C – Equity C.1 Share capital

At 31 December 2023 and 31 December 2022, share capital comprised:

	2023		2022	
	No.	£m	No.	£m
Authorised share capital (ordinary shares of £1 each)	510,528,697	510	510,528,697	510

All of the shares in issuance are A ordinary shares.

No changes have been made to equity share capital in 2023 or in 2022.

#### C.2 Restricted Tier 1 notes - sterling

The table below provides a summary of Rothesay's sterling-denominated RT1 notes:

				Carrying amount		
Notional amount	Issue date	Callable at par at the option of the Group from	Coupon	2023 £m	2022 £m	
Loan no	tes issued through public o	debt markets				
£350m	12 September 2018	12 September 2028	6.875%	347	347	
£450m	13 October 2021	13 October 2031	5%	446	446	
				793	793	

Rothesay has the option to cancel the principal or coupon payment on all RT1 notes which becomes mandatory cancellable upon breach or non-compliance with RLP's SCR, a breach of the minimum capital requirement (MCR) or where Rothesay has insufficient distributable reserves.

The full principal amount of each note is irrevocably and automatically reduced to zero on a permanent basis if RLP determines at any time that:

- i) eligible Own Fund items are less than or equal to 75% of the SCR;
- ii) eligible Own Fund items are less than or equal to 100% of the MCR; or
- iii) a breach of the SCR has occurred and has not been remedied within three months.

#### Then either:

- i) in the case of the £350m of RT1 notes (issued on 5 September 2018), the full principal amount of each note issued is irrevocably and automatically reduced to zero on a permanent basis; or
- ii) in the case of the £450m of RT1 notes (issued on 13 October 2021) the notes convert into a new class B of nonvoting ordinary shares of RLP.

#### Note C – Equity (continued)

#### C.3 Share premium account and reserves

	Share premium £m	Hedging reserve £m	Profit and loss reserve £m
Restated balances as at 1 January 2023	—	4	2,835
Other comprehensive loss for the year	—	(3)	_
Tier 1 note coupon	—	—	(47)
Tier 1 coupon tax relief	—	—	10
Profit for the financial year	—	—	690
Dividends paid	—	—	(351)
31 December 2023	_	1	3,137

	Share premium £m	Hedging reserve £m	Profit and loss reserve £m
Balances as at 1 January 2022, as previously reported	1,953	1	2,882
Adjustment on initial application of IFRS 17, net of tax	—	—	(1,199)
Restated balances as at 1 January 2022	1,953	1	1,683
Loss for the financial year	—	—	(774)
Tier 1 note coupon	—	—	(34)
Tier 1 coupon tax relief	—	—	7
Capital reorganisation	(1,953)		1,953
Other comprehensive income for the year	—	3	—
Restated balance as at 31 December 2022		4	2,835

We have calculated the IFRS 17 transitional impact, after allowing for a deferred tax asset of  $\pm 0.4$ bn, to be a loss of  $\pm 1.2$ bn. The transitional losses are presented in the statement of changes in equity as a reduction to the profit and loss reserves as at 1 January 2022.

In 2022, in anticipation of the impact of the introduction of IFRS 17 on Rothesay's balance sheet, the Company undertook a capital reorganisation leading to a reduction in share premium of  $\pm$ 1,953m and a corresponding increase in the profit and loss reserve. This increase in the profit and loss reserve was offset by the equity impact of the transition to IFRS 17 as at 1 January 2022.

#### Hedging reserve

A foreign currency exposure arises on the RT1 notes issued in USD and the associated coupon payments (see note D.8). The risk arises from the fluctuation in exchange rates, which would cause volatility in the biannual coupon payments and the principal repayment at the call date.

A cash flow hedge has therefore been put in place to remove the volatility caused by exchange rate movements, using a bespoke fixed-for-fixed cross currency swap. The swap is designated as a hedge of a probable forecasted transaction, being the foreign currency sterling costs of the coupons and principal. As the hedging instrument is a bespoke derivative any ineffectiveness is expected to be immaterial.

Additional disclosures in relation to the cash flow hedges have not been provided as the fair value of the hedges was only £25m as at 31 December 2023 (2022: £48m) which is not material in the context of Rothesay's total derivative position.

#### C.4 Dividends on ordinary shares

The Board approved the payment of an interim dividend on 6 July 2023 (2022: £nil), the size of the payment was £351m (68.83p per share), which was paid on 2 October 2023. The Directors have recommended no final ordinary dividend in respect of the year ended 31 December 2023 (2022: £nil).

### Note D – Financial assets and liabilities *D.1 Financial investments*

Financial investments are designated, at initial recognition, as financial investments at fair value through profit or loss, with the exception of (i) derivative assets and lifetime mortgages which are mandatorily measured at fair value through profit or loss and (ii) receivables, cash and accrued interest, which are carried at amortised cost. Fair value is considered consistent with the risk management of the portfolio.

Financial investments at fair value through profit or loss are both financial investments held for trading and financial investments designated upon initial recognition at fair value. Such investments are carried in the consolidated statement of financial position at fair value with net changes in fair value presented in investment income. Transaction costs, which are incremental costs that are directly attributable to the acquisition of a financial asset, are expensed. Financial investments include collective investment schemes, Government, sub-sovereign and agency obligations, derivative assets, corporate bonds and other corporate debt, certificates of deposit, loans secured on property, mortgages and collateralised agreements and financing.

The fair value of a financial instrument is the amount that would be received on the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, i.e. the exit price. Financial investments are marked to bid prices and financial liabilities are marked to offer prices. Fair value gains or losses are included in investment income.

The best evidence of fair value is a quoted price in an active market. If listed prices or quotations are not available, fair value is determined by reference to prices for similar instruments, quoted prices or recent transactions in less active markets, or internally developed models that primarily use, as inputs, market-based or independently sourced parameters, including but not limited to interest rates, volatilities, equity or debt prices, foreign exchange rates, credit curves and funding rates. The fair value of certain financial investments and financial liabilities require valuation adjustments for counterparty credit quality, funding risk, transfer restrictions, illiquidity, property prices and bid/offer inputs based on market evidence.

Financial instruments such as corporate debt securities, covered bonds, Government, sub-sovereign and agency obligations, certificate of deposits and certain money market instruments are valued by verifying to quoted prices, recent trading activity for identical or similar instruments, broker or dealer quotations or alternative pricing sources with reasonable levels of price transparency. Consideration is given to the nature of the quotations (e.g. indicative or firm) and the relationship of recent market activity to the prices provided from alternative pricing sources. Valuation adjustments are typically made if (i) the cash instrument is subject to regulatory or contractual transfer restrictions; and/or (ii) for other premiums and discounts that a market participant would require to arrive at fair value.

Certain financial instruments, including collateralised agreements and financing, loans secured on property and mortgages, have one or more significant valuation inputs that are not observable. Absent evidence to the contrary, these instruments are initially valued at transaction price, which is considered to be the best initial estimate of fair value. When a pricing model is used, the model is adjusted so that the model value of the cash instrument at inception equals the transaction price. Subsequently, Rothesay uses other methodologies to determine fair value, which vary based on the type of instrument. Valuation inputs and assumptions are changed when corroborated by substantive observable evidence, including values realised on sales.

Rothesay uses derivative contracts for the purposes of efficient portfolio management and to mitigate the risk of adverse market movements. Rothesay's derivative contracts consist primarily of over the counter (OTC) derivatives. Rothesay measures the derivative assets and liabilities on the basis of our net exposure to the relevant risk and the fair value is the price paid to transfer the net long or short position at the balance sheet date. OTC derivatives are generally valued using market transactions and other market evidence, including market-based inputs to models, calibration to market clearing transactions, broker or dealer quotations or other alternative pricing sources with reasonable levels of price transparency. Consideration is given to the nature of the quotations and the relationship of recent market activity to the prices provided from alternative pricing sources.

#### Note D – Financial assets and liabilities (continued) D.1 Financial investments (continued)

Where models are used, the selection of a particular model to value an OTC derivative depends on the contractual terms of, and specific risks inherent in, the instrument, as well as the availability of pricing information in the market. Valuation models require a variety of inputs, including contractual terms, market prices, yield curves, credit curves, measures of volatility, prepayment rates, loss severity rates and correlations of such inputs. For OTC derivatives that trade in liquid markets, model selection does not involve significant management judgement because outputs of models can be calibrated to market clearing levels. In circumstances where Rothesay cannot verify the model value by reference to market transactions, it is possible that a different valuation model could produce a materially different estimate of fair value.

#### Hedge accounting

In 2021, Rothesay designated a certain derivative as a hedging instrument in order to effect cash flow hedges. At the inception of the hedge Rothesay documented the relationship between the hedging instrument and the hedged item. In addition, Rothesay has and will continue to document whether the hedging instrument is highly effective in offsetting changes in fair value or cash flows of the hedged item. Note C.3 provides further details.

Where a cash flow hedging relationship exists, the effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under the heading of hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss, and is included in net investment income.

Amounts previously recognised in other comprehensive income and accumulated in equity will be reclassified to profit and loss in the accounting period when the hedged item affects profit or loss, in the same line as the hedged item. Hedge accounting will be discontinued when Rothesay cancels the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity at that time is recycled to profit or loss over the period the hedged item impacts profit or loss.

#### Derecognition

A financial investment (or, where applicable, a part of a financial investment or part of a group of similar financial investments) is primarily derecognised (i.e. removed from Rothesay's statement of financial position) when (i) the rights to receive cash flows from the investment have expired; or (ii) Rothesay has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) Rothesay has transferred substantially all the risks and rewards of the asset; or (b) Rothesay has transferred control of the investment.

When Rothesay has transferred its rights to receive cash flows from an investment or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred all of the risks and rewards of the investment nor transferred control of the investment, Rothesay continues to recognise the transferred investment to the extent of Rothesay's continuing involvement. In that case, Rothesay also recognises an associated liability. The transferred investment and the associated liability are measured on a basis that reflects the rights and obligations that Rothesay has retained. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that Rothesay could be required to repay.

#### Collateralised agreements and financing

Collateralised agreements (securities purchased under agreements to re-sell and deposits placed as collateral for stock borrowed) and collateralised financing (securities sold under agreements to repurchase and deposits received as collateral for stock loans) are treated as collateralised financing transactions and are carried at fair value through profit and loss under the fair value option, as the securities are managed on a fair value basis. The collateral can be in the form of cash or securities.

#### Note D – Financial assets and liabilities (continued) D.1 Financial investments (continued)

Cash collateral is recognised/derecognised when received/paid. Collateral posted by Rothesay in the form of securities is not derecognised whilst collateral received in the form of securities is not recognised on the consolidated statement of financial position. If collateral received is subsequently sold, the obligation to return the collateral and the cash received are recognised in the consolidated statement of financial position.

#### Impairment of financial assets

In applying the IFRS 9 impairment requirements, Rothesay follows the general approach. Under the general approach, Rothesay determines and recognises the amount of expected credit losses (ECL) depending on the extent of credit deterioration since initial recognition of a financial asset. If there is no significant deterioration in credit risk since initial recognition of a financial asset Rothesay determines the 12-month expected credit losses; if there has been a significant increase in credit risk since initial recognition of a financial asset Rothesay determines and recognises the lifetime expected credit losses.

Rothesay's financial assets that are subject to impairment include receivables, cash and cash equivalents, and accrued interest. Considering these assets are due within one year, highly liquid with low credit risk, Rothesay assesses the amortised cost balances to approximate to their fair value and recoverable amounts. Due to the short-term nature and low credit risk of these assets, Rothesay assesses no deterioration in credit quality and measures the ECL at 12-month ECL. 12-month ECL results from default events that are possible within the 12 months after the reporting date. Rothesay measures the ECL using a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls.

Rothesay considers evidence of impairment for these assets at both individual asset and collective levels. All individually significant assets are individually assessed for impairment. Rothesay assumes that credit risk of a financial asset has not increased significantly since initial recognition if the financial asset has low credit risk at the end of the reporting date.

Rothesay monitors all financial assets that are subject to the impairment requirements to assess whether there has been a significant increase in credit risk since initial recognition. If there has been a significant increase in credit risk, Rothesay will measure the loss allowance based on lifetime rather than 12-month ECL. When assessing whether credit risk for a financial instrument has increased significantly since initial recognition, Rothesay considers reasonable, supportable and forward-looking information. This evaluation encompasses both qualitative and quantitative data, leveraging from Rothesay's expert credit assessments. The quantitative information is a primary indicator of significant increase in credit risk where Rothesay compares the lifetime probability of default as at the end of the reporting date against the lifetime risk of default on initial recognition of the exposure.

*If there is evidence that there is no longer a significant increase in credit risk relative to initial recognition, then the loss allowance on an instrument returns to being measured as 12-month ECL.* 

#### Note D - Financial assets and liabilities (continued)

D.1 Financial investments (continued)

Rothesay's financial assets and liabilities are grouped into the following categories:

Group	2023 £m	2022 £m
Financial investments designated at FVTPL	59,139	48,032
Financial investments mandatorily measured at FVTPL	39,829	42,896
Accrued interest at amortised cost	677	558
Receivables at amortised cost	2,106	2,229
Cash and cash equivalents at amortised cost	233	243
Total financial assets	101,984	93,958
Financial liabilities designated at FVTPL	2,969	3,938
Financial liabilities mandatorily measured at FVTPL	32,993	37,799
Payables at amortised cost	5,271	5,411
Borrowings at amortised cost	2,248	1,764
Total financial liabilities	43,481	48,912

Company	2023 £m	2022 £m
Financial investments designated at FVTPL	58,957	47,824
Financial investments mandatorily measured at FVTPL	39,829	42,896
Accrued interest at amortised cost	676	558
Receivables at amortised cost	2,330	2,472
Cash and cash equivalents at amortised cost	183	195
Total financial assets	101,975	93,945
Financial liabilities designated at FVTPL	2,969	3,938
Financial liabilities mandatorily measured at FVTPL	32,993	37,799
Payables at amortised cost	5,275	5,749
Borrowings at amortised cost	2,248	1,764
Total financial liabilities	43,485	49,250

#### Determination of fair value and fair value hierarchy

Rothesay uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: inputs are unadjusted quoted prices in active markets to which Rothesay had access at the measurement date for identical unrestricted assets and liabilities;
- Level 2: inputs to valuation techniques are observable either directly or indirectly; and
- Level 3: one or more inputs to valuation techniques are significant and unobservable.

The fair value of certain debt securities classified as Level 3 instruments is determined using inputs that are not based on observable market data. One of the most significant inputs is liquidity premiums. The valuation model discounts future cash flows using interest rate swap curves in addition to a spread to reflect the associated credit risk and liquidity premiums.

#### Note D – Financial assets and liabilities (continued) D.1 Financial investments (continued)

When assessing the fair value of our Level 3 financial investments, we consider and allow for the extent to which the investments may be vulnerable to climate change, either because of vulnerability to physical climate risk or the risk of being stranded assets in the drive to net zero carbon emissions. The valuation of Level 1 and Level 2 financial investments is also assumed to allow for climate change exposure.

The liquidity premium and credit spread were updated on loans that could be impacted by the government's Leasehold and Freehold Reform Bill, and the associated consultation on potential restrictions to the level of ground rents. The valuation adjustments reflect Rothesay's assessment of the increased uncertainty resulting from the consultation and are based upon scenario analysis considering a range of potential outcomes informed by the consultation process, discussions with government, legal experts and market participants. The value of these loans is £1.6bn (2022: £1.9bn).

The following tables show an analysis of financial investments recorded at fair value by level of the fair value hierarchy for 2023 and 2022 (please refer to note D.7 for financial liabilities):

31 December 2023 Group	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Collective investment schemes	4,238	_	157	4,395
Government sub-sovereign and agency obligations	12,328	7,555	—	19,883
Corporate bonds and other corporate debt	—	27,394	817	28,211
Collateralised agreements and financing	—	63	_	63
Loans secured on property	—	103	6,344	6,447
Certificates of deposit	—	140	_	140
Financial investments designated at FVTPL	16,566	35,255	7,318	59,139
Derivative assets (see note D.2)	_	31,723	1,894	33,617
Lifetime mortgages	—	_	6,212	6,212
Financial investments mandatorily measured at FVTPL	_	31,723	8,106	39,829
Total financial investments at FVTPL	16,566	66,978	15,424	98,968
Assets held for sale		_	127	127
Total assets measured at fair value	16,566	66,978	15,551	99,095

31 December 2022 Group	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Collective investment schemes	4,585	—	—	4,585
Government sub sovereign and agency obligations	5,139	6,919	_	12,058
Corporate bonds and other corporate debt	—	24,116	756	24,872
Collateralised agreements and financing	_	430	_	430
Loans secured on property	_	111	5,846	5,957
Certificate of deposits	_	130	_	130
Financial investments designated at FVTPL	9,724	31,706	6,602	48,032
Derivative assets (see note D.2 )	_	35,993	1,817	37,810
Lifetime mortgages	_	_	5,086	5,086
Financial investments mandatorily measured at FVTPL	_	35,993	6,903	42,896
Total financial investments at FVTPL	9,724	67,699	13,505	90,928
Derivative assets (see note D.2 ) Lifetime mortgages Financial investments mandatorily measured at FVTPL		35,993 — 35,993	1,817 5,086 6,903	3

#### Note D - Financial assets and liabilities (continued)

D.1 Financial investments (continued)

31 December 2023 Company	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Collective investment schemes	4,056	_	157	4,213
Government sub sovereign and agency obligations	12,328	7,555	_	19,883
Corporate bonds and other corporate debt	—	27,394	817	28,211
Collateralised agreements and financing	—	63	_	63
Loans secured on property	_	103	6,344	6,447
Certificates of deposit	—	140	_	140
Financial investments designated at FVTPL	16,384	35,255	7,318	58,957
Derivative assets (see note D.2)	—	31,723	1,894	33,617
Lifetime mortgages	—	_	6,212	6,212
Financial investments mandatorily measured at FVTPL	_	31,723	8,106	39,829
Total financial investments at FVTPL	16,384	66,978	15,424	98,786
Assets held for sale	_	_	127	127
Total assets measured at fair value	16,384	66,978	15,551	98,913

31 December 2022 Company	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Collective investment schemes	4,377	_	—	4,377
Government sub sovereign and agency obligations	5,139	6,919	—	12,058
Corporate bonds and other corporate debt	—	24,116	756	24,872
Collateralised agreements and financing	—	430	—	430
Loans secured on property	—	111	5,846	5,957
Certificates of deposit	—	130	—	130
Financial investments designated at FVTPL	9,516	31,706	6,602	47,824
Derivative assets (see note D.2)	—	35,993	1,817	37,810
Lifetime mortgages	—	—	5,086	5,086
Financial investments mandatorily measured at FVTPL	_	35,993	6,903	42,896
Total financial investments at fair value	9,516	67,699	13,505	90,720

Rothesay discloses offsetting derivative asset and derivative liability contracts separately in line with IAS 32 requirements and the value of both has decreased significantly during they year due to changes in economic conditions. However, the movement in the value of derivative assets is offset by the movement in the value of derivative liabilities such that on a net basis the value of derivatives increased by £613m in 2023 (2022: fell by £70m).

Collective investment schemes represent money market funds with same-day liquidity. Rothesay utilises these funds as an additional form of financial investment to back insurance contract liabilities. In 2023 there were other investments in funds which are classified within collective investment schemes which are classified as level 3 assets.

Approximately 16% (2022: 15%) of the total financial investments recorded at fair value are valued based on estimates using unobservable inputs and recorded as Level 3 investments.

#### Note D – Financial assets and liabilities (continued)

#### D.1 Financial investments (continued)

The following table shows a reconciliation of the opening and closing recorded amounts in relation to the Level 3 financial instruments recorded at fair value (excluding lifetime mortgages which are discussed in the lifetime mortgages in the subsequent section below):

	Financ		easured at fa rring basis	ir value	Others		Financial liabilities measured at fain value on a recurring basis		
Group	Corporate bonds & other corporate debt £m	Loans secured on property £m	Derivative assets £m	Collective investment schemes £m	Assets held for sale £m	Total £m	Collateralised agreements and financing £m	Derivative liabilities £m	Total £m
As at 1 January 2023	756	5,846	1,817	_	—	8,419	(113)	(1,882)	(1,995)
Total gains in the statement of comprehensive income:									
Unrealised (losses)/gains	(8)	(225)	77	—	—	(156)	(6)	(94)	(100)
Transfer into Level 3	38	_	_	_	—	38	_	(2)	(2)
Net purchases/addition	31	723	_	157	127	1,038	_	(7)	(7)
As at 31 December 2023	817	6,344	1,894	157	127	9,339	(119)	(1,985)	(2,104)
As at 1 January 2022	1,092	7,304	3,721	—	—	12,117	(213)	(4,035)	(4,248)
Total gains in the statement of comprehensive income:									
Unrealised losses	(139)	(2,291)	(1,909)	_	_	(4,339)	100	2,153	2,253
Realised gains	7	6	_	_	_	13	_	_	_
Transfer into Level 3	36	_	_	_	_	36	_	_	_
Net purchases/additions/ (sales)	(240)	827	5	_	_	592	_	_	
As at 31 December 2022	756	5,846	1,817	_	_	8,419	(113)	(1,882)	(1,995)

Please see note D.7 for further details of Level 3 financial liabilities. Please refer to note D.6 for the details of assets held for sale.

Rothesay's policy is to determine the relevant categorisation of financial assets and liabilities at least annually and, where availability of inputs has changed, transfers will be made between levels. £38m of corporate debt was transferred from Level 2 to Level 3 during the year (2022: £36m). No corporate debt was transferred from Level 3 to Level 2 in 2023 (2022: £nil).

The unrealised losses on Level 3 financial investments were mainly driven by the widening of spreads on loans secured on property and the reduction in inflation swap rates, partially offset by the decrease in the interest rates. The gain observed in Level 3 derivative assets offsets with the loss from the Level 3 derivative liabilities.

#### Lifetime mortgages

Lifetime mortgages allow the borrowers to take equity from their homes either as a lump sum or in smaller, regular amounts. The total amount, capital plus interest, is repaid when the borrower dies or moves into long-term care. All lifetime mortgage loans provide a 'no negative equity guarantee' (NNEG), which means that the mortgage repayment amounts (loan principal plus interest on redemption) are subject to a maximum of the sale proceeds of the property on which the loan is secured.

Lifetime mortgages are valued using a discounted cash flow model by projecting future net cash flows on a closed form basis allowing for demographic assumptions, consistent with those used for insurance contracts adjusted for transfer to long-term care, prepayment rates, future expenses and potential cost of providing the NNEG. Cash flows are then discounted at a risk-free rate plus liquidity premium inferred from market-observed levels.

#### Note D – Financial assets and liabilities (continued) D.1 Financial investments (continued)

The NNEG can be thought of as a series of options written by Rothesay which allow the lifetime mortgage holders to extinguish their loan by selling their property back to Rothesay at the current market value and at the point at which the mortgage must be redeemed (typically on death or transfer to long-term care), even when property values are lower than the outstanding loan balance.

Underlying house prices have been updated in line with the latest available data. Sensitivities to interest rates and house prices are shown later in this note as these are the most material assumptions given the way in which the potential cost of the no negative equity guarantee is derived.

Given the various assumptions used in valuing the lifetime mortgages, the instruments are recorded as Level 3 assets. The table below provides an analysis of the movement in the value of lifetime mortgages. New business includes both the acquisition of back books of lifetime mortgages and new origination through Rothesay's strategic partners. The impact of the change in economic assumptions for 2023 is dominated by the decrease in interest rates and changes in property prices (2022: increase in interest rates and changes in property prices).

	2023 £m	2022 £m
Carrying amount at 1 January	5,086	5,329
Increase in respect of new business	745	1,675
Redemptions/repayments	(288)	(310)
Accrued interest for the financial year	305	249
Change in economic assumptions	369	(1,859)
Change in demographic assumptions	(5)	2
Closing balance at end of the year	6,212	5,086

The table below provides a summary of the cash flows arising from the lifetime mortgage portfolio based on the above assumptions:

	2023 £m	2022 £m
Less than one year	469	414
One to five years	1,336	1,210
Over five years	4,407	3,462
Total	6,212	5,086

#### **Collateralised agreements**

Assets are transferred under repurchase and securities lending agreements with other financial institutions. The nature and carrying amounts of the assets (all carried at fair value) subject to repurchase and securities lending agreements, as well as their related liabilities, are as follows:

Group	20	2022		
	Asset	<b>Related liability</b>	Asset	<b>Related liability</b>
	£m	£m	£m	£m
Government and agency obligations	3,215	2,969	3,881	3,628
Total collateralised agreements	3,215	2,969	3,881	3,628

#### Note D – Financial assets and liabilities (continued) D.1 Financial investments (continued)

The asset collateral continues to be recognised in full and the related liability reflecting Rothesay's obligations to repurchase the transferred assets at a future date is recognised in other liabilities. Rothesay remains exposed to interest rate risk and credit risk on these pledged instruments. The counterparties' recourse is not limited to the transferred assets.

The net exposure to certain OTC derivatives is collateralised through cash. As at 31 December 2023, the total cash collateral received was £4,940m (2022: £5,234m). Other OTC contracts are collateralised with fixed income securities which are not recognised on the balance sheet of Rothesay.

#### Sensitivity of Level 3 financial investments measured at fair value to changes in key assumptions

The following table shows the impact on the fair value (FV) of Level 3 instruments of using reasonably possible alternative assumptions by class of instrument. Changes are made in isolation so, for example, no change is made to property price inflation in the property price sensitivities. Since part of any spread movement is likely to be included in the derivation of the valuation rate of interest, changes in fair value of assets also impact liabilities. The following table also shows the potential impact on profit before tax (PBT) and equity of the same alternative assumptions, assuming that all other pricing inputs remain constant. For corporate bonds and other corporate debt, a 25bp sensitivity is applied to secured debt and a 50bp sensitivity is applied to unsecured corporate bonds. The range of reasonably possible alternative inputs has been reviewed for indication of changes based on market measures such as the quoted bid-offer spreads in liquid bond markets relevant to the investment portfolio and it was deemed to remain appropriate at the reporting date.

The change of assumption was updated for loans potentially impacted by the Leasehold and Freehold Reform Bill by increasing the sensitivity of assumption from +/-25bps to +/- 50bps to reflect some of the increased uncertainty of potential reform and captures a wider range of potential outcomes.

#### Note D – Financial assets and liabilities (continued)

D.1 Financial investments (continued)

Group and Company			2023			
				(Decrease)/ Increase in	(Decrease)/ Increase in	(Decrease)/ Increase in
Impact on financial assets & liabilities, PBT and equity	Main assumptions	Changes in assumptions	Current FV £m	FV £m	PBT	equity £m
Financial assets	Main assumptions	assumptions	2111	211	2111	2.111
Corporate bonds and other	Liquidity premium	+25bps/+50bps	817	(15)	(1)	(1)
corporate debt		-25bps/-50bps	817	16	1	1
Collective investment scheme	Fund price	+10%	157	16	16	12
		-10%	157	(16)	(16)	(12)
Loans secured on property	Liquidity premium	+25bps/+50bps	6,344	(227)	_	_
		-25bps/-50bps	6,344	258	_	_
Loans secured on property	Property prices	+10%	6,344	13	15	11
		-10%	6,344	(24)	(30)	(23)
Lifetime mortgages	Liquidity premium	+25bps	6,212	(164)	—	_
		-25bps	6,212	171	—	_
Lifetime mortgages	House prices	+10%	6,212	71	54	41
		-10%	6,212	(95)	(74)	(57)
Derivative assets	LPI bid-mid spread	+15bps	1,894	7	7	6
		-15bps	1,894	(7)	(7)	(6)
Assets held for sale	Fund price	+10%	127	13	13	10
		-10%	127	-13	-13	-10
Financial liabilities						
Derivative liabilities	LPI bid-mid spread	+15bps	1,985	86	86	66
		-15bps	1,985	(86)	(86)	(66)
Collateralised financing agreements	Liquidity premium	+25bps	119	6	6	4
agreentents		-25bps	119	(6)	(6)	(4)

#### Note D – Financial assets and liabilities (continued) D.1 Financial investments (continued)

### Sensitivity of Level 3 financial investments measured at fair value to changes in key assumptions (continued)

Note that the tables of comparatives below have been restated to show the impact on profit before tax and equity under IFRS 17.

Group and Company			2022			
Impact on financial assets & liabilities , PBT and equity	Main assumptions	Changes in assumptions	Current FV £m	(Decrease)/ Increase in FV £m	Restated (Decrease)/ Increase in PBT £m	Restated (Decrease)/ Increase in equity £m
Corporate bonds and other corporate debt	Liquidity premium	+25bps	756	(10)	(1)	(1)
corporate bonds and other corporate debt	Elquidity premium	-25bps	756	10	(1)	1
Loans secured on property	Liquidity premium	+25bps	5,846	(176)	—	—
		-25bps	5,846	188	—	_
Loans secured on property	Property prices	+10%	5,846	14	3	2
		-10%	5,846	(18)	(11)	(9)
Lifetime mortgages	Liquidity premium	+25bps	5,086	(126)	—	—
		-25bps	5,086	131	—	—
Lifetime mortgages	House prices	+10%	5,086	48	37	30
		-10%	5,086	(65)	(51)	(41)
Derivative assets	LPI bid-mid spread	+15bps	1,817	7	7	5
		-15bps	1,817	(7)	(7)	(5)
Financial liabilities						
Derivative liabilities	LPI bid-mid spread	+15bps	1,882	88	88	72
		-15bps	1,882	(88)	(88)	(72)
Collateralised financing agreements	Liquidity premium	+25bps	113	6	6	5
		-25bps	113	(6)	(6)	(5)

#### Note D – Financial assets and liabilities (continued)

#### **D.2** Derivatives

Rothesay uses derivative financial instruments as part of its risk management strategy and to hedge its solvency position. Objectives include managing exposure to market, foreign currency, inflation and interest rate risks on assets and liabilities (see also note F.2.2). The large movement in the fair value of assets and liabilities has been driven by the change in economic conditions over the year. The total net fair value of Rothesay's derivative assets and liabilities has moved from an asset of £11m as at 31 December 2022 to an asset of £624m as at 31 December 2023.

The following table shows the fair value of derivative financial instruments, recorded as assets or liabilities.

	2023	+	2022	
	Assets	Liabilities	Assets	Liabilities
Group and Company	£m	£m	£m	£m
Derivatives held for risk management				
Interest rate swap	25,920	(26,094)	26,488	(27,046)
Inflation swap	4,326	(3,911)	4,276	(3,991)
Currency swap	3,215	(2,849)	5,133	(4,746)
Credit derivative	40	(105)	1,899	(1,831)
Forwards	116	(34)	14	(185)
Total	33,617	(32,993)	37,810	(37,799)

Derivatives are used solely for efficient portfolio and risk management purposes, allowing market risks to be hedged in line with our risk appetite. Under IFRS certain restrictions apply in relation to the offset of assets and liabilities. Derivatives where the fair value is positive are recognised as an asset, and where the fair value is negative they are recognised as a liability.

Rothesay's exposure under derivative contracts is closely monitored as part of the management of Rothesay's market risk (see also note F.2.2).

#### D.3 Accrued interest and prepayments

Group	2023 £m	2022 £m
Accrued interest	677	558
Prepaid expenses	193	248
Total accrued interest and prepayments	870	806

Company	2023 £m	2022 £m
Accrued interest	676	558
Prepaid expenses	193	248
Total accrued interest and prepayments	869	806

# Note D – Financial assets and liabilities (continued) *D.4 Receivables*

*Receivables are recognised initially at fair value of the amount recoverable. Receivables are subsequently stated at amortised cost.* 

Group	2023 £m	2022 restated £m
Deposits pledged as collateral to third parties	1,619	2,060
Amounts due from Group undertakings	95	81
Tax receivable	—	41
Other receivables	392	47
Total receivables	2,106	2,229

Company	2023 £m	2022 restated £m
Deposits pledged as collateral to third parties	1,619	2,060
Amounts due from Group undertakings	98	81
Tax receivable	_	41
Other receivables	613	290
Total receivables	2,330	2,472

Other receivables includes trade date adjustments.

Receivables of £2,106m (2022: £2,229m) are due within one year for the Group and £2,330m (2022: £2,472m) for the Company. The fair value of receivables is £2,106m (2022: £2,229m) for the Group and £2,330m (2022: £2,472m) for the Company. At 31 December 2023 and 31 December 2022 Rothesay conducted an impairment review of the receivables and found no impairment necessary.

The net exposure to certain OTC derivatives is collateralised through cash posted, as per the terms of the OTC contracts. At 31 December 2023, the total cash collateral posted was £1,619m (2022: £2,060m). Further details of the full extent of collateral usage can be found in the credit risk disclosure in note F.2.1.

# Note D – Financial assets and liabilities (continued) *D.5 Cash and cash equivalents*

*Cash and cash equivalents comprise cash balances and short-term deposits with an original maturity term of three months or less at the date of placement held for the purpose of meeting short-term cash commitments.* 

The cash at bank and in hand of Rothesay at the year end is as follows:

Group	2023	2022
	£m	£m
Cash at bank and in hand	233	243
Total cash and cash equivalents	233	243

Company	2023	2022
	£m	£m
Cash at bank and in hand	183	195
Total cash and cash equivalents	183	195

# D.6 Assets held for sale

Non-current assets are classified as held for sale if it is highly probable that their carrying amount will be recovered principally through a sale transaction rather than through continuing use. They are measured at the lower of their carrying amount and fair value less costs to sell, except for financial assets and investment property that are carried at fair value, which are specifically exempt from this requirement. Impairment losses on initial classification and subsequent gains and losses on remeasurement are recognised in profit or loss. Once classified as held for sale, investment properties are not depreciated and other financial investments and finance lease receivables are not amortised.

The assets held for sale of Rothesay at the year end is as follows:

Group and Company	2023	2022
	£m	£m
Investment properties	48	—
Finance lease receivables	79	—
Total assets held for sale	127	_

Investment properties include residential properties and a hotel under short-term lease. Finance lease receivables include long-term leases of commercial ground rent properties. Rothesay committed to a plan to sell these assets. Efforts to sell these assets have started and the sale is expected within the next 12 months.

The fair value measurement of assets held for sale has been categorised as Level 3 as one or most inputs is significant and unobservable. As at 31 December 2023, the fair value of these assets were based on the most recent transaction prices or the most recent valuation statement after allowing for appropriate valuation haircuts.

# Note D – Financial assets and liabilities (continued) D.7 Payables and financial investment liabilities

*Financial investment liabilities are recognised at fair value. Payables are recognised initially at fair value of the amount payable, and subsequently stated at amortised cost.* 

Group	2023 £m	Restated 2022 £m
Derivative financial instruments	32,993	37,799
Government, sub-sovereign and agency obligations	—	310
Collateralised agreements and financing	2,969	3,628
Total financial investment liabilities	35,962	41,737
Deposits received as collateral from third parties	4,940	5,234
Amounts due to Group undertakings	171	108
Current tax payable	105	—
Other payables	55	69
Total payables	5,271	5,411
Total payables and financial investment liabilities	41,233	47,148

Company	2023 £m	Restated 2022 £m
Derivative financial instruments	32,993	37,799
Collateralised financing agreements	2,969	3,628
Government, sub sovereign and agency obligations	—	310
Total financial liabilities	35,962	41,737
Deposits received as collateral from third parties	4,940	5,234
Amounts due to group undertakings	171	445
Current tax payable	105	—
Other payables	59	70
Total payables	5,275	5,749
Total payables and financial liabilities	41,237	47,486

Other payables include reinsurance fees and trade date adjustments.

Financial investment liabilities are recorded at fair value, of which, £2,104m are valued using Level 3 techniques (2022: £1,995m). The Level 3 financial liabilities are predominantly LPI linked derivatives. The remainder of the financial liabilities are valued using Level 1 and Level 2 techniques.

The impact on the fair value of Level 3 financial liabilities of using reasonably possible alternative assumptions is included in note D.1.

Payables and financial liabilities of the Group £11,007m and Company £11,011m (2022: £16,670m Group and £17,008m Company) are all due within one year. Please note, that for financial liabilities the balance is calculated using undiscounted expected contractual cash flows consistent with note F.2.3.

#### Note D – Financial assets and liabilities (continued) D.7 Payables and financial investment liabilities (continued)

The net exposures to certain OTC derivatives are collateralised through cash. As at 31 December 2023, the total cash collateral received was £4,940m (2022: £5,234m). Other OTC contracts are collateralised with fixed income securities which are not recognised on the consolidated statement of financial position for Rothesay.

### D.8 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method. Transaction costs are amortised over the period of the borrowings.

Rothesay's borrowings are as follows:

Group and Company	2023 £m	2022 £m
Subordinated loans from related parties	299	299
Subordinated loan notes	1,636	1,135
US\$400m contingent convertible RT1 notes	313	330
Total borrowed	2,248	1,764

On 16 May 2023, Rothesay Life Plc (RLP) issued £500m of Tier 2 notes. The notes mature on 16 May 2033 and can be called at par at any time from 16 November 2032. A fixed coupon of 7.734% is payable annually in arrears.

The carrying amounts, fair values and features of Rothesay's borrowings are summarised in the table below:

				Carrying an	Carrying amount		Fair va	alue
Notional	- I.		Callable at par at the	~	2023	2022	2023	2022
amount	Issue date	Redemption date	option of the Group from	Coupon	£m	£m	£m	£m
Subordir	nated loans from rela	ated parties						
£300m	19 September 2017	19 September 2028	19 September 2023 and annually thereafter	6.05%	299	299	297	294
Subordir	ated loans							
£250m	30 October 2015	30 October 2025	No call option	8.00%	250	250	258	258
£500m	12 July 2019	12 July 2026	No call option	3.38%	492	490	472	450
£400m	17 September 2019	17 September 2029	17 September 2024	5.50%	396	395	396	390
\$400m	27 October 2021	Perpetual	13 April 2027	4.88%	313	330	252	255
£500m	16 May 2023	16 May 2033	16 November 2032	7.73%	498	_	535	_

For the year ended 31 December 2023, an interest expense of £119m (2022: £97m) was recognised in the consolidated statement of comprehensive income in respect of these borrowings.

# Note D – Financial assets and liabilities (continued) D.8 Borrowings (continued)

# Reconciliation of borrowings

The table below provides a reconciliation between opening and closing balances in the consolidated statement of financial position for liabilities arising from financing activity:

Group and Company	1 January 2023 £m	Cash flows £m	Non-cash flows £m	31 December 2023 £m
Subordinated loans from related parties	299	_	_	299
Subordinated loan notes	1,135	498	3	1,636
US\$400m contingent convertible RT1 notes	330	_	(17)	313
Total borrowings	1,764	498	(14)	2,248

	1 January 2022 £m	Cash flows £m	Non-cash flows £m	31 December 2022 £m
Subordinated loans from related parties	299	_	_	299
Subordinated loan notes	1,131	_	4	1,135
US\$400m contingent convertible RT1 notes	295	—	35	330
Total borrowings	1,725	_	39	1,764

# D.9 Accruals

Group and Company	2023	2022
	£m	£m
Accrued interest	114	59
Accrued expenses	42	36
Total accruals	156	95

#### Note E - Insurance contracts and reinsurance

*Insurance contract liabilities and reinsurance assets and liabilities are determined in line with IFRS 17 using methods and assumptions recommended by the Actuarial function of RLP and approved by the Board.* 

### Segmental analysis and level of aggregation

All of Rothesay's business risks and returns are within one business segment (i.e. long-term insurance business). Rothesay's insurance operations are within the United Kingdom.

Under IFRS 17, insurance contracts are aggregated into groups of contracts for measurement and presentation purposes. Rothesay has identified a single portfolio of annuity contracts and manages all of its annuity business together regardless of whether contracts are insurance or reinsurance issued as they are all subject to similar risks and are managed together. The portfolio of annuity contracts are disaggregated into groups of contracts that are issued within a calendar year (annual cohorts) and are:

- a) Contracts that are onerous at initial recognition;
- b) Contracts that have no significant possibility of becoming onerous subsequently; and
- c) Remaining contracts in the portfolio.

Rothesay determines the appropriate level at which reasonable and supportable information is available to assess whether these contracts are onerous at initial recognition and whether non-onerous contracts have a significant possibility of becoming onerous. The profitability of the annuity contracts is assessed and determined based on expert judgement, which compares the premium applicable to a group of contracts with the estimated fulfilment cash flows and allocated insurance acquisition cash flows at initial recognition (accounting policies are described below). Whether a group of insurance contracts has no significant possibility of becoming onerous subsequently is based on expert judgement using Rothesay's Solvency II capital requirements, which include quantitative assessment of whether the contract premium is sufficient to exceed the sum of the contract's day one fulfilment cash flows and the SCR required to cover the material risks of the contract to the level required under Rothesay's Capital Management Policy. Based on the quantitative assessment, the majority of trades would not remain profitable under a wide range of scenarios, in line with Rothesay's expectations.

Based on the information available, we have categorised all our insurance contracts at initial recognition as "remaining contracts in the portfolio". Rothesay currently does not have any onerous contracts or "contracts that have no significant possibility of becoming onerous subsequently", which are contracts that will remain non-onerous in almost all reasonable future financial and non-financial conditions.

*The aggregation of portfolios of reinsurance contracts held is assessed separately from insurance contracts issued. We apply a similar categorisation approach to reinsurance contracts, which results in the following group categories: a) Contracts with a net gain at initial recognition;* 

- b) Contracts that have no significant possibility of a net gain arising subsequently; and
- c) Remaining contracts in the portfolio.
- c) Remaining contracts in the portfolio.

*The aggregation assessment of reinsurance contracts held is performed on an individual contract level in a similar manner to the approach for insurance contracts.* 

#### Fulfilment cash flows within contract boundary

The fulfilment cash flows are the current estimates of the future cash flows within the contract boundary of a group of contracts that Rothesay expects to collect as premiums and pay out as claims, benefits and directly attributable expenses, adjusted to reflect the timing and the uncertainty of those amounts. The fulfilment cash flows are made up of the present value of the best estimate liabilities and the risk adjustment for non-financial risk (discussed further in the initial measurement section).

*The estimates of future cash flows:* 

- a) are based on a probability-weighted mean of the full range of possible outcomes;
- b) are determined to be consistent with observable market prices for market variables; and
- *c) reflect conditions existing at the measurement date.*

# Note E - Insurance contracts and reinsurance (continued)

# Fulfilment cash flows within contract boundary (continued)

We only include cash flows that are within the contract boundary in measuring groups of insurance contracts. Cash flows are within the boundary of an insurance contract if they arise from the rights and obligations that exist during the period in which the policyholder is obligated to pay premiums or Rothesay has a substantive obligation to provide the policyholder with insurance contract services. A substantive obligation to provide services ends when:

- Rothesay has the practical ability to reassess the risks of the particular policyholder and can set a price or level of benefits that fully reflects those reassessed risks; or
- Rothesay has the practical ability to reassess the risks of the portfolio that contains the contract and can set a price or level of benefits that fully reflects the risks of that portfolio, and the pricing of the premiums up to the reassessment date does not take into account risks that relate to periods after the reassessment date.

In practice, Rothesay's obligation to provide services generally ends with the death of the last insured life.

The reassessment of risks considers only risks transferred from policyholders to Rothesay, which may include both insurance and financial risks, but exclude lapse and expense risks.

For groups of reinsurance contracts held, cash flows are within the contract boundary if they arise from substantive rights and obligations of Rothesay that exist during the reporting period in which Rothesay is compelled to pay amounts to the reinsurer or in which Rothesay has a substantive right to receive insurance contract services from the reinsurer. A substantive right to receive services from the reinsurer ends at the later of:

- When the reinsurer can reassess the services and reprice and set a new premium or change the level of benefits which fully reflect the reassessed risk, thereby ending the substantive right of the holder of the reinsurance to receive the service; and
- The insurer is no longer compelled to pay a premium, thereby ending the substantive obligation.

# Insurance acquisition cash flows

Cash flows which have been identified as insurance acquisition cash flows are allocated to groups of insurance contracts using a systematic and rational method and considering all reasonable and supportable information that is available without undue cost or effort. Insurance acquisition cash flows arising before the recognition of the related group of contracts can be recognised as an asset. The asset is derecognised when the insurance acquisition cash flows are included in the measurement of the group of contracts. At each reporting date, if facts and circumstances indicate that an asset for insurance acquisition cash flows may be impaired, Rothesay recognises an impairment loss in profit or loss.

# Initial recognition

Groups of insurance contracts issued are initially recognised from the earliest of the following:

- The beginning of the coverage period;
- The date when the first payment from the policyholder is due or actually received, if there is no due date; or
- When the Group determines that a group of contracts becomes onerous.

Insurance contracts acquired in a portfolio transfer are accounted for as if they were entered into at the date of transfer. Note that insurance contract liabilities include reinsurance inwards, i.e. where Rothesay has reinsured a third party insurer. Where such contracts benefit from third party reinsurance, the insurance contract liabilities are shown net of those reinsurance arrangements.

#### Reinsurance contracts held are recognised as follows:

- *Reinsurance contracts held that provide proportionate coverage are recognised at the later of the beginning of the coverage period of the group, and the initial recognition of any underlying insurance contract.*
- Other reinsurance contracts held are recognised from the beginning of the coverage period of the group of reinsurance contracts held.

# Note E - Insurance contracts and reinsurance (continued)

#### Initial measurement

*Rothesay has adopted the General Measurement Model (GMM) for the derivation of all our insurance liabilities. Under the GMM, on initial recognition our liabilities comprise the following building blocks:* 

#### a) Best estimate liabilities (BEL)

The BEL represents an explicit and unbiased estimate of future cash flows that will arise as Rothesay fulfils the contracts discounted using an approach that reflects the characteristics of the liability (refer to note E.7). In determining the BEL, we use best estimate assumptions based on available market data in an unbiased way. These include demographic assumptions and financial assumptions (refer to note E.7 for the key demographic and financial assumptions applied) which are generally consistent with those used for deriving the best estimate liabilities under other financial reporting metrics such as MCEV and Solvency II.

*Rothesay uses consistent assumptions to measure the estimates of the present value of future cash flows for the group of reinsurance contracts held as the estimates for the underlying groups of insurance contracts.* 

#### b) Risk adjustment (RA)

The RA reflects the compensation that Rothesay requires for bearing the non-financial uncertainty about the amount and timing of cash flows in the liabilities. In determining the RA, we use the provision for adverse deviation approach (the PAD approach) under which we apply margins to the best estimates for material demographic and expense risk. Allowances are made for operational risk and diversification between these risk factors. These allowances reflect Rothesay's compensation for bearing the uncertainty around these risks. A consistent technique is applied to both insurance and reinsurance contracts held, with the RA related to reinsurance reflecting the amount of additional or reduced compensation that Rothesay requires for holding the reinsurance contracts.

Methods and assumptions used to determine the risk adjustment for non-financial risk are discussed in note E.7.

### c) Contractual service margin (CSM)

The CSM represents the unearned profit that Rothesay will recognise over time as it provides services in the future of the insurance contract. The CSM is calculated at the inception of the contract and is released as profit as the liability is discharged. Determination of CSM amortisation and coverage units are discussed in note E.6.

The CSM is calculated as the difference between the premiums received by Rothesay and the fulfilment cash flows (the sum of BEL and RA), and any allocated acquisition cash flows. When this calculation results in a net outflow, the group of insurance contracts issued is onerous. This loss is recognised in profit or loss immediately and a loss component is established in the amount of loss recognised.

For reinsurance contracts, the CSM represents the net cost or gain on purchasing reinsurance based on the net outflow to the reinsurer, which is calculated as the sum of the reinsurance premiums, reinsurance BEL and RA, any allocated acquisition cash flows on reinsurance, and any income recognised in profit or loss when Rothesay recognises a loss on initial recognition of an onerous group of underlying insurance contracts. A loss-recovery component is established within the remaining coverage for the income recognised from the loss recognised for the onerous group of underlying insurance contracts.

#### Insurance contracts subsequent measurement

- Rothesay measures the carrying amount of a group of insurance contracts at each reporting date as the sum of:
- the liability for remaining coverage which comprises the future BEL and RA cash flows that relate to services to be delivered in future periods and any remaining CSM; and
- the liability for incurred claims which includes unpaid incurred claims and expenses.

# Note E - Insurance contracts and reinsurance (continued)

# Changes in fulfilment cash flows

The BEL and RA are measured at the reporting date using current estimates of future cash flows, current discount rates and current estimates of the risk adjustment for non-financial risk. Changes in fulfilment cash flows are recognised as follows:

- i) Changes relating to future services to the extent that the future BEL and RA cash flows change due to non-financial risks, e.g. because experienced longevity varies from the levels assumed or due to changes in long-term demographic assumptions, adjust the CSM;
- ii) Changes relating to current or past services are recognised in the insurance service result in profit or loss;
- *iii)* The effects of the time value of money, financial risk and changes therein on estimated future cash flows are recognised as insurance finance income or expenses in the profit or loss.

The most significant non-financial risks that Rothesay is exposed to include demographic risks (including longevity and member option risk) and expense risks, while the most material financial risks include discount rates (including those used in member option calculations) and prospective inflation risk (refer to note E.7 for the details of the key financial and non-financial risks).

# Changes in the CSM

The CSM is adjusted to reflect the following at the end of each reporting period:

- *i) the effects of new contracts added to the group;*
- ii) CSM interest accretion using discount rates determined on initial recognition ("locked-in" economic conditions);
- *iii)* CSM adjustments due to changes in non-financial assumptions impacting the fulfilment cash flows relating to future service, also calculated using locked-in economic conditions;
- iv) impact of any currency exchange differences; and
- *v*) *amortisation of the CSM for the services provided in the period in line with the coverage units released.*

# Reinsurance contracts subsequent measurement

The carrying amount of a group of reinsurance contracts held at each reporting date is the sum of the asset/liability for remaining coverage and the asset/liability for incurred claims. The asset/liability for remaining coverage comprise of the fulfilment cash flows related to future service and any remaining CSM. The asset/liability for incurred claims comprise of the fulfilment cash flows related to future services allocated to the group of reinsurance contracts.

The reinsurance CSM is adjusted to reflect the following at the end of each reporting period:

- *i) interest accretion using the locked-in discount rates;*
- *ii) income recognised in profit or loss in the reporting period related to losses on initial recognition of underlying contracts;*
- *iii)* reversals of a loss-recovery component recognised to the extent those reversals are not changes in the fulfilment cash flows of the group of reinsurance contracts held;
- *iv*) adjustments to the extent that the changes are due to changes to future service, using locked-in economic conditions;
- v) impact of any currency exchange differences; and
- *vi*) CSM amortisation recognised in the profit or loss for the services received in the period in line with the coverage units released.

Changes in the fulfilment cash flows adjust the CSM if they relate to future coverage and other future services. Changes in fulfilment cash flows related to the change in risk of non-performance by the reinsurer do not relate to future service and do not adjust the reinsurance CSM, rather the change is recognised in the profit or loss.

# Note E - Insurance contracts and reinsurance (continued)

# Modification and derecognition

Rothesay derecognises an insurance contract (and reinsurance contract) when:

- the contract is extinguished i.e. when the specified obligations in the contract expire or are discharged or cancelled; or
- the contract terms are modified in a way that would have changed the accounting for the contract significantly had the new terms always existed, in which case a new contract based on the modified terms is recognised.

Pension scheme de-risking is generally a two-step process starting with a pension buy-in contract between Rothesay and the pension scheme and followed by conversion from buy-in to buy-out at which point individual contracts are issued to pension scheme members. In general, we do not consider conversion from buy-in to buy-out as a modification and derecognition event, as the terms and conditions of a buy-out are set out in the original buy-in contract and the benefits provided are unchanged. However, we assess the underlying terms and conditions of each contract to assess whether this treatment is appropriate.

When Rothesay acquires books of annuities from other insurers this is usually achieved by initially entering into a reinsurance contract between Rothesay and the insurer selling the block, followed by a Part VII transfer where the individual annuity contracts transfer from the insurer to Rothesay along with any associated reinsurance. Rothesay considers the conversion from reinsurance contracts issued into Part VII as a derecognition event as the Part VII is subject to court approval and there is a legal change in the counterparty. At the Part VII date, we derecognise the carrying amount of the CSM and set up a new CSM based on the fair value of the scheme or group at that date.

Rothesay also carries out scheme upsizes and data cleanses that lead to premium adjustments. Scheme upsizes occur when there is an increase in the scheme liabilities due to additional policyholders or additional benefits to existing policyholders. Data cleanses relate to the process required in updating the liabilities insured with respect to an individual scheme, following changes to use more recent policyholder data rather than the data used when the scheme was initially priced. We assess each scheme upsize and data cleanse premium adjustment by reviewing the terms and conditions of the original scheme contract. If the modification does not result in contract derecognition, we reassess the treatment of the changes in cash flows on a case-by-case basis.

#### Investment components and premium refunds

Investment components relate to amounts that are payable to policyholders in all circumstances, regardless of whether an insured event occurs. Whilst there are no distinct investment components, our insurance products do often include a non-distinct investment component which is identified at the time when incurred claims and revenue are recognised. Investment components are excluded from insurance revenue and insurance service expenses.

For immediate annuities the investment component is the guaranteed annuity payments specified in the contractual terms.

For deferred annuities that provide policyholders with a right to transfer or commute the contract during the accumulation period, Rothesay determines that these contracts do not include any investment component, because Rothesay is not required to pay any amount if the policyholder does not transfer the contract. Consequently, lump sum payments, including transfer value and pension commencement lump sum payments, are treated as premium refunds. Even though the premium refunds do not represent repayment of investment components, we disclose them together with investment components as their treatment is the same.

# Note E - Insurance contracts and reinsurance (continued)

The notes in this section show insurance and reinsurance liability balances as negative numbers. All tables in note E relate to both Group and Company.

**E.1 Insurance contracts issued – Analysis of liabilities for remaining coverage and incurred claims** The tables below show the roll forward of the liability for insurance contracts issued, showing the liabilities for remaining coverage (excluding loss components) and liabilities for incurred claims.

Group and Company 2023	Liabilities for remaining coverage £m	Liabilities for incurred claims £m	Total £m
Insurance contract liabilities as at 1 January 2023	(40,971)	—	(40,971)
-			
Insurance revenue			
Contracts under fair value approach at transition	926	—	926
New contracts and contracts under full retrospective approach at transition	2,201	_	2,201
Total insurance revenue	3,127	—	3,127
Insurance service expense			
Incurred claims and other incurred insurance service expenses	_	(2,629)	(2,629)
Amortisation of insurance acquisition cash flows	(29)	_	(29)
Total insurance service expense	(29)	(2,629)	(2,658)
Investment components and premium refunds	349	(349)	_
Insurance service results	3,447	(2,978)	469
Finance expense from insurance contracts issued	(4,380)	—	(4,380)
Total change in profit or loss	(933)	(2,978)	(3,911)
Cash flows			
Premiums received	(12,827)	_	(12,827)
Claims and other expenses paid	_	2,629	2,629
Investment components and premium refunds	_	349	349
Insurance acquisition cash flows	141	_	141
Insurance acquisition asset	(40)	_	(40)
Total cash flows	(12,726)	2,978	(9,748)
Insurance contract liabilities as at 31 December 2023	(54,630)	_	(54,630)

# Note E – Insurance contracts and reinsurance (continued)

# *E.1 Insurance contracts issued – Analysis of liabilities for remaining coverage and incurred claims (continued)*

Group and Company 2022	Liabilities for remaining coverage £m	Liabilities for incurred claims £m	Total £m
Insurance contract liabilities as at 1 January 2022	(55,237)	_	(55,237)
Insurance revenue			
Contracts under fair value approach at transition	858	_	858
New contracts and contracts under full retrospective approach at transition	2,033	_	2,033
Total insurance revenue	2,891	_	2,891
Insurance service expense			
Incurred claims and other incurred insurance service expenses	_	(2,507)	(2,507)
Amortisation of insurance acquisition cash flows	(23)	—	(23)
Total insurance service expense	(23)	(2,507)	(2,530)
Investment components and premium refunds	474	(474)	—
Insurance service results	3,342	(2,981)	361
Finance income from insurance contracts issued	14,189	_	14,189
Total change in profit or loss	17,531	(2,981)	14,550
Cash flows			
Premiums received	(3,384)	_	(3,384)
Claims and other expenses paid	_	2,507	2,507
Investment components and premium refunds	_	474	474
Insurance acquisition cash flows	79	_	79
Insurance acquisition asset	40	_	40
Total cash flows	(3,265)	2,981	(284)
Insurance contract liabilities as at 31 December 2022	(40,971)	_	(40,971)

# Note E – Insurance contracts and reinsurance (continued)

**E.2** Reinsurance contracts held – Analysis of liabilities for remaining coverage and incurred claims The table below shows the roll forward of the net liability for reinsurance contracts held, showing the liabilities for remaining coverage (excluding loss-recovery component) and amounts recoverable on incurred claims arising on business ceded to reinsurers.

Group and Company 2023	Liabilities for remaining coverage £m	Asset for incurred claims £m	Total £m
Reinsurance contract liabilities as at 1 January 2023	(848)	—	(848)
Reinsurance contract assets as at 1 January 2023	54	—	54
Net reinsurance contract liabilities as at 1 January 2023	(794)	_	(794)
<b>Allocation of reinsurance premiums paid</b> Amounts relating to the changes in the liabilities for remaining			
coverage	(2,175)	—	(2,175)
Amortisation of reinsurance acquisition cash flows	2		2
Total allocation of reinsurance premiums paid	(2,173)	_	(2,173)
Amounts recoverable from reinsurers			
Amounts recoverable for claims and other expenses incurred during the year	_	2,126	2,126
Amortisation of reinsurance acquisition cash flows	(2)	—	(2)
Total amounts recoverable from reinsurers	(2)	2,126	2,124
Net expense from reinsurance contracts held	(2,175)	2,126	(49)
Finance income from reinsurance contracts held	391	—	391
Total change in profit or loss	(1,784)	2,126	342
Cash flows			
Premiums paid	2,273	—	2,273
Amounts received	-	(2,126)	(2,126)
Acquisition cash flows	60	—	60
Total cash flows	2,333	(2,126)	207
Net reinsurance contract liabilities as at 31 December 2023	(245)	_	(245)
Reinsurance contract liabilities as at 31 December 2023	(461)	_	(461)
Reinsurance contract assets as at 31 December 2023	216	_	216

# Note E – Insurance contracts and reinsurance (continued)

# *E.2 Reinsurance contracts held – Analysis of liabilities for remaining coverage and incurred claims (continued)*

Group and Company 2022	Liabilities for remaining coverage £m	Asset for incurred claims £m	Total £m
Reinsurance contract liabilities as at 1 January 2022	(971)	—	(971)
Reinsurance contract assets as at 1 January 2022	38	—	38
Net reinsurance contract liabilities as at 1 January 2022	(933)	—	(933)
Allocation of reinsurance premiums paid			
Amounts relating to the changes in the liabilities for remaining coverage	(2,080)	_	(2,080)
Amortisation of reinsurance acquisition cash flows	2	_	2
Total allocation of reinsurance premiums paid	(2,078)	_	(2,078)
Amounts recoverable from reinsurers			
Amounts recoverable for claims and other expenses incurred during the year	_	2,051	2,051
Amortisation of reinsurance acquisition cash flows	(2)	_	(2)
Total amounts recoverable from reinsurers	(2)	2,051	2,049
Net expense from reinsurance contracts held	(2,080)	2,051	(29)
Finance income from reinsurance contracts held	44	_	44
Total change in profit or loss	(2,036)	2,051	15
Cash flows			
Premiums paid	2,175	—	2,175
Amounts received	—	(2,051)	(2,051)
Total cash flows	2,175	(2,051)	124
Net reinsurance contract liabilities as at 31 December 2022	(794)	_	(794)
Reinsurance contract liabilities as at 31 December 2022	(848)	_	(848)
Reinsurance contract assets as at 31 December 2022	54	—	54

At 31 December 2023 and 31 December 2022, Rothesay conducted an impairment review of the reinsurance assets and found no impairment necessary.

# Note E – Insurance contracts and reinsurance (continued)

**E.3 Insurance contracts issued – Analysis of the measurement components of contract balances** This reconciliation presents a roll-forward of the liability for insurance contracts issued showing estimates of the present value of future cash flows, risk adjustment and CSM for the portfolio's insurance service results during the year.

Group and Company			Contractua	al service margin	
2023	Estimates of the present value of future cash flows £m	Risk adjustment £m	Contracts under fair value approach at transition £m	New contracts and contracts under full retrospective approach at transition £m	Total £m
January 2023	(34,521)	(1,512)	(773)	(4,165)	(40,971)
Changes that relate to current services					
CSM recognised for services provided during the year	_	_	78	364	442
Change in risk adjustment for the risk expired	_	8	_	_	8
Experience adjustments relating to insurance service expenses	19	_	_	_	19
Changes that relate to future services					
Contracts initially recognised during the year	825	(447)	_	(378)	_
Changes in estimates that adjust the CSM	1,078	547	(486)	(1,139)	_
Insurance service results	1,922	108	(408)	(1,153)	469
Finance expense from insurance contracts issued	(3,977)	(291)	(18)	(94)	(4,380)
Total changes in profit or loss	(2,055)	(183)	(426)	(1,247)	(3,911)
Cash flows					
Premiums received	(12,827)	_	_	_	(12,827)
Claims and other expenses paid	2,629	_	_	_	2,629
Investment components and premium refunds	349	_	_	_	349
Insurance acquisition cash flows	141	_	_	_	141
Insurance acquisition asset	(40)	_	—	—	(40)
Total cash flows	(9,748)	_	_		(9,748)
Insurance contract liabilities as at 31 December 2023	(46,324)	(1,695)	(1,199)	(5,412)	(54,630)

# Note E – Insurance contracts and reinsurance (continued)

E.3 Insurance contracts issued – Analysis of the measurement components of contract balances (continued)

Group and Company	Estimates		Contractu		
2022	of the present value of future cash flows £m	Risk adjustment £m	Contracts under fair value approach at transition £m	New contracts and contracts under full retrospective approach at transition £m	Total £m
Insurance contract liabilities as at 1 January 2022	(48,028)	(2,914)	(671)	(3,624)	(55,237)
Changes that relate to current services					
CSM recognised for services provided during the year	_	_	56	277	333
Change in risk adjustment for the risk expired	_	24	_	_	24
Experience adjustments relating to insurance service expenses	4	_	_	_	4
Changes that relate to future services					_
Contracts initially recognised during the year	486	(144)	_	(342)	_
Changes in estimates that adjust the CSM	399	158	(147)	(410)	_
Insurance service results	889	38	(91)	(475)	361
Finance income/(expense) from insurance contracts issued	12,902	1,364	(11)	(66)	14,189
Total changes in profit or loss	13,791	1,402	(102)	(541)	14,550
Cash flows					
Premiums received	(3,384)	_	_	_	(3,384)
Claims and other expenses paid	2,507	_	_	_	2,507
Investment components and premium refunds	474	_	_	_	474
Insurance acquisition cash flows	79	_	_	—	79
Insurance acquisition asset	40	—	—	—	40
Total cash flows	(284)	_	_	_	(284)
Insurance contract liabilities as at 31 December 2022	(34,521)	(1,512)	(773)	(4,165)	(40,971)

# Note E – Insurance contracts and reinsurance (continued)

**E.4 Reinsurance contracts held – Analysis of the measurement components of contract balances** The tables below show the roll-forward of the net asset or liability for reinsurance contracts held, showing estimates of the present value of future cash flows, risk adjustment and CSM for reinsurance held portfolios during the year.

Group and Company	Estimates		Contractu	al service margin	
2023	of the present value of future cash flows £m	Risk adjustment £m	Contracts under fair value approach at transition £m	New contracts and contracts under full retrospective approach at transition £m	Total £m
Reinsurance contract liabilities as at 1 January 2023	(2,135)	1,039	161	87	(848)
Reinsurance contract assets as at 1 January 2023	(309)	134	_	229	54
Net reinsurance contract liabilities as at 1 January 2023	(2,444)	1,173	161	316	(794)
Changes that relate to current services					
CSM recognised for services received during the year	_	_	(17)	(26)	(43)
Experience adjustments relating to incurred claims and other directly attributable expenses recovery	(6)	_	_	_	(6)
Changes that relate to future services					
Contracts initially recognised during the year	(230)	418	—	(188)	—
Changes in estimates that adjust the CSM	(492)	(677)	332	837	_
Net expense from reinsurance contracts held	(728)	(259)	315	623	(49)
Finance income from reinsurance contracts held	110	277	1	3	391
Total changes in profit or loss	(618)	18	316	626	342
Cash flows					
Premiums paid	2,273	_	_	_	2,273
Amounts received	(2,126)	_	_	_	(2,126)
Acquisition cash flows	60	_	_	_	60
Total cash flows	207	_	_	_	207
Net reinsurance contract liabilities as at					
31 December 2023	(2,855)	1,191	477	942	(245)
Reinsurance contract liabilities as at 31 December 2023	(2,078)	518	477	622	(461)
Reinsurance contract assets as at 31 December 2023	(777)	673	_	320	216

# Note E – Insurance contracts and reinsurance (continued)

*E.4 Reinsurance contracts held – Analysis of the measurement components of contract balances (continued)* 

			Contractu		
Group and Company 2022	Estimates of the present value of future cash flows £m	- Risk adjustment £m	Contracts under fair value approach at transition £m	New contracts and contracts under full retrospective approach at transition £m	Total £m
Reinsurance contract liabilities as at 1 January 2022	(2,673)	1,685	69	(52)	(971)
Reinsurance contract assets as at 1 January 2022	(555)	606	_	(13)	38
Net reinsurance contract liabilities as at 1 January 2022	(3,228)	2,291	69	(65)	(933)
Changes that relate to current services CSM recognised for services received during the year	_	_	(6)	(19)	(25)
Change in risk adjustment for the risk expired Experience adjustments relating to incurred claims and other directly attributable expenses recovery	- 1	(5)	_	_	(5)
Changes that relate to future services					
Contracts initially recognised during the year	(99)	118	_	(19)	_
Changes in estimates that adjust the CSM	(335)	(179)	97	417	_
Net expense from reinsurance contracts held	(433)	(66)	91	379	(29)
Finance income/(expense) from reinsurance contracts held	1,093	(1,052)	1	2	44
Total changes in profit or loss	660	(1,118)	92	381	15
Cash flows					
Premiums paid	2,175	—	—	—	2,175
Amounts received	(2,051)	_	_	—	(2,051)
Total cash flows	124	_		_	124
Net reinsurance contract liabilities as at 31 December 2022	(2,444)	1,173	161	316	(794)
Reinsurance contract liabilities as at 31 December 2022	(2,135)	1,039	161	87	(848)
Reinsurance contract assets as at 31 December 2022	(309)	134	_	229	54

# Note E – Insurance contracts and reinsurance (continued)

# E.5 Insurance contracts issued and reinsurance held initially recognised during the year

This note presents the components of new business for insurance contracts issued and reinsurance contracts held measured at initial recognition. All groups of contracts written during the year and in 2022 are non-onerous at initial recognition and none fall into the "Contracts that have no significant possibility of becoming onerous subsequently" classification.

# (a) New insurance contracts issued

Group and Company	Contracts	s issued
	2023 £m	2022 £m
Estimates of present value of future cash inflows	12,694	3,295
Estimates of present value of future cash outflows, including estimates of acquisition cash flows	(11,869)	(2,809)
Risk adjustment for non-financial risk	(447)	(144)
CSM	(378)	(342)
Losses recognised on initial recognition	_	_

# (b) New reinsurance contracts

All of our longevity reinsurance agreements are unfunded, i.e. we retain the assets and pay a series of reinsurance premiums based on expected longevity and receive a series of reinsurance claim amounts based on actual experience. The contracts written in the year and in 2022 provided longevity reinsurance in relation to profitable underlying insurance contracts and therefore these reinsurance contracts held are initiated without the loss-recovery component. Contracts are split between those for which the CSM is positive (shown as 'Net cost') and those for which the CSM is negative (shown as 'Net gain'). No new contracts in 2023 are 'Net cost'.

Group and Company	New reinsurance contracts			
	2023	2023		
	Net cost £m	Net gain £m	Net cost £m	Net gain £m
Estimates of present value of future cash inflows	_	10,081	1,055	831
Estimates of present value of future cash outflows, including estimates of acquisition cash flows	_	(10,311)	(1,130)	(855)
Risk adjustment for non-financial risk	_	418	71	47
CSM	_	(188)	4	(23)
Amount included in reinsurance contract assets for the year	_	_	_	_

### Note E – Insurance contracts and reinsurance (continued) E.6 Contractual Service Margin recognition expectation in the profit and loss

In determining the CSM amortisation, we consider the services delivered under the contract and define the coverage units that should be used to amortise the CSM over time. The CSM is amortised in line with the release of the coverage units during the year as the services are provided to the policyholders.

The methods used to measure the coverage units for both immediate and deferred annuities require significant judgement. We define the coverage units as the quantity of benefit provided as part of the insurance service as the expected payment due to the policyholder during the year contingent on the insured event occurring (i.e. survival until the payment date). For reinsurance contracts held, the insured event is the survival of the reinsured policyholder until the payment date, with the payment being that due from the reinsurer to Rothesay under the terms of the contract (see note A.1).

For deferred annuities, the services delivered include both the insurance service and the investment return service. Rothesay uses judgement in assessing the quantity of benefits by determining the relative weighting of the benefits provided to the policyholder by these services. To determine the relative weighting of the benefits provided by insurance coverage (which represents the whole period of an immediate annuity) and investment services (provided in the deferred phase of the annuity before vesting and in any guaranteed period), the coverage units across the deferred and in-payment periods are combined (or 'blended') to create a profile of expected CSM amortisation across the lifetime of the contract. The blended coverage units are calculated by appropriately weighting the expected insurance and investment return service coverage units such that by the time a deferred annuitant reaches retirement, the CSM is consistent with that of an equivalent immediate annuitant, and ensures that the relative values ascribed to the different services are consistent throughout the CSM amortisation over the lifetime of the contract.

For immediate annuities, the services delivered also include both the insurance service and the investment return service (provided during the guaranteed period). The insurance services provided during the in-payment phase are the annuity cash flow payments, which are outside the guaranteed period, expected to be paid out in the event of the insured event occurring (i.e. survival of the policyholders).

The following table presents the projected release of the CSM into future period maturity buckets.

Group and Company 2023	0-5 years £m	5-10 years £m	More than 10 years £m	Total £m
Insurance contracts issued	1,735	1,340	3,536	6,611
Reinsurance contracts held	(390)	(336)	(693)	(1,419)
Net CSM release	1,345	1,004	2,843	5,192

Group and Company 2022	0-5 years £m	5-10 years £m	More than 10 years £m	Total £m
Insurance contracts issued	1,201	921	2,816	4,938
Reinsurance contracts held	(136)	(113)	(228)	(477)
Net CSM release	1,065	808	2,588	4,461

# Note E - Insurance contracts and reinsurance (continued)

### E.7 Significant judgements and estimates in determining the value of fulfilment cash flows

The fulfilment cash flows include estimates of future cash flows, adjusted to reflect the time value of money, and a risk adjustment for non-financial risk (as described in note E.7(f)).

### Estimate of future cash flows

In estimating future cash flows, we incorporate all reasonable and supportable information that is available without undue cost or effort at the reporting date. The estimates of future cash flows reflect our view of current conditions at the reporting date, as long as the estimates of any relevant market variables are consistent with observable market prices. In estimating the future cash flows, we determine the cash flows to be included and how these are derived, and the boundary of insurance contracts.

Cash flows within the boundary of an insurance or reinsurance contract are those that relate directly to the fulfilment of the contract, which include:

- a) Policyholder premiums including premium adjustments;
- b) Policyholder claims and benefit payments, including annuity payments, death benefit lump sums, pension commencement lump sums, guarantee period cash flows and transfer value lump sums;
- c) Insurance acquisition cash flows from writing new business; and
- d) Other costs and expenses which relate to directly fulfilling the obligations within the contract such as claims handling costs, policy administration and maintenance costs, premium taxes, allocation of fixed and variable overheads directly attributable to fulfilling insurance contracts, investment management expenses to the extent that they enhance benefits from insurance coverage, and any other costs that may be charged specifically to the policyholder under the terms of the contract.

The determination of the contract boundary is described at the beginning of note E.

In determining the best estimate cash flows, we use observable market variables (or economic variables) and nonmarket variables (or demographic variables). Estimates of economic variables are consistent with observable market prices, while demographic variables reflect all reasonable and supportable evidence available without undue cost or effort. Below are the key economic and demographic variables or assumptions with the greatest impact on Rothesay's insurance and reinsurance contract liability and asset valuations under IFRS 17.

#### (a) Mortality assumptions

The adoption of IFRS 17 has not impacted the way in which best estimate mortality assumptions have been determined. Best estimate mortality assumptions are determined separately for each insurance contract (with consistent assumptions used when valuing reinsurance contracts). The resulting assumptions are equivalent to using the base mortality assumptions set out in the table below:

	20	23	2022			
	Pensions originated	Insurance originated	Pensions originated	Insurance originated		
Males	105.9% S3PMA	101.1% S3PMA	105.7% S3PMA	102.1% S3PMA		
Females	105.9% S3PFA	101.1% S3PFA	105.7% S3PFA	102.1% S3PFA		

For pension scheme originated business, ultimate mortality has been used in all cases. For insurance originated business, the stated base mortality basis incorporates the effect of selection adjustments for relevant policies.

Recent mortality experience is analysed annually for each pension scheme and for insurance originated business. The last review was carried out during 2023. The best estimate base mortality assumptions used in the valuation are based on this actual mortality experience. Mortality experience has been compared to expected levels with allowance for population level experience, hence heavy experience due to the COVID-19 pandemic has not been projected indefinitely. Mortality assumptions are generally set with reference to a Rothesay-specific suite of mortality tables. For the purpose of our reporting disclosures, these have been expressed as a single adjustment equivalent to the CMI S3 series of mortality tables drawn up by the Continuous Mortality Investigation (CMI) of the Institute and Faculty of Actuaries. The S3 tables are based on industry-wide experience. For the S3 tables, past mortality improvements are applied assuming the base mortality rates are as at 2013.

# Note E – Insurance contracts and reinsurance (continued) E.7 Significant judgements and estimates in determining the value of fulfilment cash flows (continued)

#### (a) Mortality assumptions (continued)

The changes to the single equivalent rates over 2023 reflect the inclusion of new business, differences from expected mortality in recent years and the impact of updating the mortality improvements used to roll the base tables forward to the current date.

Mortality improvements used to roll base tables forward to the current date use an advanced calibration of the CMI 2022 model with limited period smoothing and including 2020 to 2022 experience in order to represent realised population mortality improvements. This is allowed for in the base table and mortality improvement equivalents shown in the preceding/proceeding tables.

Allowance is made for future improvements in annuitant mortality with reference to statistical analysis of historical rates of mortality improvements, expert judgement of future changes in mortality improvements, industry benchmarking and reinsurance pricing. During 2023 mortality improvement assumptions were updated to reflect recent mortality improvements, including adoption of the CMI 2022 improvement model. The CMI 2022 model places no weight on 2020 or 2021 data, and limited weight on 2022 data, which significantly reduces the impact of COVID-19 on our improvement projections. For both 2022 and 2023, an advanced calibration of the model has been used.

The chosen long-term improvement rate assumption varies by age using a bespoke calibration that tapers nonlinearly from age 70 to 0% at age 120. The long-term rates in the table below are expressed as core CMI model long-term rates and are equivalent on a present value basis to the actual long-term rate adopted. The best estimate long-term improvement rates remain unchanged from 2022. The assumed initial rates of improvements as at 31 December 2023 have been lowered compared to those used as at 31 December 2022. The initial adjustment parameter ( "A" parameter) has not been adopted, with adjustment to the initial rate of mortality improvements continuing to be made through the Sk parameter.

Best estimate improvements are equivalent to those shown in the table below:

	Future mortality improvements (excluding margins)					
	2023	2022				
Males	СМІ_2022*_М[1.7%; Ѕк=7.4]	CMI_2021*_M[1.7%; Sκ=7.5]				
Females	CMI_2022*_F[1.7%; Sк=7.4]	CMI_2021*_F[1.7%; Sк=7.5]				

\* Calibration ages 20-90

The impact of the assumption changes can be seen through the changes in estimates that adjust the CSM in notes E3 and E4. These estimates are shown on a locked-in rate basis. Due to the significant increase in interest rates since many of the schemes were written, a material offset is included through Insurance Finance Expense reflecting the impacts being significantly smaller when calculating the change in present value of future cash flows and risk adjustment using current interest rates.

# (b) Discount rates

Under IFRS 17, the discount rate used must reflect the characteristics of the liabilities both in terms of timing and liquidity. The rate can be determined using either a bottom-up or a top-down approach. Under a bottom-up approach the discount rate is based on a liquid risk-free yield curve and then an addition is made to reflect the differences between the liquidity characteristics of the financial instruments that underlie the rates observed in the market and the liquidity characteristics of the insurance contracts. Rothesay uses judgement to assess liquidity characteristics of the insurance contracts. Rothesay uses judgement to assess liquidity characteristics of the rate at which surplus asset cash flows within the asset model are reinvested. Under a top-down approach the discount rate is based on a yield curve that reflects the current market rates of return of a reference portfolio of assets adjusted to eliminate any factors that are not relevant to the insurance contracts, including credit risk. The reference portfolio comprises a mix of assets that Rothesay owns or expects to buy backing insurance liabilities, such as sovereign bonds, corporate bonds, infrastructure and secure illiquid assets, which in aggregate closely match the cashflow profile of the liabilities. As such it is materially equivalent, and similar in composition to the total portfolio owned by Rothesay as detailed in note D.

# Note E – Insurance contracts and reinsurance (continued) E.7 Significant judgements and estimates in determining the value of fulfilment cash flows (continued)

# (b) Discount rates (continued)

We apply separate discount rates to value our insurance contracts and our longevity swap reinsurance contracts.

- For insurance contracts, we use a top-down approach to derive the discount curve based on the market consistent rate of return on a reference portfolio of assets appropriate to back the liabilities. In determining the rate of return on the assets in the reference portfolio, a deduction is made to reflect retained risks, i.e. credit default risk and property price risk.
- For collateralised longevity swap reinsurance contracts, we use a bottom-up approach which reflects the
  overall higher liquidity of assets cash flows which can be posted as collateral under the relevant contracts.

We use discount rates to measure the BEL and RA and to determine the interest to accrete on the CSM, to measure the impact of adjustments to the CSM, and to derive the amortisation profile for CSM recognised during the year. The locked-in rates used for the CSM calculations for insurance and reinsurance contracts are in line with the discount rates used to discount the projected BEL and RA at initial recognition.

At the transition date, the CSM is calculated as the fair value of a group of insurance contracts, less the BEL and RA. In determining what the fair value price is, Rothesay has applied the IFRS 13 'Fair Value Measurement' using information available at the transition date. The fair value of an insurance liability is the price that a market participant would be willing to pay to assume the obligation and the remaining risks (which Rothesay calculated based on business written by Rothesay and its competitors). Using the fair value methodology in conjunction with the CSM cash flows, we are then able to determine the appropriate locked-in rate (see note A.4 for further details).

The table below summarises the overall weighted average discount rate, and spread above the risk-free curve (SONIA), for determining the BEL and RA for insurance contracts issued and reinsurance contracts held.

	2023 bps	2022 bps
Risk-free rate	330	355
Spread above risk-free rate	141	154
Aggregate discount rate	471	509

# (c) Other economic assumptions

An important actuarial assumption relates to the future rate of escalation of certain annuity benefits. Where possible such rates are derived from inflation swap markets. Whilst that is still the case for more liquid inflation rates, there is not a sufficiently deep, liquid market to support setting the rate of limited price indexation (LPI). We have therefore projected these rates using LPI models based on realised LPI and other market inputs.

# (d) Expense assumptions

Rothesay includes estimates of future expenses relating to fulfilment of contracts within the scope of IFRS 17 in the measurement of insurance contracts. These expenses include those attributable to the groups of contracts, which include an allocation of fixed and variable overheads. The allowance made for future expenses was updated at the end of 2023 following an investigation into the total costs incurred by Rothesay during 2023 and projected 2024 expenses.

The insurance contract liabilities future cashflows include both the projected expenses payable under the third party administration agreements and the long-term business overhead expenses expressed as an amount per policy. The average per policy allowance is £48 per policy per annum (2022: £40 per policy per annum). Additional allowances are then made for short-term project costs and investment management expenses.

# Note E – Insurance contracts and reinsurance (continued)

*E.7 Significant judgements and estimates in determining the value of fulfilment cash flows (continued)* 

### (d) Expense assumptions (continued)

Within these expense provisions, an allowance for future expense inflation has been made to cover the impact of both salary and price inflation. The future rate of expense inflation is assumed to be RPI (as implied by the RPI swap curve) for maintenance expenses, with an additional 0.25% p.a on some expenses.(2022: 0.25% p.a on some expenses).

# (e) Risk adjustment (RA)

The RA reflects the compensation that Rothesay requires for bearing the non-financial uncertainty in the liabilities. The RA is an explicit measurement of the non-financial risks based on Rothesay's view of the economic burden imposed by the non-financial risks associated with the insurance contracts.

In determining the RA, we reflect this compensation by using the provision for adverse deviation approach (the PAD approach), under which we apply margins to the best estimates for demographic and expense risks. Allowances are also made for directly attributable operational risk and diversification between these risk factors.

The key risk factors considered in the RA for insurance contracts and the approach to calculating these risks include:

- Longevity/mortality risk margins are applied to the best estimate assumptions which are set based on quotes
  obtained for longevity reinsurance pricing, which represents the market price of longevity risk, which Rothesay
  considers an appropriate compensation for this risk.
- Spouse ratio/financial dependant risk margins are applied to the best estimate assumption used, which Rothesay considers an appropriate compensation for this risk.
- Expense risk, including both level and expense inflation risk. Expense level risk corresponds to the risk of an immediate and permanent change in the reserved expense levels, and expense inflation risk corresponds to the risk that the expenses increase in the future at a different rate to that assumed in the best estimate reserves. A fixed percentage increase over the best estimate assumptions is used for expense risk and expense inflation. Rothesay considers expense inflation based on an index as a financial risk, but any growth assumption basis above the index is considered a non-financial risk which is considered in the risk adjustment.

The calibration of these parameters is in line with the calibration of the underlying best estimate assumptions for these risk factors which is typically annually. The RA calibration for longevity risk and spousal risk were recalibrated for YE23. The recalibration reduced the size of the RA for longevity risk, reflecting a reduction in the market price of longevity risk, and an increase in the allowance for spousal risk. The confidence level reduces slightly as a result of the changes. The impact of the assumption changes can be seen through the changes in estimates that adjust the CSM in notes E3 and E4. These estimates are shown on a locked-in rate basis. Due to the significant increase in interest rates since many of the schemes were written a material offset is included through Insurance Finance Expense reflecting the impacts being significantly smaller when calculating the change in risk adjustment using current interest rates.

Allowance in the RA is also made for less significant risk factors such as risk of data error and impact of the timing of retirement. For reinsurance contracts held, the risk factors considered in determining the risk adjustment include the longevity/mortality risk and spouse/financial dependant risk. A consistent technique is applied to both insurance and reinsurance contracts, with the RA related to reinsurance reflecting the marginal change in RA as a result of transacting reinsurance contracts. Changes in RA are taken through profit and loss, rather than other comprehensive income.

We estimate that the calculated RA corresponds to a confidence level as follows:

Net of reinsurance	2023	2022
Confidence level – 1 year basis	91%	92%
Confidence level – ultimate basis	65%	65%

# Note E – Insurance contracts and reinsurance (continued) E.7 Significant judgements and estimates in determining the value of fulfilment cash flows (continued)

### (e) Risk adjustment (RA) (continued)

The confidence level on an ultimate basis is derived by comparing the value of the RA to the relevant one year, 1in-200 Solvency SII SCR stresses on an IFRS 17 basis, projected for the lifetime of the liabilities. Confidence levels may vary from period to period due to changes in economic conditions or changes in the risk profile.

# (f) Timing of cashflows

The table below shows the estimates of the present value of future cash flows of the insurance contract liabilities and reinsurance contract liabilities that are expected to arise during each year:

Group and Company	2023					
	0-5 years	6 to 10 years	More than 10 years	Total		
	£m	£m	£m	£m		
Insurance contract liabilities	(14,289)	(11,284)	(20,751)	(46,324)		
Reinsurance contract liabilities	(466)	(469)	(1,143)	(2,078)		

Group and Company 2022				
	0-5 years £m	6 to 10 years £m	More than 10 years £m	Total £m
Insurance contract liabilities	(11,315	) (8,559)	(14,647)	(34,521)
Reinsurance contract liabilities	(508	) (473)	(1,154)	(2,135)

There are no amounts payable on demand as at 31 December 2023 (2022: £nil). Of the total estimates of the present value of future cash flows of insurance contract liabilities, £43.5bn (2022: £32.3bn) is expected to be settled more than 12 months after the reporting date. Of the total estimates of the present value of future cash flows of reinsurance contract liabilities, £2.0bn (2022: £2.1bn) is expected to be settled more than 12 months after the reporting date.

For deferred annuities, the services Rothesay delivers include both insurance service and investment return service. Rothesay exercises judgement in assessing the quantity of benefits by determining the relative weighting of the benefits provided to the policyholder by each of these services (see note E.6 for further details).

#### (q) Credit risk analysis

Long-term business is ceded to reinsurers under collateralised contracts to transfer part of the insurance risk associated with the underlying insurance contracts. The amounts that will be recoverable from reinsurers are estimated based upon the gross provisions, having due regard to collectability. The recoverability of reinsurance recoveries is assessed having regard to market data on the financial strength of the reinsurance company.

At 31 December 2023, the maximum exposure to credit risk arising from reinsurance contract assets prior to allowance for collateral is £91m (2022: £25m). The credit quality of reinsurance contract assets include £86m of AA and £5m of A (2022: £25m of AA). The ratings are generally based on the median of the ratings assigned by Standard & Poor's, Moody's and Fitch.

### Note E – Insurance contracts and reinsurance (continued) E.8 Sensitivity analysis

We assess the significant assumptions in measuring insurance and reinsurance contracts and provide sensitivities to the changes in the most material assumptions below. The schedule below provides an analysis of the reasonably possible movements in key assumptions that would have a material impact on adjusted operating profit (APM), profit before tax (PBT) and equity, at gross and net of reinsurance. Analysis is shown separately for adjusted operating profit (APM) and PBT because the former excludes the impact of assumption changes on the CSM. We have assessed the key risks in our insurance contracts and have shown the sensitivities of the material risks. The analysis is based on a change in a single assumption whilst holding all other assumptions constant. The analysis assumes an instantaneous shock to the assumptions other than for the interest rate and inflation sensitivities where the impact of dynamic hedging is allowed for as market conditions change.

Sensitivities for 2022 have been restated to reflect the impact of the adoption of IFRS 17.

Group and Company		Increase/(Decrease) in adjusted operating profit (APM)		ncrease/ (Decre	ase) in PBT	Impact on equity	
2023	Change in assumptions	Gross £m	Net £m	Gross £m	Net £m	Gross £m	Net £m
Annuitant mortality	+5% qx	837	117	(371)	(59)	(284)	(45)
Annuitant mortality	-5% qx	(884)	(119)	374	55	286	42
Interest rate	+100bps	_	_	(931)	(853)	(712)	(653)
Interest rate	-100bps	_	_	1,158	1,097	886	839
Inflation	+100bps	_	—	562	555	430	424
Inflation	-100bps	_	_	(431)	(419)	(330)	(320)
Credit spread widening	+100bps	_	_	(427)	(329)	(327)	(252)
Change in property prices	+10%	_	_	68	67	52	52
Change in property prices	-10%	_	—	(104)	(103)	(79)	(79)
Expenses	+10%	(100)	(100)	39	39	30	30

Group and Company		Increase/(Decrease) in adjusted operating profit (APM)		Increase/ (Decrea	ase) in PBT	Impact on equity	
2022	Changes in assumptions	Gross £m	Net £m	Gross £m	Net £m	Gross £m	Net £m
Annuitant mortality	+5% qx	639	76	(427)	(42)	(346)	(34)
Annuitant mortality	-5% qx	(675)	(77)	418	38	338	31
Interest rate	+100bps	_	—	(361)	(303)	(292)	(245)
Interest rate	-100bps	—	—	446	397	361	322
Inflation	+100bps	—	—	347	346	281	280
Inflation	-100bps	—	—	(242)	(237)	(196)	(192)
Credit spread widening	+100bps	—	—	(425)	(322)	(344)	(261)
Change in property prices	+10%	—	—	39	38	32	31
Change in property prices	-10%	—	—	(61)	(60)	(50)	(49)
Expenses	+10%	(81)	(81)	36	36	29	29

The sensitivities shown capture non-linearity effects, which may be significant following large market movements.

# Note E – Insurance contracts and reinsurance (continued) *E.8 Sensitivity analysis (continued)*

The annuitant mortality sensitivity is defined in terms of a qx stress, where qx represents the probability of a life dying during the year. Given the qx stress relates to a non-economic assumption, any changes in the BEL and RA also lead to an adjustment of the CSM using locked-in economic conditions from group inception. As most historic business was incepted at a time when long-term interest rates were significantly lower than as at year end 2023, the impact of the qx stress on the CSM is larger than on the BEL and RA. This results in the impact on IFRS 17 profits being the opposite of that which might be expected (and which would be seen on other financial metrics), i.e. an increase in longevity would result in an increase in IFRS profits. This was also the case for the 2022 comparatives.

# Note F - Risk and capital management

#### F.1 Capital management

Rothesay's capital resources are of critical importance. Rothesay's capital management framework is designed to meet the following objectives:

- to maintain financial strength in adverse conditions;
- to give customers long-term confidence in Rothesay;
- to satisfy its regulatory obligations;
- to match the profile of its assets and liabilities, taking account of the risk inherent in the business;
- to allocate capital efficiently to support new business growth;
- to retain financial flexibility by maintaining strong liquidity; and
- to provide an appropriate return to shareholders.

Rothesay operates under the Solvency II regime. Rothesay had sufficient capital available to meet its regulatory capital requirements at all times during the year ended 31 December 2023.

Under the Solvency II regime, Rothesay is required to hold sufficient assets to meet:

- Rothesay's technical provisions, being:
  - the liabilities of Rothesay calculated on a best estimate basis (the BEL); plus
  - the risk margin; less
  - available transitional solvency relief.
- The capital required to meet a 1-in-200-year stress (known as the solvency capital requirement or SCR).

Transitional solvency relief was recalculated as at 31 December 2023 and amortises by 1/16th each year from January 2017. As at 31 December 2023, solvency estimates allow for amortisation of 7/16ths of transitional solvency relief (2022: 6/16ths).

Rothesay's application to use a full internal model (FIM) for the calculation of the SCR was approved by the PRA for use from 30 June 2023. The FIM means that Rothesay's bespoke models are used for calculation of all risks and ensure that the allocation of capital to investment is consistent with the risk inherent in the types of highly secured and collateralised investments which are core to Rothesay's investment strategy.

# Note F - Risk and capital management (continued)

### F.1 Capital management (continued)

Capital in excess of that required to meet the technical provisions is known as Own Funds. As at 31 December 2023, Own Funds for Rothesay were £8,868m (unaudited) (2022: £8,151m) made up as follows:

	2023 unaudited £m	2022 £m
Total IFRS equity, as previously reported	n/a	6,261
Impact of initial application of IFRS 17, net of tax	n/a	(1,199)
Decrease in profit or loss due to IFRS 17 application	n/a	(920)
Total IFRS equity, as restated	4,441	4,142
Liability valuation differences and other regulatory adjustments	2,567	2,726
Total Tier 1	7,008	6,868
Tier 2 debt valuation	1,402	849
Tier 3 debt valuation	458	434
Own Funds available to meet SCR	8,868	8,151
Own Funds eligible to meet SCR	8,558	8,151

Note that as at 31 December 2023, only £8,558m (unaudited) of Own Funds were eligible to meet the SCR, whereas in 2022, all of the Own Funds were eligible.

Rothesay holds both debt and equity to optimise its capital structure and improve shareholder return. During 2023, £500m of Tier 2 notes were issued by Rothesay to provide additional capital for new business. Given Rothesay's solvency position and, in particular, the size of the SCR, some capital is not currently eligible as Own Funds to meet SCR. However, as we continue to write new business, solvency capital requirements will increase and all the capital will become fully eligible.

The capital position is sensitive to changes in market conditions, due to changes in the value of the assets and the effect that changes in investment conditions may have on the value of the liabilities. Rothesay seeks to mitigate these risks through the close matching of asset and liability cash flows, and through the use of derivative hedges and reinsurance. Management monitors market conditions and emerging longevity experience on a regular basis. As these conditions change, management will take remedial action such as adjustment of hedging strategies and reinvestment of assets as appropriate.

# Note F – Risk and capital management (continued) *F.2 Risk management and analysis*

Rothesay is exposed to credit, market and liquidity risk through its financial assets and financial liabilities. Rothesay is exposed to insurance risk through its insurance liabilities and to operational risk as a result of its activities. These risks are described below and are managed in accordance with risk management policies and procedures established by Rothesay.

Climate change risk is considered within the relevant risk type, for example credit risk includes the potential impact of climate change on the creditworthiness of counterparties.

Please see pages 42 to 53 of the Strategic Report for further detail on risk management arrangements and the governance framework within Rothesay. Please refer to Rothesay's latest Climate Report for further detail on our commitments and progress towards net zero.

# F.2.1 Credit risk

Credit risk represents the potential for loss, or solvency deterioration, due to the default or deterioration in credit quality of a counterparty or an investment we hold. In some instances this risk may arise as a result of climate change, for example the risk of stranded assets, potential litigation exposure or the impact of sustainability considerations, including climate change on a counterparty's assets and/or liabilities. Credit risk also arises from cash placed with banks or money market funds, collateralised financing transactions (i.e. resale and repurchase agreements) and receivables from third parties.

Management is responsible and accountable for managing credit risks within prescribed limits. Effective management of credit risk requires disciplined underwriting, accurate and timely information, strong collateral management, a high level of communication and knowledge of customers, countries, industries and products. We continue to actively monitor and manage potential downgrade risk across the investment portfolio, particularly as continued sustained inflation and uncertain central bank monetary responses may drive macro and individual counterparty weakness.

The independent Risk function, led by the CRO, has responsibility for ensuring an appropriate framework is in place for assessing and monitoring credit risk. All credit exposures are actively monitored by the Risk function, including the use of regular sector and position reviews and a number of early warning indicators, resulting in regular reporting to the investment team and key governance bodies such as the Board Risk Committee.

#### **Risk mitigants**

Rothesay manages our investments in-house which allows us to proactively manage the composition of our investment portfolio. We are able to diversify exposures across and within sectors, controlling position sizes through limits, and regular monitoring and oversight of investments. For more liquid investments, we are able to actively reduce exposure where we have credit or other concerns.

When making new investments, Rothesay considers the potential exposure to climate change risk and other ESG factors. Where such risks are likely to be material over the life of the transaction then this will be considered during the internal credit rating assessment. Such considerations can also lead to investment in shorter duration assets and avoidance of risk exposure, for example when Rothesay funds the origination of residential mortgages, our lending criteria includes a specification of the type of properties that are acceptable including factors such as construction, location and environmental perils such as flood risk.

To mitigate the credit exposures on derivatives and collateralised agreement transactions, Rothesay obtains collateral from counterparties on an upfront or contingent basis. Rothesay also enters into netting agreements with counterparties that permit it to offset receivables and payables with such counterparties for transaction settlements and upon a counterparty default.

When Rothesay does not have sufficient visibility into a counterparty's financial strength, or when it believes a counterparty requires support from its parent company, Rothesay may obtain third party guarantees of the counterparty's obligations. Rothesay also mitigates its investment and counterparty credit risk using credit derivatives.

# Note F – Risk and capital management (continued) F.2.1 Credit risk (continued)

# Credit exposures

Rothesay is exposed to credit risk from its receivables from third parties. Receivables from counterparties are generally comprised of collateralised receivables related to derivatives or collateralised agreements transactions and have minimal credit risk due to the value of the collateral received. In addition, Rothesay invests in assets that are typically highly rated, or assets where there is underlying structural security in the event of a default. These assets include supranationals, sovereign bonds, sub-sovereign bonds, covered bonds, higher education bonds, infrastructure assets, unsecured corporate bonds and secured residential lending.

Further information is provided below:

#### Cash and cash equivalents

Cash and cash equivalents include both interest bearing and non-interest bearing deposits and investment in money market funds. To mitigate the risk of credit loss, Rothesay diversifies its exposure and places its deposits with multiple banks.

#### **Collateralised agreements**

Collateralised agreements are reported at fair value or contractual value before consideration of collateral received on the balance sheet. Rothesay bears credit risk related to sale and repurchase agreements and securities borrowing only to the extent that cash advanced to the counterparty exceeds the value of the collateral received or charges over assets. Therefore, Rothesay's credit exposure on the transactions is significantly lower than the amounts recorded on the balance sheet. Rothesay also has credit exposure on repurchase agreements and securities loaned, which are liabilities on its consolidated statement of financial position, to the extent that the collateral pledged for these transactions exceeds the amount of cash received.

#### Offsetting of financial assets and financial liabilities

The following table shows the impact of the netting arrangements result in the derivative assets and liabilities presented net in the balance sheet, including balances which do not qualify for netting under IAS 32:

# Note F – Risk and capital management (continued) F.2 Risk management and analysis (continued)

F.2.1 Credit risk (continued)

		2023							
	Effe	cts of offsetting	1	Related					
	Gross amounts £m	Amounts offset £m	Net amounts presented in the statement of financial position £m	Netting under master netting agreements £m	Cash collateral £m	Security collateral and charges £m	Net credit exposures £m		
Derivative assets	33,781	(164)	33,617	(29,340)	(2,436)	(1,823)	18		
Collateralised agreements and financing	63	_	63	_	_	(63)	_		
Total	33,844	(164)	33,680	(29,340)	(2,436)	(1,886)	18		
Derivative liabilities	(33,157)	164	(32,993)	29,340	761	2,892	_		
Collateralised financing agreements	(2,969)	_	(2,969)	_	_	2,953	(16)		
Total	(36,126)	164	(35,962)	29,340	761	5,845	(16)		

		2022								
	Effe	cts of offsettin	g	Related						
	Gross amounts £m	Amounts offset £m	Net amounts presented in the statement of financial position £m	Netting under master netting agreements £m	Cash collateral £m	Security collateral and charges £m	Net credit exposures £m			
Derivative assets	37,810	—	37,810	(33,633)	(2,399)	(1,738)	40			
Collateralised agreements and financing	430	_	430	_	_	(430)	_			
Total	38,240	_	38,240	(33,633)	(2,399)	(2,168)	40			
Derivative liabilities	(37,799)	_	(37,799)	33,633	1,346	2,793	(27)			
Collateralised financing agreements	(3,628)	_	(3,628)	_	_	3,628	_			
Total	(41,427)	_	(41,427)	33,633	1,346	6,421	(27)			

Credit default swaps have been purchased to protect Rothesay from the default of some of its counterparties. The table above does not reflect the protection provided. Rothesay calls margins, receivable in cash and gilt instruments, against this exposure and other derivative positions. Bilateral derivative transactions have benefited from additional collateral security in the form of Initial Margin since 1 September 2021.

In a distressed situation the value of collateral may vary depending on credit quality and interest rates. The effectiveness of collateral as a credit risk mitigant will depend on the operational expertise of the collateral manager and the ability to seize, value and sell the collateral in a distressed scenario.

Rothesay has the right of offset for certain financial assets and liabilities. Netting under master netting agreements of £29,340m (2022: £33,633m) reflects the offsetting of derivative assets with liabilities for which Rothesay has a right to set off in the event of default. Cash and security collateral have been offset to the extent there are credit exposures on the balance sheet.

# Note F – Risk and capital management (continued) F.2 Risk management and analysis (continued) F.2.1 Credit risk (continued)

#### Credit ratings

The table below shows Rothesay's credit exposure from financial investments (excluding derivatives), receivables and cash based on external and internal ratings, consistent with management's view of credit risk. The external rating is generally based on the median of the ratings assigned by Standard & Poor's, Moody's and Fitch. For the purpose of Solvency II, unrated assets are internally rated by Rothesay's independent Credit Risk function under a framework which has been externally validated.

	AAA	AA	Α	BBB	BB	В	С	Unrated	Total
Group	£m	£m	£m	£m	£m	£m	£m	£m	£m
2023	8,828	22,498	18,148	9,397	175	1	3	8,719	67,769
2022	12,582	12,369	16,775	7,404	148	1	_	6,311	55,590

	AAA	AA	Α	BBB	BB	В	С	Unrated	Total
Company	£m	£m	£m	£m	£m	£m	£m	£m	£m
2023	8,646	22,498	18,098	9,397	175	1	3	8,943	67,761
2022	12,373	12,369	16,728	7,404	148	1	—	6,555	55,578

We have excluded derivatives and other assets in the table as the derivatives are collateralised and we feel the presentation above increases clarity of the disclosure and corresponds more closely to the way in which we measure the credit risk. The difference between the total assets shown in the table above and the assets under management **(APM)** is:

- Derivative assets of £33,617m (2022: £37,810m); and
- Other assets of Group £1,635m, Company £1,599m (2022: Group £1,553m, Company £1,904m); less
- Payables and financial liabilities of Group £41,233m, Company £41,237m (2022: Group £47,148m and Company £47,486m).

AAA rated assets include Government bonds, supranational bonds, sub-sovereigns, covered bonds, US not-forprofit private universities, rate reduction bonds and certificates of deposit. AA rated assets include gilts and corporate bonds. Other net credit exposures rated A and BBB include investments in regulated infrastructure assets and commercial real estate loans, as well as unsecured corporate bonds.

Unrated assets are UK and Dutch residential mortgages that are not individually rated.

Other than a small number of residential mortgages, as of the current and prior year end there were no financial assets past due.

#### Note F – Risk and capital management (continued) F.2 Risk management and analysis (continued) F.2.2 Market risk

Market risk is the risk of changes in the value of Rothesay's net financial position due to changes in market prices. Financial investments are accounted for at fair value and, therefore, fluctuate on a daily basis. Certain liabilities are also exposed to market risk. Categories of market risk include the following:

- Interest rate risk arises from discounting cash flow mismatches across all future dates. Profits and losses are
  generated through changes in the level, slope and curvature of interest rate curves. The risk is hedged closely
  by matching assets and liabilities and by using interest rate swaps. Consideration is given to Rothesay's IFRS
  and solvency risk positions when determining the appropriate hedging strategy.
- Inflation rate risk results from mismatches in the index linkage of liabilities and assets. Profits and losses are generated through changes to the level, slope and curvature of inflation curves. The risk is hedged by closely matching assets and liabilities and by using inflation swaps.
- Currency rate risk results from mismatches in the denomination of liabilities and assets. Profits and losses are generated due to changes in the level of foreign exchange rates. The risk is hedged using spot foreign exchange and cross-currency swaps.
- Property risk results from investments that are secured on commercial or residential properties. In some
  instances, this risk may arise from the potential impact of climate change on properties (including the need to
  improve the carbon efficiency of buildings). Profits and losses may be generated by material movements in
  spot or forward property prices. This risk is mitigated through strict underwriting criteria, aggregate risk
  monitoring, consideration of ESG risks and low loan-to-value limits. Where the property risk becomes more
  material then prudent allowance is made for this within the credit risk adjustment.

Rothesay manages market risk by diversifying exposures, controlling position sizes through limits and regular stress and scenario testing and establishing economic hedges in related securities, derivatives and insurance liabilities.

Sensitivities to market risk are shown in note E.8.

#### Note F – Risk and capital management (continued) F.2 Risk management and analysis (continued) F.2.3 Liquidity risk

Liquidity risk arises where timing differences and/or uncertainties occur between cash inflows and cash outflows. The objective of liquidity management is to ensure that Rothesay is capable of honouring all cash flow commitments on both an ongoing basis and in highly stressed scenarios, without incurring significant cost or business disruption.

Rothesay's liquidity policy is designed to ensure the availability of sufficient funds to meet cash flow requirements on a timely basis via:

- Maintenance of substantial excess liquidity. Rothesay seeks to enter into long-term, illiquid investments that
  match its liabilities in order to maximise the value of the illiquidity premium. To mitigate residual liquidity risk,
  Rothesay maintains substantial excess liquidity to meet a broad range of potential cash outflows in a stressed
  environment including collateral outflows and financing obligations.
- Entering into repurchase agreements and derivative and reinsurance agreements that allow Rothesay to post corporate bonds as collateral rather than just cash and gilts.
- Conservative asset/liability management. Rothesay seeks to maintain funding sources that are sufficiently long-term in order to withstand a prolonged or severe liquidity-stressed environment. Only the most liquid assets held on Rothesay's balance sheet are assumed to be available to meet potential stressed liquidity requirements.
- Maintenance of a comprehensive liquidity contingency plan including having contingent liquidity facilities executed which can be drawn if required to raise cash.

The liquidity management framework is designed to ensure that a prudent level of liquidity is maintained on a spot basis, but also under stressed market conditions, at which time liquidity may leave Rothesay through collateral outflows and ongoing business obligations such as expenses and undrawn investments. A comprehensive analysis of all sources of liquidity risk to which the Group is exposed is maintained. Based upon this analysis, an extensive suite of stresses is considered as part of the liquidity management framework, including onerous market shocks, against which limits are applied by the Board.

Management is responsible and accountable for managing liquidity risks within prescribed limits that are set by the Board and are overseen by the Board Risk Committee. The second line Risk function ensures that an appropriate framework is in place for assessing, monitoring and managing liquidity risk. Liquidity is managed for Rothesay as a whole, in addition to at a Solvency II fund level. Risks are monitored and controlled through strong oversight, and independent control and support functions across the business.

The following table details Rothesay's financial liabilities and assets by maturity. Cash flows arising from financial investments and liabilities have been disclosed using undiscounted expected contractual cash flows. The cash flows have been adjusted for credit risk as this is the best estimation of the flows used to back the liabilities. Further details of the probability of default are included in note E. The table excludes insurance liabilities which are included in note E.7. The table also excludes lifetime mortgage cash flows which are included in note D.1 and leasehold cash flows which are included in note I.6.

# Note F - Risk and capital management (continued)

# F.2.3 Liquidity risk (continued)

	2023			
Group	Less than 1 year £m	1 to 5 years £m	Over 5 years £m	Total £m
Financial assets				
Financial investments	14,581	25,318	108,578	148,477
Accrued interest	677	_	—	677
Receivables	2,106	_	—	2,106
Cash and cash equivalents	233	—	—	233
	17,597	25,318	108,578	151,493
Financial liabilities				
Financial liabilities	(5,737)	(11,830)	(33,161)	(50,728)
Payables	(5,270)	(1)	—	(5,271)
Borrowings	_	(1,357)	(891)	(2,248)
Accruals	(156)	_	_	(156)
	(11,163)	(13,188)	(34,052)	(58,403)
Net	6,434	12,130	74,526	93,090

	2022 restated					
Group	Less than 1 year £m	1 to 5 years £m	Over 5 years £m	Total £m		
Financial assets						
Financial investments	18,774	26,704	88,574	134,052		
Accrued interest	558	—	—	558		
Receivables	2,229	—	—	2,229		
Cash and cash equivalents	243	—	_	243		
	21,804	26,704	88,574	137,082		
Financial liabilities						
Financial liabilities	(11,259)	(15,305)	(30,146)	(56,710)		
Payables	(5,411)	_	_	(5,411)		
Borrowings	_	(743)	(1,021)	(1,764)		
Accruals	(86)	(9)	_	(95)		
	(16,756)	(16,057)	(31,167)	(63,980)		
Net	5,048	10,647	57,407	73,102		

# Note F – Risk and capital management (continued) F.2.3 Liquidity risk (continued)

	2023			
Company	Less than 1 year	1 to 5 years	Over 5 years	Total
	£m	£m	£m	£m
Financial assets				
Financial investments	14,399	25,318	108,578	148,295
Accrued interest	676	—	_	676
Receivables	2,330	—	_	2,330
Cash and cash equivalents	183	—	_	183
	17,588	25,318	108,578	151,484
Financial liabilities				
Financial liabilities	(5,737)	(11,830)	(33,161)	(50,728)
Payables	(5,274)	(1)	_	(5,275)
Borrowings	-	(1,357)	(891)	(2,248)
Accruals	(156)	_	_	(156)
	(11,167)	(13,188)	(34,052)	(58,407)
Net	6,421	12,130	74,526	93,077

	2022 restated			
Company	Less than 1 year	1 to 5 years	Over 5 years	Total
	£m	£m	£m	£m
Financial assets				
Financial investments	18,566	26,704	88,574	133,844
Accrued interest	558	_	—	558
Receivables	2,472		_	2,472
Cash and cash equivalents	195	_	_	195
	21,791	26,704	88,574	137,069
Financial liabilities				
Financial liabilities	(11,259)	(15,305)	(30,146)	(56,710)
Payables	(5,749)	_	—	(5,749)
Borrowings	_	(743)	(1,021)	(1,764)
Accruals	(86)	(9)	_	(95)
	(17,094)	(16,057)	(31,167)	(64,318)
Net	4,697	10,647	57,407	72,751

### Note F - Risk and capital management (continued)

#### F.2.4 Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Operational risk includes project risk and cyber risk. Rothesay manages operational risk through the development and maintenance of an effective risk management framework which ensures that a comprehensive internal control environment is in place. This is supported by regular risk and control self-assessments coordinated, challenged and reported by the second line, which allow risk levels to be measured and control enhancements to be developed in line with Rothesay's risk appetite.

Rothesay also uses scenario analysis to explore key areas of operational risk, ensuring that the implications of adverse operational risk events crystallising are well understood and that, where appropriate, additional controls or contingency plans are introduced to improve operational resilience.

Rothesay has important outsourcing arrangements in place, which are subject to extensive due diligence at the point of entering into them, but also to ongoing review, with oversight provided by the Business Controls Committee. Oversight of these arrangements considers the information security risk that Rothesay is exposed to, the performance of the third party with respect to service level agreements, and other relevant information (e.g. their ongoing creditworthiness, and where relevant, their readiness to accommodate Rothesay's growth). Strategic projects are monitored by Rothesay's Change Management function and relevant committees and are required to operate according to our project management framework.

Rothesay seeks to mitigate cyber risk through robust processes and controls including data protection, penetration testing and staff training, and maintains ISO 27001 and ISO 22301 accreditation. Operational risk also includes the risk of conduct failure; a risk that is managed by the business and overseen by the Compliance function and the Customer Conduct Committee.

### F.2.5 Insurance risk

Insurance risk is the risk of changes in the value of Rothesay's net position due to changes in the insurance contract liabilities. Insurance risk may occur either through changes in actual demographic experience or revised expectations of future experience. The main categories of insurance risk include the following:

- Demographic risk arises from current mortality or spouse/dependant experience being lighter than that assumed. The risk is hedged by external reinsurance.
- Longevity improvement risk represents the risk of future mortality rates improving at a faster rate than assumed. The risk is hedged by external reinsurance.
- Expense risk results from future expenses required to maintain the business being higher than expected. This risk is managed through budgeting and robust expense management.
- Data risk arises from the risk that the cost of correcting residual data errors exceeds the provisions held against this risk. This risk is managed through detailed due diligence, exclusion of known data issues and prudence in quantifying appropriate provisions.

As at 31 December 2023, 87% of longevity risk was reinsured (2022: 89%). Risks are monitored and controlled by the Actuarial function and overseen by the Chief Actuary and the Risk function.

### Note G – Other statement of consolidated financial position notes *G.1 Deferred tax assets*

Deferred income tax is provided using the liability method on temporary differences at the financial statement date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

The carrying amount of deferred income tax assets/liabilities is reviewed at each financial reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred income tax assets are reassessed at each financial reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the financial reporting date.

Deferred income tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred income tax relates to the same taxable entity and the same taxation authority.

Deferred tax balances comprise:

Group	2023 £m	2022 restated £m
Deferred tax arising from the impact of IFRS 17 initial application Deferred tax on 2022 losses carried forward arising from IFRS 17 Profit & Loss	396	396
restatement	304	304
Total deferred tax arising from IFRS 17 application	700	700
Reversal of IFRS 17 transitional losses	(66)	_
Other temporary differences	3	2
Total temporary differences	637	702

### Note G – Other statement of consolidated financial position notes (continued) *G.1 Deferred tax assets (continued)*

Company	2023 £m	2022 restated £m
Differences between amortised cost and fair value basis	340	339
Deferred tax arising from the impact of IFRS 17 initial application Deferred tax on 2022 losses carried forward arising from IFRS 17 Profit & Loss	396	396
restatement	304	304
Total deferred tax arising from IFRS 17 application	700	700
Effect of revaluation of amortised cost basis temporary differences to 0% <sup>1</sup>	(337)	—
Reversal of IFRS 17 transitional losses	(66)	—
Other temporary differences	-	1
Total temporary differences	637	1,040

The movements in the deferred tax balances were as follows:

Group	2023 £m	2022 restated £m
At 1 January as previously reported	702	(5)
Deferred tax arising from the impact of IFRS 17 initial application	n/a	396
Restated opening balance as at 1 January	702	391
Deferred tax on 2022 losses carried forward arising from IFRS 17 Profit & Loss restatement	_	304
Reversal of IFRS 17 transitional losses	(66)	—
Deferred tax credited to equity	1	(1)
Current year charge	—	8
At 31 December	637	702

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Company	2023 £m	2022 restated £m
At 1 January as previously reported	1,040	(119)
Deferred tax arising from the impact of IFRS 17 initial application	n/a	396
Restated opening balance as at 1 January	1,040	277
Deferred tax on 2022 losses carried forward arising from IFRS 17 Profit & Loss restatement	_	304
Effect of revaluation of amortised cost basis temporary differences to 0% <sup>1</sup>	(337)	_
Reversal of IFRS 17 transitional losses	(66)	_
Deferred tax on other comprehensive income	1	(1)
Other temporary differences	(1)	_
Current year charge	_	460
At 31 December	637	1,040

<sup>&</sup>lt;sup>1</sup> The temporary difference arising on the difference in tax and accounting valuation assets has been revalued at 0% giving rise to a deferred tax debit during the year. The corresponding current tax balance has also been revalued at 0%, giving rise to an equal and opposite tax charge during the year, which reflects the fact that payments and receipts for historic Group relief have also been restated to a rate of 0%. The rate of 0% reflects the rate at which the Company now expects to settle the tax balances that result from this temporary difference, as a result of the Group relief policy and the tax sharing arrangement. Equal and opposite adjustments have been made in the related counterparties, resulting in nil impact to the Group.

### Note G – Other statement of consolidated financial position notes (continued) *G.1 Deferred tax assets (continued)*

Deferred tax assets are only recognised to the extent that, based on management's assessment, they are regarded as recoverable. Management considers it appropriate to recognise a deferred tax asset in light of forecast future profits and the history of profits within the Group. The recoverability of the deferred tax asset has been assessed at each reporting period based on projected future taxable profits arising from the release of CSM and RA as insurance services are provided. We also expect to write business in the future which is expected to increase the future taxable profit against which the unused tax losses can be utilised.

Other temporary differences are the result of differences between the accounting and tax basis which will reverse over time.

In the Spring Budget 2021, the Government announced that from 1 April 2023 the corporation tax rate would increase from 19% to 25%. This was enacted into law on 10 June 2021. On 23 September 2022, the UK Chancellor of the Exchequer announced that the intended increase in the UK corporation tax rate referred to above would be cancelled. On 14 October Liz Truss, the then Prime Minister, reversed that decision made as part of the 'Mini Budget' and confirmed that the corporation tax rate would increase to 25% from the historic 19% rate as of 1 April 2023. Therefore, we calculated the blended current tax rate for 2023 as 23.52% (2022: 19%), based on three months at 19% and nine months at 25%.

In response to the adoption of IFRS 17, the UK Government has implemented "The Insurance Contracts (Tax) (Change in Accounting Standards) Regulations 2022 (SI2022/1165)" (the "Regulations"). This requires a life insurance company to calculate the impact of adoption of IFRS 17 on opening retained earnings (excluding the impact of movements in deferred tax and movements in any non-taxable amounts) and to spread this amount over a period of ten years for tax purposes (i.e. one tenth of the spread amount becomes taxable/deductible in each of the first ten years). The Regulations were enacted as of November 2022.

The adoption of IFRS 17 caused Rothesay to reduce the opening retained earnings (pre-tax) by £1,595m as at 1 January 2022. There was a further decrease in retained earnings during 2022 of £1,224m, due to the restatement in the Profit & Loss from IFRS 4 to IFRS 17. This resulted in a total reduction in retained earnings (pre-tax) of £2,819m as at 2022. Under the Regulations discussed above, this reduction in the retained earnings is treated as a tax deductible expense of the business (subject to the ten-year spreading). Under the transitional arrangements, this expense will be spread over a ten-year period resulting in an annual tax deduction of £282m over the ten year period. The full amount of the transitional adjustment relates to activities in the United Kingdom.

The value of the deferred tax asset has been calculated based on the blended tax rate of 24.85% across the period over which the deferred tax asset is expected to be utilised. Prior to the enactment of the new regulations, the transitional losses are projected to be utilised over a longer period and hence a marginally different blended rate would have applied. For the purposes of restating comparatives, due to immateriality, we have not allowed for this impact, i.e. the value of the deferred tax asset at 2022 has been calculated assuming that the new regulations applied.

On 20 June 2023, Finance (No.2) Act 2023 was substantively enacted in the UK, introducing a qualifying domestic minimum effective tax rate of 15%. The legislation implements a domestic top up tax and a multinational top up tax, effective for accounting periods starting on or after 31 December 2023. The Group has applied the exception under the proposed IAS 12 amendment to recognising and disclosing information about deferred tax assets and liabilities related to top up income taxes. Rothesay does not currently expect the effect of the Pillar Two legislation to have an impact on the tax position in future periods.

### Note H – Interests in subsidiaries and associates *H.1 Investment in unconsolidated structured entities*

Rothesay has interests in investments which are classified under IFRS as unconsolidated structured entities. A structured entity is an entity that has been designed so that voting or similar rights are not the dominating factor in deciding who controls the entity, such as when voting rights might relate to administrative tasks only and the relevant activities are directed by means of contractual arrangement. Structured entities include those entities that have restricted activities or a narrow and well-defined objective. These structured entities have not been consolidated as Rothesay does not have the power to affect their returns.

Rothesay has interests in unconsolidated structured entities as described below:

- investment in collective investment schemes which allows Rothesay to receive profit or income from the underlying assets held in the schemes. These are predominately large established money market funds of which the total asset value of the funds was £348bn (2022: £353bn);
- loans granted to and notes issued by special purpose vehicles (SPVs) secured by the assets held by the SPV such as commercial or residential real estate;
- debt securities issued by SPVs secured by financial receivables; and
- loans granted to SPVs secured by financial receivables.

The value of Rothesay's interests is included within financial investments (see note D.1).

As at 31 December 2023, our total interest in such entities, reflected on Rothesay's statement of financial position and classified as financial investments held at fair value through profit or loss, was £11,575m (2022: £11,471m). The recorded fair value represents Rothesay's maximum loss exposure to these unconsolidated structured entities. The £0.1bn increase in the balance was predominantly driven by new investments largely offset by the mark-to-market decrease in the value of loans secured on property.

The interest income recognised in relation to these investments was £519m (2022: £281m).

A summary of Rothesay's interest in unconsolidated structured entities is provided below and has been recognised on the balance sheet (see note D.1):

Group and Company	2023	2022
	£m	£m
Collective investment schemes	4,395	4,585
Government sub-sovereign and agency obligations	23	40
Corporate bonds and other corporate debt	2,490	2,057
Loans secured on property	4,667	4,789
Total	11,575	11,471

### Note H - Interests in subsidiaries and associates

#### H.2 Investments in subsidiaries

The financial statements include the financial statements of Rothesay Life Plc and the subsidiaries listed in the following table:

			2023	2022	2023	2022
Company undertakings	Country of incorporation	Primary business operation	£m	£m	% equity interest	% equity interest
LT Mortgage Financing Limited	UK	Service company	6	6	100%	100%
Rothesay Property Partnership 1 LLP	UK	Service company	—	_	100%	100%
Rothesay MA No.1 Limited	UK	Service company	5	5	100%	100%
Rothesay MA No.3 Limited	UK	Service company	2	2	100%	100%
Rothesay MA No.4 Limited	UK	Service company	_		100%	100%

Subsidiaries are held at cost less impairment.

The above subsidiary undertakings are registered in the United Kingdom. The registered office and principal place of business for all subsidiary undertakings is The Post Building, 100 Museum Street, London WC1A 1PB.

Rothesay Property Partnership 1 LLP was incorporated during March 2021 and has not commenced trading.

Rothesay Mortgages Limited (formerly known as Rothesay MA No.2 Limited) was incorporated during March 2019 and underwent a name change in September 2022. The entity ownership was transferred to the Group holding company Rothesay Limited during 2022.

Rothesay MA No.4 Limited (RMA4) was incorporated during November 2019. RMA4 remains dormant.

### Note I – Other notes I.1 Property, plant and equipment

*Equipment is stated at cost less accumulated depreciation/amortisation and accumulated impairment losses. Depreciation is calculated on a straight-line basis over the useful life of the following classes of assets:* 

- *Computer equipment:* 3 years
- Furniture and fittings: 5 years
- Software: 10 years

Development expenditure on internally developed software is recognised as an asset only if Rothesay can demonstrate the technical feasibility to complete the development of the software, its intention and the availability of resources to complete the development and to use the software, and its ability to use the software to generate probable future economic benefits and to measure the expenditure reliably. Subsequent expenditure on internally developed software is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as it is incurred. Amortisation of the intangible asset begins when development is complete, and the asset is available for use. It is amortised over the period of expected future benefit. During the period of development, the intangible asset is tested for impairment annually.

	Software	Computer equipment	Furniture and fittings	Total
	£m	£m	£m	£m
Cost				
As at 1 January 2023	13	_	10	23
Additions	10	1	—	11
As at 31 December 2023	23	1	10	34
Accumulated depreciation				
As at 1 January 2023	_	—	(5)	(5)
Charge for the year	—	(1)	(1)	(2)
As at 31 December 2023	—	(1)	(6)	(7)
Net book value as at 31 December 2023	23	—	4	27
Cost				
As at 1 January 2022	4	—	10	14
Additions	9	—	—	9
As at 31 December 2022	13	—	10	23
Accumulated depreciation				
As at 1 January 2022	—	_	(3)	(3)
Charge for the year	_	_	(2)	(2)
As at 31 December 2022	_	_	(5)	(5)
Net book value as at 31 December 2022	13	_	5	18

At 31 December 2023 and 31 December 2022, Rothesay conducted an impairment review of the software asset not yet available for use and found no impairment necessary. The software asset capitalised relates to assets which remain under development.

#### I.2 Company profit and loss

The profit for the financial year of the Company was £690m (2022: loss of £774m). As permitted by Section 408 of the Companies Act 2006, the Company's statement of comprehensive income has not been included in these financial statements.

### Note I – Other notes (continued) I.3 Share based payments

Historically, the cost of equity-based transactions with employees has been measured based on grant-date sale value.

The fair value was determined at grant date and expensed on a straight-line basis over the vesting period in profit and loss. At each reporting date Rothesay revised its estimate of the number of shares that were expected to be issued and recognised the impact of the revision of original estimates.

During December 2020, Rothesay amended its remuneration policy in relation to the deferred equity award plan (previously known as the Long Term Stock Incentive Plan) to give employees the choice of receiving cash or equity for vestings from December 2021 onwards. For these awards, the fair value of the grant will now be reassessed at each reporting period and any change charged to profit and loss.

Share-based employee awards that require future services are amortised over the relevant service period. Expected forfeitures are included in determining share-based employee compensation expenses.

During the year ended 31 December 2015, Rothesay created a stock incentive plan, now known as the deferred equity award plan which provided for grants of restricted stock units (RSUs).

Rothesay issues RSUs to the employees under the deferred equity award plan, primarily in connection with yearend compensation. These RSUs vest and deliver as outlined in the applicable RSU agreements. Vesting is subject to the recipient not having left employment or having left employment as a result of death, permanent illness, redundancy or retirement (subject to Remuneration Committee approval). Delivery of the RSUs is in the form of shares or an equivalent amount of cash (subject to the approval of the Remuneration Committee). All RSUs have a future service requirement. Note that we have provided an estimate for the number of RSUs granted during the year because, although the awards have been approved in principle by the Remuneration Committee, the actual number will not be finalised until after the financial statements have been approved.

The activity related to the deferred equity award plan RSUs is set out below:

	2023	2022
	No. of RSUs	No. of RSUs
Outstanding at the beginning of the year	10,815,101	11,503,926
Forfeited during the year	(10,659)	(102,461)
Vested during the year	(6,348,574)	(5,813,603)
Granted during the year	5,333,299	5,227,239
Outstanding at the end of the year	9,789,167	10,815,101

On 3 March 2020, the Company established a new HMRC-approved employee share plan known as the Employee Share Incentive Plan (ESIP). Under the ESIP, Rothesay offered shares to all eligible UK employees as part of yearend compensation. The rules governing withdrawal of the shares from the ESIP Trust and subsequent tax treatment are set by HMRC. They are disclosed as employee scheme shares until they are withdrawn. The ability to withdraw shares is generally subject to the recipient not having left employment before three years from grant date.

The activity related to the ESIP RSUs is set out below:

	2023	2022
	No. of RSUs	No. of RSUs
Outstanding at the beginning of the year	704,709	492,300
Forfeited during the year	(53,916)	(56,973)
Granted during the year	371,066	269,382
Outstanding at the end of the year	1,021,859	704,709

### Note I – Other notes (continued)

### I.3 Share based payments (continued)

The methodology for calculating the fair value of the RSUs is intended to use a valuation basis consistent with the price paid by MassMutual and GIC for Blackstone's shareholding at the end of 2020. The weighted average fair value of the RSUs at 31 December 2023 was £4.50 (31 December 2022: £3.86).

### Share appreciation plan

During December 2020, a new long-term share appreciation plan (the SARs plan) was created which provides for grants of cash-settled share appreciation rights (SARs). The SARs provide the right to receive the upside on a fixed proportion of an agreed value of Rothesay shares over a defined time horizon, paid out in cash, subject to achievement of returns above an agreed hurdle. The SARs were awarded for the first time in 2021 and vest and deliver as outlined in the applicable agreement. Vesting is subject to the recipient not having left employment or having left employment as a result of death, permanent illness, redundancy or retirement (subject to Remuneration Committee approval). All SARs have a future service requirement. Share appreciation rights were granted in January 2021, December 2021, December 2022 and December 2023.

The valuation of the SARs is based on a Black-Scholes option pricing model and uses the same methodology for valuing shares as is used for share-based payments but with adjustments for payment of dividends in the vesting period. The weighted average fair value and assumptions used to determine the fair value of the SARs issued in 2021 and 2022 are as follows:

- Weighted average fair value at grant date: £0.69
- Expected volatility: 30%
- Outstanding vesting period: three years from issue
- Risk-free interest rate: nil

The weighted average fair value and assumptions used to determine the fair value of the SARs issued in 2023 is as follows:

- Weighted average fair value at grant date: £0.88
- Expected volatility: 30%
- Outstanding vesting period: three years from issue
- Risk-free interest rate: 3.62%

The number of SARs awarded is as follows:

	2023	2022
	No. of SARs	No. of SARs
Outstanding at the beginning of the year	76,693,043	50,726,066
Forfeited during the year	-	_
Vested during the year	-	—
Granted during the year	27,777,778	25,966,977
Outstanding at the end of the year	104,470,821	76,693,043

### Expenses in relation to share-based payment schemes

Expenses of £61m (2022: £20m) have been charged to the profit and loss of Rothesay during the year in relation to the various share-based payment schemes. The year-on-year increase has been driven by the increase in share price.

#### Note I – Other notes (continued) *I.4 Related parties disclosures* Ultimate holding company

At the financial statement date, the immediate and ultimate parent company was Rothesay Limited, which is incorporated in the United Kingdom. Group financial statements are prepared for Rothesay Limited, copies of which can be obtained from the Company Secretary, The Post Building, 100 Museum Street, London WC1A 1PB.

#### **Related party transactions**

Rothesay entered into various transactions with fellow participating interests which are subject to common control from the same source. The table below summarises the Group's related party transactions and balances reported in the consolidated statement of comprehensive income and statement of financial position.

Group	2023 £m	2022 restated £m
Statement of comprehensive income		
Net recovery from reinsurance contracts held	(1)	—
Finance expense for reinsurance contracts held	83	(93)
Investment return	36	(9)
Finance costs	(18)	(18)
Operating expenses	(1)	(5)
Statement of financial position		
Financial investments	583	187
Receivables	43	—
Reinsurance contract liabilities	(10)	(82)
Reinsurance contract assets	20	—
Borrowings	299	299
Capital	2,463	2,463

Financial investments represent a loan secured on property and an investment in a Real Estate Investment Trust (REIT) both of which are subject to common control from one of our shareholders. We have written a number of reinsurance contracts with our shareholder MassMutual, the values of which have been restated based on IFRS 17. All related party transactions were discussed and approved by the Board.

#### Transactions with key management personnel

Key management personnel comprise the Directors of the Company, Directors of subsidiary undertakings and certain members of senior management.

There are no material transactions between Rothesay and its key management personnel other than the transactions discussed below:

	2023 £m	2022 £m
Salaries, bonus and other employee benefits	30	24
Equity-based compensation payments	35	14
Pension costs	1	1
Total transactions	66	39

On 3 April 2023, members of key management personnel and their families sold 112,560 B ordinary shares to the employment benefit trust for consideration of £0.4m.

### Note I – Other notes (continued) I.4 Related parties disclosures (continued)

On 29 March 2022, members of key management personnel and their families sold 1,683,216 B ordinary shares to the employment benefit trust for consideration of £7m. On 31 March 2022, members of key management personnel and their families bought 4,819,277 B ordinary shares from the employment benefit trust for consideration of £20m.

The tables below represent transactions between RLP, its parent Rothesay Limited, its subsidiaries LTMF, RMA1 and RMA3 and other Group companies RPML, Rothesay Asset Management Australia Pty Ltd and Rothesay Asset Management North America LLC.

Transactions with RL	2023 £m	2022 £m
Statement of comprehensive income		
Interest income	3	1
Cost transfer	5	5
Statement of financial position		
Other receivables	91	80
Capital	2,463	2,463

On 6 July 2023, the Board approved an interim dividend of £351m which was paid to RL on 2 October 2023.

Transactions with LT Mortgage Financing Limited	2023 £m	2022 £m
Statement of financial position		
Other payables	—	224
Capital	6	6

Transactions with Rothesay MA No.1 Limited	2023 £m	2022 £m
Statement of financial position		
Other payables	—	73
Capital	5	5

Transactions with Rothesay MA No.3 Limited	2023 £m	2022 £m
Statement of financial position		
Other receivables	_	—
Other payables	_	39
Capital	2	2

Transactions with RPML	2023 £m	2022 £m
Statement of comprehensive income		
Cost transfer	(203)	(126)
Statement of financial position		
Other payables	170	104

### Note I – Other notes (continued)

I.4 Related parties disclosures (continued)

Transactions with Rothesay Asset Management North America LLC	2023 £m	2022 £m
Statement of comprehensive income		
Service fee	(11)	(9)
Statement of financial position		
Other receivables	3	1
Other payables	1	3

Transactions with Rothesay Asset Management Australia Pty Ltd	2023 £m	2022 £m
Statement of comprehensive income		
Transaction fee	(1)	—
Service fee	(3)	(1)
Statement of financial position		
Other receivables	—	—
Other payables	—	1

### **Transactions with LT Mortgage Financing Limited**

Between 2018 and 2022, £4.9bn of lifetime mortgages were transferred from RLP to its subsidiary LT Mortgage Financing Limited (LTMF). During 2023 a further £0.6bn were transferred. Whenever lifetime mortgages were transferred, LTMF became the beneficial owner of the lifetime mortgages in exchange for the issue of loan notes. These transactions took place on an arm's length basis using the fair value of the lifetime mortgages. Under IFRS 9, the loans cannot be derecognised from RLP as RLP effectively maintains all the risk and rewards and control of the mortgages after the securitisations through the loan notes. For the purposes of determining the valuation rate of interest, these securitisations are ignored.

### Transactions with Rothesay MA No.1 Limited

During December 2018, £0.8bn of ground rent loans were transferred from RLP to its subsidiary Rothesay MA No.1 Limited (RMA1). RMA1 became the beneficial owner in the ground rent loans in exchange for the issue of loan notes. These transactions took place on an arm's length basis using the fair value of the ground rent loans. Under IFRS 9, the loans cannot be derecognised from RLP as RLP effectively maintains all the risk and rewards and control of the loans after the securitisations through the loan notes. For the purposes of determining the valuation rate of interest, this securitisation is ignored.

### Transactions with Rothesay MA No.3 Limited

During 2020 and 2021, €1.0bn of Dutch mortgage loans were transferred from RLP to its subsidiary Rothesay MA No.3 Limited (RMA3). During 2023 a further €1.0bn were transferred. In each case, RMA3 became the beneficial owner in the Dutch mortgage loans in exchange for the issue of loan notes. This transaction took place on an arm's length basis using the fair value of the Dutch mortgages. Under IFRS 9, the loans cannot be derecognised from RLP as RLP effectively maintains all the risk and rewards and control of the mortgages after the securitisations through the loan notes. For the purposes of determining the valuation rate of interest, this securitisation is ignored.

#### Note I – Other notes (continued) I.5 Financial commitments and contingencies

During previous years, Rothesay executed transactions to purchase partly funded bonds and forward settling bonds. During 2023, Rothesay purchased additional partly funded bonds, forward settling bonds and fund units with a commitment for future funding. Rothesay also signed up to a number of multi-year contracts, in relation to the provision of market data. Rothesay expects to pay a further £149m within the next five years (2022: £667m), £122m of this being due within 12 months of the financial reporting date (2022: £631m).

	2023 £m	2022 £m
Not later than one year	122	631
Later than one year and no later than five years	27	36
Later than five years	—	—
Total other commitments	149	667

### I.6 Leases

### (a) Amounts included in the statement of financial position

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments, less any lease incentives receivable;
- amounts expected to be payable by Rothesay under residual value guarantees;
- payments of penalties for terminating the lease; and
- lease payments to be made under reasonably certain extension options.

*Lease payments are discounted using Rothesay's incremental borrowing rate. The incremental borrowing rate represents the cost of funding to Rothesay at the date that the lease was entered into.* 

*Lease payments are allocated between principal and finance cost. The finance cost is charged to the statement of income over the lease period so as to produce a constant rate of interest on the remaining balance of the liability for each period.* 

*Right-of-use assets are measured at cost comprising the following:* 

- amount of any initial measurement of lease liability;
- leased payments made before the commencement date less any lease incentives received;
- initial direct costs; and
- restoration costs.

*Right-of-use assets are depreciated over the lease term on a straight-line basis.* 

Rothesay's right-of-use assets include the lease on the UK office executed in May 2019. The lease for the UK office, The Post Building, has a duration of 17 years with a break clause at 12 years which we have assumed is exercised. The incremental borrowing rate for the Group was 3.37%. During November 2023 Rothesay took over the lease of levels 3 and 4 of The Post Building, the lease has a duration of 12 years and we have used an incremental borrowing rate of 7.58%.

Rothesay was not a lessor during the year.

### Note I – Other notes (continued)

I.6 Leases (continued)

(a) Amounts included in the statement of financial position (continued)

Right-of-use assets

Group and Company	2023	2022
	£m	£m
Right-of-use asset	53	27
Right-of-use asset – property		
Balance at 1 January	27	30
Depreciation charge for the year	(3)	(3)
Additions	29	_
Closing balance at 31 December	53	27

### Lease liabilities

Group and Company	2023	2022
	£m	£m
Lease liability	68	39
Maturity analysis based on undiscounted liabilities		
Current liabilities		
Less than one year	10	5
Non-current liabilities		
One to five years	47	26
More than five years	29	12
Total undiscounted lease liabilities	86	43

### (b) Amounts recognised in the statement of comprehensive income

Group and Company	2023	2022
	£m	£m
Leasehold depreciation	4	3
Financing charge on lease liabilities (included in note B.4 Finance costs)	2	1

### (c) Amounts recognised in the statement of cash flows

Group and Company	2023	2022
	£m	£m
Leasehold depreciation	4	3
Financing charge on lease liabilities	2	1
Total cash outflows for leases	3	4

## Alternative Performance Measures

As noted on page 32, throughout the financial statements Rothesay has used a variety of measures to provide stakeholders with the necessary information on the performance and financial position of Rothesay. Where it is possible to reconcile to the financial statements this is referenced; however, some of these measures are not on a consistent basis with IFRS and therefore the methodology is explained below. Where relevant, we have used accounting policies and assumptions that are consistent with the IFRS financial statements.

These measures are included in the monthly management information circulated and discussed by the Board.

#### **Adjusted equity**

Adjusted equity provides a reflection of value which aligns with the long-term value of the Group. Adjusted equity equals total equity plus CSM net of tax less the value of sterling-denominated RT1 debt and gives a value of £7.5bn (2022: £6.6bn). This is a new APM following the transition to IFRS 17

#### Assets under management

Assets under management can be derived by adjusting total assets for reinsurance, payables, derivatives, collateralised financing and deferred tax asset as shown in the table below. By netting down the derivative gross up, Rothesay provides a more meaningful value for the assets managed and a useful measure of the size of business. This APM has been impacted following the transition to IFRS 17 and the 2022 comparative has been restated to ensure a consistent basis; this has led to a restatement in assets under management of £239m.

Assets under management (APM)	2023 £m	2022 restated £m
Total assets	103,237	95,007
Less reinsurance assets	(216)	(54)
Less payables and financial liabilities	(41,233)	(47,148)
Less deferred tax asset	(637)	(702)
Assets under management	61,151	47,103

#### New business premium

New business premium is defined as the present value of premiums paid or due to be paid on new business transacted during the year. It corresponds to the present value of future cash inflows in note E.5(a).

### Alternative Performance Measures continued

### Alternative presentation of IFRS profits

The alternative presentation of IFRS profits seeks to provide an explanation of the way in which profits have been generated by considering the movement in assets alongside the movement in liabilities. When taken together with the other items in the alternative analysis of profit generation, the items can be reconciled to the IFRS financial statements (see page 31). The adjusted operating profit and the profit/(loss) before tax has been impacted following the transition to IFRS 17.

Measure	Reconciliation to IFRS
New business profit	New business premium less increase in best estimate liabilities and risk adjustment. After deduction of allocated acquisition expenses this is equal to the increase in CSM <b>(APM)</b> as a result of new business including new reinsurance (see note E.5).
New business acquisition expense	The new business acquisition expense are the expenses allocated to the execution of new business, equal to the amounts derecognised in 2023 and included in the measurement of insurance contracts (see note B.3).
Performance of in-force book	<ul> <li>Insurance service result (adjusted for the impact of changes in assumptions and the impact of changes in the CSM) plus net investment income* (adjusted for the impact of changes in economic conditions) less operating expenses. This represents the profit that can be attributed to:</li> <li>differences in actual investment returns compared to those assumed;</li> <li>the release of the risk adjustment as the business runs off and members exercise their options;</li> <li>the release of credit default allowances;</li> <li>the impact of actual demographic experience versus assumptions; and</li> <li>the investment return on surplus assets; and offset by non-attributable expenses from note B.3.</li> </ul>
Non-economic assumption changes	Effect of non-economic assumption changes on BEL and RA net of reinsurance.
Adjusted operating profit before tax	Sum of the rows above.
Increase in CSM	Increase in CSM <b>(APM)</b> as a result of new business, experience and non- economic assumption changes less the release of CSM on in-force business net of accretion (see note E.3). This is a new APM following the transition to IFRS 17.
Borrowing costs	Interest payable on borrowings. This is a subset of the finance costs shown in note B.4.
Economic profits/(losses)	Change in asset valuation due to changes in economic conditions less the effect of economic assumption changes on net insurance liabilities. Changes in economic conditions include movements in interest rates, inflation, exchange rates, credit spreads, credit default allowances, actual defaults and property prices. The release of credit default allowances over time is included in the performance of the in-force book. This item also includes the reinsurance fees from note B.3.
Profit/(loss) before tax	Sum of the above and consistent with reported profit.

\*Includes interest paid on collateral and collateralised agreements (note B.4).

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#### **Solvency measures**

Rothesay is a regulated entity under the Solvency II regulatory framework and therefore uses a number of APMs that are derived from Solvency II measures in addition to those that are derived from IFRS-based measures. The assumptions and methodology used in the calculation of solvency is subject to review and approval by the Board.

Own Funds represent the capital in excess of technical provisions and provide a measure of regulatory capital. A reconciliation of Own Funds to IFRS equity is provided in note F.1.

Under Solvency II, the capital required to withstand a 1-in-200-year event is known as the solvency capital requirement (SCR). SCR coverage is then Own Funds (capital in excess of technical provisions) that are eligible to meet the SCR divided by the SCR and expressed as a percentage. SCR coverage provides a measure of the financial strength of Rothesay. It is not possible to reconcile the SCR or the SCR coverage to the IFRS financial statements.

#### **Other APMs**

The longevity reinsurance percentage provides an indication of the extent to which Rothesay is protected from fluctuations in longevity through reinsurance. The percentage is derived by comparing the IFRS sensitivity of net insurance liabilities with the sensitivity of gross insurance liabilities to changes in assumed longevity (see note E.8). The percentages disclosed for 2022 have not been restated, however the results derived under IFRS 17 are materially consistent with those previously calculated, as can be seen using the sensitivities in note E.8, which have been restated for IFRS 17.

For the following APMs, it is not possible to reconcile to the IFRS financial statements:

Measure	Definition	Why is this used
Customer satisfaction	Policyholder feedback surveys are sent to all policyholders following interaction with them (apart from complaints and bereavements).	Rothesay prides itself on the quality of the service that it provides and this APM provides a measure of the quality of that service.
Complaints received and upheld	The number of complaints received and upheld by Rothesay per 1,000 policyholders.	Complaints provide a useful indication of customer (dis)satisfaction.

These metrics are regularly discussed by the Customer Conduct Committee.

# Glossary of terms

Adjusted equity	Adjusted equity provides a reflection of value which aligns with the long-term value of the Group. Equals total equity plus CSM net of tax less the value of sterling-denominated RT1 debt.
Adjusted operating profit before tax	See Alternative Performance Measures.
Alternative Performance Measure	Rothesay's strategy is focused on protecting the security of policyholder benefits, growth through writing value-driven new business and, ultimately, delivering sustainable shareholder value. In the opinion of the Directors, the prescribed IFRS results and disclosures do not capture long-term value creation or changes to capital requirements and therefore do not fully reflect the performance. Rothesay therefore uses a number of Alternative Performance Measures which focus on value creation and capital strength.
Annuity	A series of regular payments made to an individual until their death. Payments may be indexed.
Assets under management	See Alternative Performance Measures.
Best estimate liability (BEL)	The liabilities of Rothesay calculated on a best estimate basis under Solvency II and IFRS 17, i.e. where all the assumptions made in the calculation are best estimate.
Bulk annuity	A bulk annuity, sometimes referred to as a bulk purchase annuity, is a contract between a defined benefit pension scheme and an insurance company, whereby an insurance company insures some or all of the annuities being paid by the pension scheme.
Buy-in	Held as an asset of the pension scheme, a bulk annuity buy-in is a contract that covers all or some of the benefits for a subset of scheme members. The scheme retains responsibility for paying pensions to members but the contract protects the scheme against all risks relating to the insured benefits, for example longevity risk and inflation risk.
Buy-out	The bulk annuity buy-out is a contract that covers all of the benefits for all or a subset of scheme members. The insurer issues individual policies to members under which pensions are paid. Once all benefits are covered, the pension scheme can be wound up.
Carbon intensity	A measure of emissions that allows for comparison between entities of different size. It is measured in t CO $_2$ e/million USD of revenue annually.
Collateralised agreements/ investments	Loans secured on property or other collateral.
Collective investment schemes	A way of investing money alongside other investors.
Carbon neutral	Carbon dioxide emissions are balanced by carbon removed through activities such as carbon sinks or removal.
CO₂e	Carbon dioxide equivalent – greenhouse gases (GHGs) all have varying warming potentials and therefore in order to report one metric, other GHGs are converted to $CO_2$ equivalent.
Contractual service margin (CSM)	Defined within the IFRS 17 standard as unearned profit on a group of contracts that relate to future service to be provided.
Corporate bonds and other	These are debt securities issued by corporations which are not guaranteed by

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Credit risk	The risk of loss or of adverse change in the financial situation resulting from fluctuations in the credit standing of issuers of securities, counterparties and any debtors.
Currency rate risk	The risk that asset or liability values, cash flows, income or expenses will be affected by changes in exchange rates. Also referred to as foreign exchange risk.
Currency translation	Gains and losses incurred when translating the overseas subsidiaries into the sterling consolidated balance sheet.
Customer satisfaction	See Alternative Performance Measures.
Deferred annuities	Annuities or pensions due to be paid from a future date or when the policyholder reaches a specified age.
Distributable profits	A company's profits available for distribution are its accumulated realised profits.
Economic profits	See Alternative Performance Measures.
Employee benefit trust (EBT)	A trust established to purchase and hold shares of the Company for delivery under employee share schemes.
Equity-based compensation	Share-based transactions awarded under incentive plans.
Fair value	Amount that would be received on sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.
Finance costs	Represent interest payable on borrowings.
Fixed-for-term mortgages	Residential mortgages where the interest rate payable is fixed at outset for the whole term of the mortgage.
Full internal model (FIM)	Under Solvency II, insurer's own model used to calculate the solvency capital requirement in relation to particular risks approved by the PRA.
General Measurement Model (GMM)	The General Measurement Model is the standard approach to calculate/estimate liabilities for the insurance contract under IFRS 17.
Government, sub-sovereign and agency obligations	A bond issued by a country's government or corporate debt which is guaranteed by a government to repay borrowed money at a specific time.
In-force	An insurance policy or contract reflected on records that has not expired, matured or otherwise been surrendered or terminated.
Infrastructure	Investments in infrastructure such as water, energy and transportation.
Insurance acquisition cash flows	Under IFRS 17, the cash flows which have been identified as insurance acquisition cash flows are allocated to groups of insurance contracts. These cash flows include expenses associated with the origination of new business, including annual compensation for employees.
Insurance Finance Income or Expenses	Comprises the change in the carrying amount of the group of insurance contracts arising from a) the effect of the time value of money and changes in the time value of money; and (b) the effect of changes in assumption that relate to financial risk.
Insurance revenue	Under IFRS 17, the amount charged for insurance coverage when it is earned rather than when it is paid.
Insurance risk	The risk of loss or of adverse change in the value of insurance liabilities, due to inadequate pricing and provisioning assumptions.
Insurance service expenses	Under IFRS 17, the costs incurred in providing insurance services during the year.

# Glossary of terms continued

Under IFRS 17, the insurance revenue less the insurance service expense, i.e. the insurance profit made on the provision of insurance coverage.
Accounting standards that are applied in preparing Rothesay's consolidated financial statements.
See Alternative Performance Measures.
Comprises all interest income on financial investments at fair value through profit and loss, realised investment gains and losses and movements in unrealised gains and losses, as well as expenses directly related to investments executed during the year.
Reinsurance where Rothesay is acting as the reinsurer.
The liability for incurred claims includes unpaid claims and expenses.
Liability for remaining coverage represents the carrying amount of a group of insurance contracts at each reporting date. The LRC comprises the future BEL and RA cash flows that relate to services to be delivered in future periods and any remaining CSM.
Mortgages extended to older customers (aged 55 and over) against their residential property at low loan-to-value percentage. Unlike a typical residential mortgage, no interest is paid monthly by the customer. Instead, the interest is simply added to the principal loan amount with the loan only repayable on death or entry into long-term care of the last remaining homeowner.
LPI is a pricing index used to calculate increases in components of scheme pension payments in the UK.
An addition to the risk-free rate used when projecting investment returns and discounting cash flows on certain types of contracts where the liabilities are illiquid and have cash flows that are predictable.
The risk of being unable to realise investments and other assets in order to settle financial obligations when they fall due.
See Alternative Performance Measures.
The risk that a company could be exposed to a higher payout as a result of increasing life expectancy.
The Loss Absorbing Capacity of Deferred Taxes adjustment reflects the fact that new deferred tax assets would be created in the event that Rothesay incurred unexpected losses, resulting in an increase of Own Funds. The LACDT reduces the SCR.
LT Mortgage Financing Limited.
The risk of loss or of adverse change resulting, directly or indirectly, from fluctuations in the level and in the volatility of market prices of assets, liabilities and financial instruments.
The matching adjustment, a concept in Solvency II, is broadly equivalent to the illiquidity premium that can be earned on the illiquid assets held to back illiquid

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Matching adjustment fund	A ring-fenced fund set up for Solvency II purposes. Liabilities written into the fund are discounted at risk free plus a matching adjustment derived from the assets in the fund. Such assets must meet eligibility criteria.
Mortality tables	A table which shows, for each age, what the probability is that a person of that age and gender will die before their next birthday.
New business	New insurance contracts and reinsurance inwards sold during the year. Includes business acquired through purchase of companies.
New business premium	New business premium is defined as the present value of premiums paid or due to be paid on new business transacted during the year.
New business profit	See Alternative Performance Measures.
No negative equity guarantee (NNEG)	Lifetime mortgages provide what is known as a NNEG, which means that the mortgage repayment amount (loan principal plus interest on redemption) cannot exceed the sale proceeds of the property on which the loan is secured.
Non-attributable costs	These are operating expenses incurred in the period that cannot be directly attributable to a portfolio of insurance contracts (see note B.3).
Onerous contracts	An insurance contract is classified as onerous as at the date of its initial recognition if the sum of the fulfilment cash flows and the recognised insurance acquisition cash flows are a net outflow (i.e. there would have been a negative
Operational risk	The risk arising from inadequate or failed internal processes, personnel or systems, or from external events.
Own Funds	Assets in excess of those required to meet the Solvency II technical provisions. See also Alternative Performance Measures.
Own risk and solvency assessment (ORSA)	An assessment of the risk to which the business is exposed as well as solvency forecasting in a range of scenarios, including consideration of the stresses that could jeopardise Rothesay's business plans.
Partial internal model (PIM)	Under Solvency II, an insurer's own model used to calculate the solvency capital requirement in relation to particular risks approved by the PRA.
PCAF data quality score	Measure of data quality from 5 (lowest certainty) to 1 (highest certainty) under the Partnership for Carbon Accounting Financials (PCAF) standards.
Performance of in-force book	See Alternative Performance Measures.
Physical climate risk	Risks resulting from climatic events including acute and chronic impacts. Acute risks include droughts, floods, and wildfires. Chronic risks include rising temperatures, sea level rise, and an accelerating loss of biodiversity.
Pillar 1	Under Solvency II, represents the solvency capital requirement calculated using a standard formula or (partial) internal model.
Pillar 2	Under Solvency II, represents the required risk management principles and practices relating to the risk and capital estimates covered by Pillar 1.
Policyholders	Rothesay generally uses the term policyholder to refer to the individual immediate and deferred annuitants whose benefits are insured by Rothesay regardless of whether the insurance is provided under a bulk annuity (where the contract is with the pension scheme) or a reinsurance policy (where the contract is with the insurance company).
Provision for adverse deviation (PAD)	The provision for adverse deviation approach reflects the compensation that Rothesay requires for bearing the non-financial uncertainty in the liabilities.

# Glossary of terms continued

Prudential Regulation Authority (PRA)	The PRA is the UK regulatory body responsible for prudential regulation and supervision of banks, building societies, credit unions, insurers and major investment firms.
qx	qx is actuarial notation used to represent the probability of a life aged x dying during the year.
Reinsurance	Protection sold to or purchased from another insurance company.
Risk adjustment	Defined within IFRS 17 as the compensation that Rothesay requires for bearing the non-financial uncertainty in the liabilities.
Risk margin	Under Solvency II, the cost of transferring non-hedgeable risks.
RL	Rothesay Limited.
RLP	Rothesay Life Plc, the Group's regulated life company.
RMA1	Rothesay MA No.1 Limited.
RMA3	Rothesay MA No.3 Limited.
RMA4	Rothesay MA No.4 Limited.
RML	Rothesay Mortgages Limited (formerly known as Rothesay MA No.2 Limited).
RPML	Rothesay Pensions Management Limited, the Group's service company.
RSUs	Restricted share units.
S3PMA/S3PFA	S3PMA/S3PFA refer to mortality tables drawn up by the Continuous Mortality Investigation (CMI) of the Institute and Faculty of Actuaries. These represent version 3 of the industry standard tables derived from pensioner data from self- administered pension schemes. Separate tables are utilised for males and females.
SCR coverage %	See Alternative Performance Measures.
Secured investments	Bespoke investments where very high levels of collateral have been negotiated and returns are generated through illiquidity premium.
Sk	Smoothing parameter in CMI longevity improvement model determining the weighting on recent experience. Given recent improvements, a higher Sk than adopted by RL will generally lead to a higher initial assumed rate of mortality improvement.
Solvency capital requirement (SCR)	See Alternative Performance Measures.
Solvency II	The solvency regime applicable from 1 January 2016. Under Solvency II, the Company is required to hold the greater of the capital required under the new Solvency II Pillar 1 framework and the capital required under its own economic capital models Solvency II Pillar 2.
SONIA	The Sterling Overnight Index Average, abbreviated to SONIA, is the effective overnight interest rate paid by banks for unsecured transactions in the British sterling market.
Streamlined Energy and Carbon Reporting (SECR)	Reporting on the energy use, carbon emissions and emissions intensity associated with our UK operations.

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Subordinated loan	A fixed interest issue or debt that ranks below other debt in order of priority for repayment if the issuer is liquidated. Holders are compensated for added risk through higher rates of interest. Under Solvency II, subordinated debt is not treated as a liability and counts towards the coverage of the required minimum margin of solvency with limitations.
TCFD	Taskforce for Climate-related Financial Disclosures.
Third party administration (TPA) agreement	Contract with pensions administrator to process claims and payroll on behalf of Rothesay.
Yield	A measure of the income received from an investment compared to the price paid for the investment. Normally expressed as a percentage.

### **Rothesay Life Plc**

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